CITY OF WOODLAND
PROPOSED 2012/2013 BUDGET

MEMBERS OF THE CITY COUNCIL

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Marlin H. "Skip" Davies, Vice-Mayor
William L. Marble, Councilmember
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Paul Navazio, City Manager
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Andrew Morris, City Attorney
Dan Bellini, Public Safety Chief
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Heather Muller, Library Services Director
Christine Engel, Interim Recreation Manager

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CITY

MANAGER'S

TRANSMITTAL

LETTER

City of Woodland

May 22, 2012

Honorable Mayor and Members of the City Council:

Presented herein for your consideration is the City's Proposed Budget for fiscal year 2012/2013. The proposed spending plan totals $143.53 million, supporting city operations, capital projects and debt service obligations. The General Fund budget, totaling $37.95 million, is balanced through budget reduction recommendations designed to yield $1.38 million in FY2012/13 savings. In addition, the proposed budget outlines additional budget reductions, totaling $632,500 that will be required to balance the General Fund budget through FY2013/14.

This represents the fifth consecutive year where budget reduction measures are necessitated in order to balance the City's General Fund operating budget. Several measures employed to balance past budgets have been one-time in nature, and thus have not contributed to addressing a significant structural budget imbalance.

The continued uncertainty over the general economy, declining support from State and Federal budgets as well as the prospect of continued increases in personnel health and retirement costs suggest the need for not only aggressive expenditure reduction measures, but also highlights the need to evaluate the organizations core mission, explore strategies to reduce the cost of services, and expand partnerships within the community and the region where economies can be achieved in the delivery of services.

The City's FY2012/13 Proposed Budget represents the next step in the process of restoring fiscal sustainability to the organization. Based largely on the work performed by city staff under the direction of the previous Interim City Manager, the budget proposal I am presenting herein represents a prudent expenditure plan for FY2012/13, designed to address the City's projected structural budget deficit without reliance on one-time cost-saving measures, and maintains prudent levels of reserves.

Our goal has been –and continues to be - to maintain fiscally sustainable city operations while minimizing impacts on direct services to the public. However, our ability to accomplish this goal is challenged in the current economic and political environment. Diminished resources have led to significant staffing reductions directly impacting the capacity of the City organization to serve the needs of the community. Going forward the City will need to find ways to reduce the cost of city services, whether in partnership with our employee organizations, exploring alternative means of service delivery, or accepting lower levels of service. The need to aggressively tackle the structural budget deficit as well as address the long-term impacts of insufficient investment in our infrastructure, backlog of deferred maintenance and growing unfunded liabilities regrettably results in our inability to continue to provide the breadth and scope of city services which our residents have come to expect.

The budget I am recommending this evening includes a total of $2.4 million in General Fund expenditure reductions through FY2012/13 and FY2013/14. The proposal also maintains reserve levels at, or above, the levels required by the City Council's stated reserve policy. The fund balance within the General Fund thus provides a modest degree of budget flexibility to address priority one-time needs such as contributions toward unfunded liabilities, priority capital projects or backlog of deferred maintenance.

Budget Summary

The All Funds Proposed Budget for FY2012/13 totals $ 143.53 million, and the Preliminary General Fund budget for FY2012/13 is $37.95 million reflecting no increase over the FY2011/12 Adjusted General Fund Budget. The City's General Fund revenues are projected to decrease by 1.7%, to $37.918 million, in FY2012/13. Projected FY2012/13 General Fund revenues remain almost five million below the $42.6 million peak realized in FY2007/08 – and $7 million below FY2007/08 revenues when Measure V is excluded. Based on the current budget forecast, which assumes a protracted economic recovery, the City would not experience a full-recovery of General Fund revenues until at least FY2018/19; however, this timeframe would coincide with the expiration of Measure E.

The preliminary Capital Improvement Program budget for FY2012/13 includes funding recommendations totaling $29.3 million, of which 94% represents funding for capital projects within our water and wastewater utilities. The all-funds budget supports an overall staffing level of 274 full-time equivalent positions, representing a reduction of 13 over the staffing level authorized in the current budget.

If approved by the City Council, the budget proposal I am introducing tonight would result in a balanced General Fund budget without relying on use of reserves or other one-time measures, would maintain operating reserves of $6.8 million (17.9%), and could provide a modest degree of budget flexibility in future fiscal years, provided the City is successful in mitigating the impacts of projected increases in employee benefit costs through FY2013/14.

Budget-Balancing Framework

The Proposed Budget has been developed consistent with feedback provided by the City Council over the course of a series of Budget Study Sessions held over the last 4 months.

With the budget-balancing measures recommended in this budget, cumulative budget reductions will have will have been implemented that reduced staffing levels by 107 FTE positions since FY2008/09. While this budget attempts to minimize impacts on direct services to the community and strives to preserve – to the maximum extent possible – core and essential services, we cannot ignore the fact that cumulative staffing reductions over the past three years significantly impact the ability of the organization to continue to provide the array of high-quality service and responsiveness to our constituents.

Cost-savings measures implemented in recent budgets have relied heavily on organizational restructuring, savings derived from elimination of vacant positions, and program reductions arrived at through a traditional process of "decremental" budgeting. Over the past several months, departments were instructed to develop additional reduction proposals for both a "best case" and "worst case" scenario, resulting in a spectrum of budget reduction options totaling nearly $5 million. However, these reductions continue to represent significant cuts to essential programs and services. On the heels of past reductions in core program area, including city administration, parks, recreation and library services, a significant portion of the reductions proposed in this budget necessarily impact core public safety services.

FY2012/13 Budget Balancing Plan

The Proposed Budget includes a set of recommendations resulting in annual recurring General Fund savings of $2.4 million over two years. The budget-balancing plan recommends phasing-in several tiers of reductions over the next 12 months. Taken together, the annualized savings resulting from these budget reduction proposals are designed to balance the General Fund operating budget through FY2013/14, maintain prudent reserves, provide a modest degree of short-term budget flexibility, and provides for contingencies against further deterioration of city revenues or expenditure obligations. However, the City's longer-term budget outlook continues to hinge on the future of property and sales tax revenues, as well as the impact of anticipated increases in costs associated with employee retirement and medical benefits.

Tier 1 Budget Reduction Proposals = ($ 863,190 / reduction of 6.0 FTE):

Tier 1 Proposals (July 1, 2012)

Admin	Contract Services - SB90 Claims		15,000
Admin	Reduce City Attorney Budget		50,000
Admin	Reduce Contracts / PT Staffing (IT)		100,000
Admin	Eliminate HR Temp Budget		7,700
Admin	Eliminate Training Budget (Liebert)		5,000
Admin	Defund IT Mgmt Position *		90,000
CDD	Eliminate Engineering Intern(s) and Temp Sr. Bldg. Insp.		68,000
CDD	Reduce supplies. Services and embership/training funds		36,000
Rec	Standby Pay		7,140
Police	Delete 4.0 Sworn Police (3 Officers & 1 Sergeant)		403,350
Police	Delete 1.0 Records Specialist		incl.
Fire	Downgrade Management Analyst to Administrative Clerk		55,000
PW	Reduce facillity maintenance at City Hall and SC		26,000
		$	*863,190*

Tier 2 Budget Reduction Proposals = ($ 922,300 / reduction of 7.0 FTE):

Tier 2 Proposals (10/1/12)

Fire	Eliminate Deputy Fire Chief Position	*$*	*222,800*

Tier 3 Proposals (1/1/13)

Police	De-Fund 5.0 Sworn Police Officers*		449,500
Fire	Reduce Fire Overtime		250,000
		$	*699,500*

Tier 3 Budget Reduction Proposals = ($ 632,500 / reduction of 5.0 FTE)

Tier 3 Proposals (7/1/13)			
Admin	Reduce City Attorney Budget		50,000.00
CDD	Reduce supplies. Services and embership/training funds		60,000
Rec	Increased Cost-Recovery Adult Recreation Programming		20,000
Fire	Delete 3.0 Firefighter positions		352,000
PW	Eliminate 1.0 Mechanic		66,000
PW	Eliminate Storekeeper Positions		67,500
PW	Reduce Tree Pruning Contract		17,000
		$	*632,500*
TOTAL GENERAL FUND BUDGET REDUCTIONS		$	**2,417,990**

*Positions marked (*) are proposed to be "de-funded"

Contingency Planning

Although additional cuts are not currently recommended beyond Tiers 1, 2 & 3, contingency plans are required to guard against continued erosion of local revenues, adverse impacts from the State and Federal Government, as well as the potential of ever-increasing costs of employee benefits.

In the short-term, an a additional list of potential budget reductions (Tier 4) totaling $2.51 million has been included in the two-year budget framework, but are NOT RECOMMENDED for adoption at this time. Should the Council choose not to implement reductions in Tiers 1, 2 & 3, cost savings will need to be drawn through reductions from the Tier 4 list.

Another significant source of potential cost-savings rests with the City's agreements with its employee bargaining groups. As noted, the proposed budget is balanced without reliance on any additional savings from current labor agreements. As we enter the new fiscal year, however, contracts with the two largest employee bargaining groups are open. In addition, the City has requested the other groups to meet with the City to assess opportunities to modify existing contracts. Should the City and the employee groups reach agreement on contracts that effectively manage salary, health and retirement cost escalation, significant budget flexibility too could be achieved. Any resulting savings could be used to restore several of the budget reductions included in either the FY2012/13 or FY2013/14 proposals, or address other priority needs otherwise not provided for in the FY2012/13 proposed budget.

Additional contingency planning is needed to address the impacts of the expiration of Measure V in FY2014/15. Even with the aggressive budget-balancing measures included in this proposal, the General Fund is expected to face an additional $1.8 million deficit in FY2014/15, directly as a result of the loss of Measure V funding, which provides approximately $2.0 million in support of priority services, as identified by the voters when they approved this ¼ cent sales tax in 2010.

Ongoing Organizational Initiatives

The City currently has a number of program areas under organizational review, with the goal of improved service delivery and cost-savings. While it is premature to incorporate potential organizational changes into the FY2012/13 budget proposal at this time, it is anticipated that recommendations will be forthcoming in the coming weeks and months. Areas currently under review include Community Development Department restructuring, Public Safety Management, and shared services.

Long-Term Challenges Persist

The economic recession which was first manifested in the residential housing market, spread quickly through the banking sector and precipitated the collapse of global financial markets, continues to affect all sectors of the economy. Locally, the recession has had a direct impact on local property and sales tax revenues, which represent nearly 55% of General Fund revenues. Indirectly, almost every aspect of the City's tax base has been impacted, from hotel and Business License tax revenues to development fee revenues to program fee revenues.

The State continues to wrestle with an unprecedented budget crisis, triggered by the recession, exacerbated by poor financial management practices, and compounded by the failure of the political process to yield long-term solutions.

In the short-term, we must also continue to plan for projected increases in employee benefit costs, as well as aggressively address a variety of unfunded liabilities accrued over the past decades. These range from commitments tied to the city's retiree benefits, to funding requirements for maintenance and repair of streets and sidewalks, to deferred maintenance and replacement costs for city facilities.

It is clear that regardless of the extent of any pending economic recovery, local governments - including the City of Woodland - must adapt to a new reality, be it to secure and strengthen a reliable base of revenues in support of public services, advance efforts to regain local control of the state-fiscal relationship, improve management of program and personnel expenditures, and look for new ways to provide for basic, core services.

At the same time, communities and governments are facing new challenges and emerging priorities, most notably in the area of environmental stewardship and management of natural resources. I firmly believe that the history, traditions and values of the community, together with the combined energy, resources and creativity of its residents and institutions place the city in a position to meet these challenges.

We look forward to working with the City Council, city departments and the community to ensure that the City of Woodland can continue to provide quality programs and services within a fiscally prudent and sustainable budgetary framework.

Respectfully submitted,

Paul Navazio
City Manager

BUDGET REDUCTION OPTIONS (March - April Budget Study Sessions)

				Tier 1 7/1/2012		Tier 2 10/1/2012		Tier 2 1/1/2013		Tier 3 7/1/2013		Tier 4 NOT Recommended	
		FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings
Admin	Admin Secretary - Finance	1.00	76,000									1.00	76,000
Admin	Contract Services - SB90 Claims		15,000		15,000								
Admin	Reduce City Attorney Budget		100,000		50,000						50,000		
Admin	Reduce Contracts / PT Staffing (IT)		100,000		100,000								
Admin	Eliminate HR Temp Budget		7,700		7,700								
Admin	Eliminate Training Budget (Liebert)		5,000		5,000								
Admin	Eliminate Employee Service Awards Budget		2,200										2,200
Admin	Reduce Funding For Opera House		5,000										5,000
Admin	Eliminate City Membership League of Cities		16,000										16,000
Admin	Defund IT Mgmt Position *	1.00	90,000	1.00	90,000								
Admin	Delete GIS Tech position (IT)	1.00	56,000									1.00	56,000
CDD	Eliminate Engineering Intern(s) and Temp Sr. Bldg. Insp.		68,000		68,000								
CDD	Reduce supplies. Services and embership/training funds		36,000		36,000								
CDD	Reduce supplies. Services and embership/training funds	w/c	60,000								60,000		
Rec	Standby Pay		7,140		7,140								
Rec	Delete funding for Officials for Adult and Youth Sports		65,000										65,000
Rec	Increased Cost-Recovery Adult Recreation Programming		20,000								20,000		
Rec	Cancel Fall Softball		11,000										11,000
Rec	Delete Evening Water Aerobics & Weekend Lap Swim		4,200										4,200
Rec	Delete City Funding support for Fourth of July Celebration		5,000										5,000
Rec	Close Charles Brooks Aquatics Center - Rec Supervisor	1.00	101,000									1.00	101,000
Police	Delete 4.0 Sworn Police (3 Officers & 1 Sergeant)	4.00	403,350	4.00	403,350								
Police	Delete 1.0 Records Specialist	1.00	Incl.	1.00	Incl.								
Police	De-Fund 5.0 Sworn Police Officers*	5.00	449,500					5.00	224,750		224,750		
Police	Delete 1.0 Community Services Officer	1.00	Incl.					1.00	Incl.		Incl.		
Police	Delete 7 Sworn Police Officers	7.00	876,000									7.00	876,000
Police	Delete 1.0 Records Manager	1.00	Incl.									1.00	Incl.
Fire	Eliminate Deputy Fire Chief Position	1.00	222,800			1.00	167,100				55,700		
Fire	Downgrade Management Analyst to Administrative Clerk	-	55,000		55,000								
Fire	Delete 3.0 Firefighter positions	3.00	352,000							3.00	352,000		
Fire	Reduce Fire Overtime		250,000						125,000		125,000		
Fire	Eliminate 5 Firefighter positions (SAFER Grant)	5.00	715,000									5.00	715,000
Lib	Reduce Part-time Library staffing		67,000										67,000
Lib	Eliminate Librarian 1 positions & PT staff hours	1.00	57,000									1.00	57,000
Lib	Eliminate delivery to/from Sacramento Library		5,000										5,000
PW	Reduce facility maintenance at City Hall and SC		26,000		26,000								
PW	Eliminate pump testing and Big Bertha Crane repairs		33,000										33,000
PW	Eliminate Parking Lot Maintenance		12,000										12,000
PW	Eliminate 1.0 Mechanic	1.00	66,000							1.00	66,000		
PW	Eliminate Storekeeper Positions	1.00	67,500							1.00	67,500		
PW	Closure of 4 Parks		116,000										116,000
PW	Close Charles Brooks Aquatics Center - Pool Technician	1.00	214,500									1.00	214,500
PW	Reduce Tree Pruning Contract		17,000								17,000		
PW	Close Cemetary		77,000										77,000
		36.00	$ 4,931,890	6.00	$ 863,190	1.00	$ 167,100	6.00	$ 349,750	5.00	1,037,950	18.00	2,513,900
					12 months		*9 months*		*6 months*				

Annualized Savings:		FTE	Savings
FY2012/13	$ 1,380,040	13.00	$ 1,785,490
FY2013/14		5.00	632,500
		18.00	$ 2,417,990

BUDGET REDUCTIONS NOT RECOMMENDED AT THIS TIME

				Tier 1		Tier 2				Tier 3		Tier 4	
				7/1/2012		10/1/2012		1/1/2013		7/1/2013		NOT Recommended	
		FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings	FTE	Savings
Admin	Admin Secretary - Finance	1.00	76,000									1.00	76,000
Admin	Eliminate Employee Service Awards Budget		2,200										2,200
Admin	Reduce Funding For Opera House		5,000										5,000
Admin	Eliminate City Membership League of Cities		16,000										16,000
Rec	Delete funding for Officials for Adult and Youth Sports		65,000										65,000
Admin	Delete GIS Tech position (IT)	1.00	56,000									1.00	56,000
Rec	Cancel Fall Softball		11,000										11,000
Rec	Delete Evening Water Aerobics & Weekend Lap Swim		4,200										4,200
Rec	Delete City Funding support for Fourth of July Celebration		5,000										5,000
Rec	Close Charles Brooks Aquatics Center - Rec Supervisor	1.00	101,000									1.00	101,000
Police	Delete 7 Sworn Police Officers	7.00	876,000									7.00	876,000
Police	Delete 1.0 Records Manager	1.00	incl.									1.00	Incl.
Fire	Eliminate 5 Firefighter positions (SAFER Grant)	5.00	715,000									5.00	715,000
Lib	Reduce Part-time Library staffing		67,000										67,000
Lib	Eliminate Librarian 1 positions & PT staff hours	1.00	57,000										57,000
PW	Eliminate pump testing and Big Bertha Crane repairs		33,000										33,000
PW	Eliminate Parking Lot Maintenance		12,000										12,000
Lib	Eliminate delivery to/from Sacramento Library		5,000									1.00	5,000
PW	Closure of 4 Parks		116,000										116,000
PW	Close Charles Brooks Aquatics Center - Pool Technician	1.00	214,500									1.00	214,500
PW	Close Cemetary		77,000										77,000
		17.00	$ 2,513,900	-	$ -	-	$ -	-	$ -	-	-	18.00	2,513,900

Baseline General Fund
Budget-Balancing Plan

($ 000's)

	Estimate 11/12	Baseline 12/13	Planned 13/14	14/15	Forecast 15/16	16/17
Beginning Fund Balance	$ 5,628	$ 6,693	$ 5,424	$ 3,015	$ (1,204)	$ (4,883)
Revenues	$ 38,395	$ 37,918	$ 38,881	$ 38,230	$ 39,437	$ 41,031
Expenditures	$ 31,835	$ 34,339	$ 35,876	$ 36,802	$ 37,413	$ 38,074
Transfers	(5,495)	(4,848)	(5,414)	(5,647)	(5,703)	(6,137)
Operating Surplus / (Deficit)	1,065	**(1,269)**	**(2,409)**	**(4,219)**	**(3,679)**	**(3,180)**
Ending Fund Balance	***6,693***	5,424	3,015	***(1,204)***	***(4,883)***	***(8,063)***
	17.4%	14.3%	7.8%	-3.1%	-12.4%	-19.7%
Reserve Target (13%)	$ 4,991	$ 4,929	$ 5,055	$ 4,970	$ 5,127	$ 5,334
	$ 1,702	*$ 495*	*$ (2,040)*	*$ (6,174)*	*$ (10,010)*	*$ (13,397)*

	Baseline 12/13	Planned 13/14	14/15	15/16	16/17
Tier 1	(863.190)	(863.190)	(863.190)	(863.190)	(863.190)
Tier 2	(167.100)	(222.800)	(222.800)	(222.800)	(222.800)
Tier 3	(349.750)	(699.500)	(699.500)	(699.500)	(699.500)
	-	(632.500)	(632.500)	(632.500)	(632.500)
	(1,380.040)	(2,417.990)	(2,417.990)	(2,417.990)	(2,417.990)

WITH BALANCING PLAN

	Estimate 11/12	Baseline 12/13	Planned 13/14	14/15	Forecast 15/16	16/17
Beginning Fund Balance	$ 5,628	$ 6,693	$ 6,804	$ 6,813	$ 5,012	$ 3,751
Revenues	$ 38,395	$ 37,918	$ 38,881	$ 38,230	$ 39,437	$ 41,031
Expenditures	$ 31,835	$ 32,959	$ 33,458	$ 34,384	$ 34,995	$ 35,656
Transfers	(5,495)	(4,848)	(5,414)	(5,647)	(5,703)	(6,137)
Operating Surplus / (Deficit)	1,065	**111**	9	**(1,801)**	**(1,261)**	**(762)**
Ending Fund Balance	***6,693***	6,804	6,813	***5,012***	***3,751***	***2,989***
	17.4%	17.9%	17.5%	13.1%	9.5%	7.3%
Reserve Target (13%)	$ 4,991	$ 4,929	$ 5,055	$ 4,970	$ 5,127	$ 5,334
	$ 1,702	*$ 1,875*	*$ 1,759*	*$ 42*	*$ (1,376)*	*$ (2,345)*

BUDGET SUMMARY

- All Expenditures by Dept.
- All Expenditures by Type
- Revenue Summary
- Fund Balances
- Revenue by fund/type
- Expense Detail
- Position Listing
- Salary Table

CITY OF WOODLAND - EXPENDITURES BY DEPARTMENT

GENERAL FUND	Actual 2007/08	Actual 2008/09	Actual 2009/10	Actual 2010/11	Estimated 2011/12	Budget 2012/13
Administration	1,860,312	1,820,045	1,933,997	1,708,178	1,695,330	1,946,528
Community Devlopement	3,789,284	4,007,311	2,574,218	2,235,290	2,423,078	2,222,857
Finance	1,009,400	1,044,365	728,242	693,287	717,716	664,484
Fire	9,075,052	8,719,256	9,026,396	9,017,245	8,556,334	8,747,881
Library	1,413,903	1,312,217	1,031,541	826,673	909,263	966,736
Non-Departmental	4,083,507	4,973,988	4,319,366	4,527,010	6,367,082	5,217,923
Parks and Recreation	4,647,358	4,152,063	3,116,147	2,283,523	2,341,995	2,905,285
Police	15,196,221	14,693,458	14,285,418	13,683,026	14,190,066	15,685,597
Public Works	2,500,211	1,151,426	1,136,004	826,183	767,239	967,737
Total Expenditures	43,575,249	41,874,130	38,151,328	35,800,416	37,968,103	39,325,028

OTHER FUNDS	Actual 2007/08	Actual 2008/09	Actual 2009/10	Actual 2010/11	Estimated 2011/12	Budget 2012/13
Administration	-	-	75,553	77,184	68,665	5,956
Community Devlopement	13,378,957	6,499,935	6,717,465	10,086,862	8,881,720	9,488,087
Finance	9,056,422	9,820,603	9,484,034	9,700,988	10,179,175	10,791,436
Fire	615,506	671,125	725,071	682,474	1,005,485	1,180,742
Library	508,149	533,055	407,196	329,916	263,235	204,428
Non-Departmental	32,950,816	16,800,622	16,333,023	20,152,917	65,131,957	25,969,731
Parks and Recreation	10,295,627	8,792,808	1,532,598	1,778,911	1,524,747	1,788,330
Police	187,046	294,116	414,854	594,467	881,371	509,468
Public Works	32,066,470	30,921,042	35,398,565	46,772,917	58,167,130	55,956,100
Total Expenditures	99,058,992	74,333,305	71,088,359	90,176,637	146,103,484	105,894,278

TOTAL ALL FUNDS	Actual 2007/08	Actual 2008/09	Actual 2009/10	Actual 2010/11	Estimated 2011/12	Budget 2012/13
Administration	1,860,312	1,820,045	2,009,550	1,785,363	1,763,995	1,952,485
Community Devlopement	17,168,241	10,507,246	9,291,683	12,322,153	11,304,798	11,710,944
Finance	10,065,822	10,864,967	10,212,276	10,394,275	10,896,890	11,455,921
Fire	9,690,558	9,390,381	9,751,467	9,699,719	9,561,819	9,928,623
Library	1,922,052	1,845,271	1,438,737	1,156,590	1,172,498	1,171,164
Non-Departmental	37,034,323	21,774,610	20,652,389	24,679,927	71,499,039	31,187,653
Parks and Recreation	14,942,985	12,944,872	4,648,745	4,062,433	3,866,741	4,693,615
Police	15,383,267	14,987,574	14,700,272	14,277,494	15,071,437	16,195,065
Public Works	34,566,681	32,072,468	36,534,569	47,599,100	58,934,369	56,923,837
Total Expenditures	142,634,242	116,207,435	109,239,687	125,977,053	184,071,586	145,219,306

CITY OF WOODLAND BUDGET
OPERATING EXPENSE BY DEPARTMENT
($ in 000)

GENERAL FUND	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Administration	1,860	1,820	1,934	1,708	1,695	1,947
Community Development	3,789	4,007	2,574	2,235	2,423	2,223
Finance	1,009	1,044	728	693	718	664
Parks, Rec & Comm Svcs	4,610	4,151	3,116	2,284	2,341	2,904
Police	15,142	14,618	14,213	13,683	13,990	15,677
Fire	9,075	8,703	9,026	9,017	8,556	8,748
Library	1,412	1,312	1,032	827	909	967
Public Works	2,432	1,114	1,020	826	767	968
Non-Department & Cuts	-	24	7	9	24	22
Total Operations	39,330	36,795	33,650	31,283	31,424	34,119
	-	-	-	-	-	-

OTHER FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Administration	-	-	50	69	69	6
Community Development	5,469	3,484	3,886	3,663	3,737	7,947
Finance	7,724	8,350	8,673	9,082	9,660	10,511
Parks, Rec & Comm Svcs	1,256	1,173	1,339	1,727	1,509	1,788
Police	172	293	415	594	875	509
Fire	513	606	694	663	791	966
Library	369	424	392	316	253	194
Public Works	18,756	18,858	19,361	19,787	18,894	20,115
Non-Department & Cuts	106	82	147	110	242	137
Total Operations	34,365	33,269	34,957	36,013	36,031	42,175

TOTAL ALL FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Administration	1,860	1,820	1,984	1,777	1,764	1,952
Community Development	9,258	7,491	6,461	5,898	6,160	10,170
Finance	8,733	9,394	9,401	9,776	10,377	11,176
Parks, Rec & Comm Svcs	5,866	5,324	4,455	4,011	3,850	4,693
Police	15,314	14,912	14,628	14,277	14,865	16,186
Fire	9,588	9,309	9,721	9,681	9,347	9,714
Library	1,781	1,736	1,423	1,143	1,162	1,161
Public Works	21,188	19,972	20,381	20,614	19,662	21,083
Non-Department & Cuts	106	106	154	120	266	160
Total Operations	73,695	70,065	68,607	67,296	67,455	76,295
	-	-	-	0	0	153

CITY OF WOODLAND BUDGET
OPERATING EXPENSE BY TYPE
($ in 000)

GENERAL FUND	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Salary	16,346	15,692	13,130	11,634	12,040	13,790
Pension	3,738	4,069	4,004	3,322	3,654	3,846
Medical	2,746	2,578	2,250	1,992	1,984	2,378
Other Benefits	1,247	1,074	1,300	1,296	1,147	1,121
Overtime	1,954	2,123	2,226	2,218	2,322	2,450
Wk Comp/Gen Liab/UI	763	523	829	1,302	1,305	1,172
Total Personnel	26,793	26,058	23,738	21,763	22,451	24,756
Materials/Supplies	1,917	1,487	1,063	1,080	988	1,359
Contract Services	4,326	4,039	3,858	3,738	3,904	3,989
Indirect Cost	2,737	1,620	1,620	1,387	1,387	1,464
Fixed Internal Service	1,821	1,423	1,198	1,065	1,094	1,279
Other Expense	2,654	2,509	2,565	2,504	1,654	2,026
Other Operating Expense	13,455	11,078	10,304	9,773	9,027	10,117
Vacancy Savings/Offsets	(918)	(341)	(392)	(253)	(55)	(754)
Service Adds/Cuts	-	-	-	-	-	-
Total Operations	39,330	36,795	33,650	31,283	31,424	34,119
	-	-	-	-	-	-

OTHER FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Salary	6,420	7,191	7,521	7,772	8,060	9,163
Pension	1,092	1,427	1,754	1,734	2,112	2,135
Medical	1,124	1,215	1,406	1,470	1,523	1,801
Other Benefits	117	149	152	168	146	157
Overtime	764	1,794	2,100	1,656	1,757	1,828
Wk Comp/Gen Liab/UI	364	162	424	836	806	546
Total Personnel	9,881	11,938	13,356	13,635	14,404	15,629
Contract Services	8,895	4,684	4,716	5,143	5,561	5,845
Materials/Supplies	2,324	3,015	2,726	2,749	2,626	2,909
Indirect Cost	3,363	2,965	2,965	2,532	2,532	2,597
Fixed Internal Service	793	925	1,110	1,145	1,182	1,356
Other Expense	8,865	8,948	9,625	10,007	10,413	15,055
Other Operating Expense	24,241	20,538	21,142	21,576	22,314	27,762
Vacancy Savings/Offsets	220	794	459	802	(686)	(1,569)
Service Adds/Cuts	23	-	-	-	-	353
Total Operations	34,365	33,269	34,957	36,013	36,031	42,175

TOTAL ALL FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Salary	22,766	22,882	20,651	19,406	20,100	22,952
Pension	4,830	5,496	5,758	5,056	5,766	5,981
Medical	3,869	3,792	3,655	3,461	3,506	4,179
Other Benefits	1,363	1,223	1,451	1,464	1,293	1,278
Overtime	2,718	3,917	4,326	3,873	4,080	4,278
Wk Comp/Gen Liab/UI	1,127	685	1,253	2,138	2,111	1,718
Total Personnel	36,674	37,996	37,094	35,398	36,855	40,386
Materials/Supplies	4,241	4,503	3,789	3,829	3,614	4,268
Contract Services	13,221	8,723	8,574	8,881	9,465	9,834
Indirect Cost	6,100	4,585	4,585	3,919	3,919	4,061
Fixed Internal Service	2,615	2,348	2,308	2,209	2,276	2,635
Other Expense	11,519	11,458	12,190	12,510	12,066	17,082
Other Operating Expense	37,696	31,616	31,446	31,349	31,341	37,880
Vacancy Savings/Offsets	(698)	453	67	550	(741)	(2,323)
Service Adds/Cuts	23	-	-	-	-	353
Total Operations	73,695	70,065	68,607	67,296	67,455	76,295
	-	-	-	-	-	153,000

CITY OF WOODLAND BUDGET -- REVENUE BY TYPE

($ in 000)

GENERAL FUND	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Property Tax	9,927	9,903	9,495	8,957	8,773	8,565
Sales Tax	13,591	12,560	11,898	13,791	15,165	15,864
Other Taxes/Franchise Fee	2,924	2,838	2,806	3,012	4,160	3,201
Development Fees/Permits	1,743	1,396	810	1,397	784	526
Utility User Fees	-	-	16	(16)	-	-
Other Fees & Charges	1,619	1,809	1,020	1,102	807	830
Charges to Departments	6,100	4,585	4,585	3,916	3,919	4,061
Intergovernmental	4,710	4,945	4,634	4,508	4,136	4,186
Interest Income	257	135	62	39	20	134
Bond/Loan Proceeds	505	-	875	535	-	-
Other Revenue	1,275	1,042	852	616	630	551
Total Revenue	42,651	39,213	37,054	37,857	38,395	37,918
	-	-	-	-	-	-

OTHER FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Property Tax	7,639	8,025	8,021	8,257	8,537	7,876
Sales Tax	386	383	347	368	371	389
Other Taxes/Franchise Fee	-	96	-	-	180	185
Development Fees/Permits	14,698	7,855	1,699	6,263	1,162	1,141
Utility User Fees	16,546	17,482	18,849	19,582	21,775	25,133
Other Fees & Charges	1,669	1,284	1,654	2,596	2,287	2,162
Charges to Departments	3,563	3,525	3,689	3,697	4,348	4,641
Intergovernmental	12,417	6,607	10,017	17,683	20,374	5,523
Interest Income	2,983	1,856	759	565	1,283	760
Bond/Loan Proceeds	20,240	38	44	151	9,000	23,747
Other Revenue	7,294	6,221	6,479	11,924	6,805	7,055
Total Revenue	87,436	53,372	51,558	71,085	76,123	78,614

TOTAL ALL FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Property Tax	17,567	17,929	17,516	17,214	17,309	16,442
Sales Tax	13,977	12,943	12,246	14,159	15,536	16,254
Other Taxes/Franchise Fee	2,924	2,934	2,806	3,012	4,340	3,385
Development Fees/Permits	16,442	9,251	2,510	7,661	1,946	1,668
Utility User Fees	16,546	17,482	18,865	19,566	21,775	25,133
Other Fees & Charges	3,288	3,093	2,675	3,698	3,094	2,993
Charges to Departments	9,663	8,110	8,274	7,613	8,267	8,703
Intergovernmental	17,126	11,551	14,651	22,190	24,510	9,709
Interest Income	3,239	1,990	821	604	1,303	894
Bond/Loan Proceeds	20,746	38	919	686	9,000	23,747
Other Revenue	8,570	7,264	7,331	12,540	7,436	7,606
Total Revenue	130,087	92,585	88,613	108,943	114,517	116,532
	-	1,348	-	-	-	-

CITY OF WOODLAND BUDGET -- FUND BALANCE SUMMARY

($ in 000)

GENERAL FUND	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Personnel	26,764	26,026	23,721	21,763	22,439	24,190
Other Operations	12,566	10,769	9,929	9,520	8,984	9,929
Debt Service	210	211	210	210	211	211
Capital Projects	162	128	140	-	200	9
Total Expense	39,702	37,135	34,000	31,493	31,835	34,339
Total Revenue	42,651	39,213	37,054	37,857	38,395	37,918
Transfers In	1,038	138	138	138	638	138
Transfers Out	(3,873)	(4,739)	(4,151)	(4,307)	(6,133)	(4,986)
Net Annual Surplus (Deficit)	115	(2,523)	(958)	2,195	1,065	(1,268)
Beginning Cash Balance	-	-	-	3,433	5,628	6,693
Ending Cash Balance	-	-	-	5,628	6,693	5,424

OTHER FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Personnel	9,994	12,043	13,395	14,439	13,901	14,470
Other Operations	24,371	21,227	21,562	21,575	22,130	27,553
Debt Service	18,040	13,438	12,790	18,074	16,493	16,117
Capital Projects	19,228	23,363	19,784	25,342	35,854	30,492
Total Expense	69,310	70,068	67,530	79,430	88,378	88,632
Total Revenue	87,436	52,023	51,558	71,085	76,123	78,614
Transfers In	18,966	12,478	9,558	10,661	58,708	17,332
Transfers Out	(16,986)	(7,446)	(6,281)	(6,492)	(53,213)	(12,485)
Net Annual Surplus (Deficit)	20,106	(13,013)	(12,695)	(4,175)	(6,760)	(5,171)
Beginning Cash Balance	-	-	-	49,361	45,185	38,424
Ending Cash Balance	55	-	-	45,185	38,424	33,254

TOTAL ALL FUNDS	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Personnel	36,757	38,069	37,116	36,201	36,341	38,660
Other Operations	36,938	31,995	31,491	31,095	31,114	37,482
Debt Service	18,250	13,649	13,000	18,284	16,705	16,329
Capital Projects	19,390	23,491	19,923	25,342	36,054	30,501
Total Expense	109,012	107,203	101,530	110,923	120,213	122,971
Total Revenue	130,087	91,236	88,613	108,943	114,517	116,532
Transfers In	20,004	12,616	9,696	10,799	59,346	17,470
Transfers Out	(20,859)	(12,186)	(10,432)	(10,799)	(59,346)	(17,470)
Net Annual Surplus (Deficit)	20,220	(15,536)	(13,653)	(1,980)	(5,696)	(6,440)
Beginning Cash Balance	-	-	-	52,793	50,813	45,117
Ending Cash Balance	55	-	-	50,813	45,117	38,678

CITY OF WOODLAND CHANGE IN BALANCE BY FUND

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	($ in 000)	6/30/2011 Cash Balance	FY12 Revenue/ Trfs In	FY12 Expense/ Trfs Out	6/30/2012 Cash Balance	FY13 Revenue/ Trfs In	FY13 Expense/ Trfs Out	6/30/2013 Cash Balance
010	EQUIP SVCS & REPLACE	2,473	2,718	(2,696)	2,494	3,218	(3,031)	2,681
013	BENEFITS FUND	-	5,928	(5,896)	32	6,367	(6,360)	39
015	INFORMATION SYSTEMS FUND	904	1,440	(1,531)	813	1,481	(1,627)	667
091	SELF INSURANCE	163	1,654	(1,419)	397	1,772	(1,681)	489
099	DISBURSE FUND-PR	78	2	(80)	-	-	-	-
101	GENERAL FUND	5,628	39,033	(37,968)	6,693	38,057	(39,325)	5,424
102	TRANS DEBT SVC	410	10	(420)	-	-	-	-
103	SRTD AGENCY FUND	(62)	62	-	-	-	-	-
210	WATER ENTERPRISE FUND	7,262	24,603	(26,752)	5,112	32,483	(30,639)	6,956
220	SEWER ENTERPRISE FUND	9,367	10,621	(15,797)	4,191	16,207	(18,920)	1,478
221	STRM DR ENTERPRISE FUND	-	968	(968)	-	1,050	(1,050)	-
222	WASTEWATER PRE-TREATMENT	589	402	(368)	624	415	(470)	569
240	CEMETERY	-	293	(232)	61	296	(332)	25
241	DUBACH PARK ENTERPRISE	-	-	-	-	-	-	-
250	RECYCLING	1,563	336	(536)	1,362	336	(565)	1,133
252	CONST/DEMO DEBRIS RECYCLE	91	23	(34)	80	22	(34)	68
253	YOUTH CENTER ENTERPRISE	-	296	(296)	-	362	(362)	-
260	FIRE TRAINING CENTER	133	298	(320)	111	2	(297)	(184)
270	PARKING	-	-	-	-	-	-	-
280	TRANSIT SYSTEM	-	1,626	(1,437)	190	1,471	(1,473)	187
301	LITERACY GRANT	3	178	(163)	18	189	(148)	58
320	COMMUNITY DEV. BLOCK GRNT	2	871	(873)	-	587	(579)	8
321	OFF-SITE AFFORD HOUSING	791	4	-	794	16	-	810
322	SUPPORT HOUSING PROGR	-	169	(169)	-	173	(173)	-
323	HOME GRANT	-	903	(903)	-	-	-	-
324	HOUSING ASSISTANCE GRANTS	17	17	(17)	17	17	(0)	34
325	WORFORCE HOUSING GRANT	375	1	-	375	8	-	383
328	CDBG - ARRA FUNDS	-	11	(11)	-	-	-	-
329	ARRA GRANT PROJECTS	-	7,243	(7,151)	92	43	(117)	18
340	POLICE GRANTS	24	0	(24)	-	-	-	-
349	LOCAL LAW ENFORCE BL	1	0	-	1	0	-	1
350	COPS MORE TECH GRANT	8	0	-	8	0	-	8
351	TRANSPORTATION GRANT	-	2,183	(2,158)	25	1	-	26
352	SLESF	92	101	(134)	60	124	(126)	58
353	PROPISTION 172	177	396	(480)	93	411	(377)	127
354	TRANS DVLP (SB325)	-	1,579	(1,399)	180	1,561	(1,518)	224
355	GAS TAX-2106 (SELECT)	-	1,532	(1,364)	168	1,515	(1,335)	347
356	CEMETERY ENDOWMENT FUND	341	18	-	360	20	-	380
357	ASSET FORFEITURE FUND	53	7	(6)	54	3	-	57
358	HOUSING MONITORING FUND	-	20	(20)	-	20	(20)	-
359	FIRE SUPPRESSION DISTRICT	127	38	(5)	160	69	(6)	223
360	FIRE SAFER GRANT	-	511	(511)	-	700	(700)	-
379	HISTORIC WALKING TOUR	7	2	-	9	2	-	11
381	GIBSON RANCH L&L	468	634	(629)	473	650	(539)	585
382	N PARK #6 L&L DISTRICT	-	0	(0)	-	-	-	-
383	N PARK L&L DISTRICT	21	27	(21)	27	28	(30)	25
384	SP ASSESS STRENG PD LAND	32	15	(10)	36	16	(19)	33
385	TRAFFIC CONGESTION RELIEF	-	9	-	9	0	-	9
386	USED OIL RECYCLING GRANT	-	14	(7)	7	14	(16)	5
387	WOODLAND WEST L&L	41	19	(28)	33	20	(20)	33
389	SPRINGLAKE L&L	489	637	(676)	450	664	(773)	341
391	SPORTS PARK O&M CFD	12	171	(183)	-	224	(224)	-
392	GATEWAY L&L	152	88	(50)	190	94	(62)	222
501	CAPITAL PROJECTS	380	1,162	(1,542)	-	237	(237)	-
502	STATE BOND ACT-PARKS PRJS	(371)	1,123	(752)	-	-	-	-
503	STATE BOND ACT-PARKS PRJS	-	-	-	-	-	-	-
505	SPECIAL SALES TAX DIST.	(197)	197	-	-	-	-	-
506	MEASURE "E"	2,015	3,914	(5,402)	527	4,099	(3,116)	1,510
508	CAPITAL PROJECT MGMT	(32)	296	(263)	-	332	(332)	-
510	GENERAL CITY DEVELOPMENT	2,486	102	(841)	1,747	73	(999)	820
520	REDEVELOPMENT AGENCY	4,689	1,534	(2,735)	3,488	1,260	(4,744)	4
521	RDA - LOW/MOD HOUSING	523	402	(404)	520	34	(165)	388
540	PARK & RECREATION DVLP	-	1,893	(1,893)	-	1,890	(1,890)	-
541	PARK IN-LIEU FEES	191	108	(3)	296	108	(4)	400
550	POLICE DEVELOPMENT FUND	(1,905)	2,006	(101)	-	75	(75)	-
560	FIRE DEVELOPMENT	(368)	648	(281)	-	281	(281)	-
570	LIBRARY DEVELOPMENT FUND	993	31	(87)	936	27	(88)	876
580	SURFACE WATER DEVELOPMENT	-	46	(46)	-	138	(138)	-
581	STORM DRAIN DEVELOPMENT	-	188	(188)	-	193	(193)	-
582	ROAD DEVELOPMENT	(2,748)	3,351	(604)	-	589	(589)	-
583	TREE RESERVE	20	0	(1)	20	0	(1)	19

CITY OF WOODLAND CHANGE IN BALANCE BY FUND

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	($ in 000)	6/30/2011 Cash Balance	FY12 Revenue/ Tfrs In	FY12 Expense/ Tfrs Out	6/30/2012 Cash Balance	FY13 Revenue/ Tfrs In	FY13 Expense/ Tfrs Out	6/30/2013 Cash Balance
584	WATER DEVELOPMENT FUND	17	49	(66)	-	70	(70)	-
585	SEWER DEVELOPMENT FUND	-	1,368	(1,368)	-	1,776	(1,776)	-
590	SOUTHEAST AREA CONSTRUCT	-	2	-	2	0	-	2
591	S.E.A. PROJECT SPECIFIC	-	-	-	-	-	-	-
593	GIBSON RANCH INFRA-STRUC	1,573	115	(23)	1,665	120	(169)	1,616
594	SPRING LAKE CAPITAL	33,276	480	(30,938)	2,818	87	(155)	2,750
599	MASTER CAPITAL FUND	4	3,344	(3,344)	4	147	(147)	4
601	SPRINGLAKE ADMINISTRATION	435	93	(76)	451	9	(68)	392
640	SLIF PARKS & RECREATION	674	304	(367)	611	186	(345)	452
681	SLIF STORM DRAIN FUND	(8,830)	8,849	(20)	-	-	-	-
682	SLIF STREET IMPROVEMENT	(15,529)	17,043	(1,514)	-	4	(4)	-
684	SLIF WATER FUND	(2,289)	2,290	(1)	-	-	-	-
685	SLIF SEWER FUND	(2,478)	2,478	-	-	-	-	-
810	LIBRARY RENOVAT LEASE	-	-	-	-	-	-	-
815	2002 LEASE REVENUE BOND	354	1,392	(1,362)	384	1,620	(1,624)	380
820	RDA DEBT SERVICE	-	-	-	-	-	-	-
821	RDA 2007 TAB	409	1,998	(2,407)	-	832	(832)	-
830	SOUTHEAST AREA DEBT SERV	-	1,419	(1,370)	49	1,338	(1,337)	50
831	SOUTHEAST AREA-RES FUND	-	15	-	15	0	-	15
840	BEAMER/KENTUCKY ASSESSMT	508	385	(371)	522	51	(375)	198
841	BEAMER/KENTUCKY ASSESS-R	-	-	-	-	-	-	-
850	EAST MAIN ASSESS DIST 90	1,140	1,292	(1,277)	1,155	1,307	(1,284)	1,178
851	EAST MAIN ASSESSES DIST-R	-	10	-	10	0	-	10
860	1978 SP ASSMST DEBT SVC	-	-	-	-	-	-	-
870	CFD#2 SPRINGLAKE DEBT SRV	1,911	2,462	(2,411)	1,962	2,403	(2,413)	1,952
880	2005 CAPITAL PROJECTS L/R	1,524	1,654	(1,645)	1,532	1,663	(1,640)	1,555
881	2007 CAPITAL PROJECTS LRB	75	1,159	(1,155)	78	1,142	(1,151)	70
885	WWTP REVENUE BONDS 2005	324	853	(855)	323	1,181	(1,185)	319
886	WATER REVENUE BONDS -2008	-	-	-	-	-	-	-
915	RECREATION CONTRACT TRUST	46	0	(6)	40	1	(7)	34
917	LIBRARY TRUST FUND	164	96	(100)	160	19	(56)	123
940	RECREATION FOUNDATION	-	-	-	-	-	-	-
	TOTALS	50,813	173,863	(179,560)	45,117	134,002	(140,441)	38,678

CITY OF WOODLAND REVENUE BY FUND BY TYPE

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
010-EQUIP SVCS & REPLACE	2,718	3,218	3,293	3,370	3,446	3,537	3,617	3,708	3,806	3,913
013-BENEFITS FUND	5,928	6,367	6,857	7,385	7,956	8,572	9,240	9,960	10,738	11,578
015-INFORMATION SYSTEMS FUND	1,440	1,481	1,622	1,698	1,788	1,903	2,038	2,187	2,352	2,534
091-SELF INSURANCE	1,654	1,772	1,807	1,850	1,888	1,937	1,992	2,047	2,102	2,159
099-DISBURSE FUND-PR	2	-	-	-	-	-	-	-	-	-
101-GENERAL FUND	38,395	37,918	38,881	38,230	39,437	41,031	42,175	39,629	39,370	40,500
102-TRANS DEBT SVC	10	-	-	-	-	-	-	-	-	-
210-WATER ENTERPRISE FUND	19,803	32,345	94,713	67,614	41,832	40,667	29,639	31,062	29,091	30,210
220-SEWER ENTERPRISE FUND	10,621	16,207	15,490	13,646	13,566	16,162	14,960	14,821	15,797	15,690
221-STORM DRAIN ENTERPRISE	262	268	275	282	289	296	303	311	319	327
222-WASTEWATER PRE-TREATMENT	402	415	424	433	442	452	461	471	481	491
240-CEMETERY	93	96	98	100	101	103	104	105	107	108
250-RECYCLING	336	336	339	345	352	360	368	359	372	383
252-CONST/DEMO DEBRIS RECYCLE	23	22	23	23	23	24	24	24	25	25
253-YOUTH CENTER ENTERPRISE	230	270	277	284	291	298	305	313	321	329
260-FIRE TRAINING CENTER	298	2	(4)	(6)	(7)	(9)	(10)	(11)	(13)	(14)
280-TRANSIT SYSTEM	1,626	1,471	1,529	1,591	1,654	1,720	1,789	1,861	1,935	2,013
301-LITERACY GRANT	122	171	176	181	187	192	198	203	209	215
320-COMMUNITY DEV. BLOCK GRNT	805	587	587	587	587	587	587	587	587	587
321-OFF-SITE AFFORD HOUSING	4	16	16	17	17	17	18	18	18	19
322-SUPPORT HOUSING PROGR	169	173	178	182	187	191	196	201	206	211
323-HOME GRANT	903	-	-	-	-	-	-	-	-	-
324-HOUSING ASSISTANCE GRANTS	17	17	18	18	19	19	20	20	21	21
325-WORFORCE HOUSING GRANT	1	8	8	8	8	8	8	8	9	9
328-CDBG - ARRA FUNDS	11	-	-	-	-	-	-	-	-	-
329-ARRA GRANT PROJECTS	7,243	43	-	-	-	-	-	-	-	-
340-POLICE GRANTS	0	-	-	-	-	-	-	-	-	-
349-LOCAL LAW ENFORCE BL	0	0	0	0	0	0	0	0	0	0
350-COPS MORE TECH GRANT	0	0	0	0	0	0	0	0	0	0
351-TRANSPORTATION GRANT	2,183	1	1	1	1	1	1	1	1	1
352-SLESF	101	124	124	124	123	123	122	121	120	119
353-PROPOSITION 172	396	411	429	448	467	485	500	515	530	546
354-TRANS DVLP (SB325)	829	811	799	784	767	747	725	707	684	658
355-GAS TAX	1,532	1,515	1,545	1,576	1,608	1,640	1,673	1,706	1,741	1,776
356-CEMETERY ENDOWMENT FUND	18	20	21	22	23	24	24	25	26	27
357-ASSET FORFEITURE FUND	7	3	4	4	4	4	4	4	4	5
358-HOUSING MONITORING FUND	17	18	18	18	19	19	20	20	21	21
359-FIRE SUPPRESSION DISTRICT	38	69	72	75	78	81	85	88	92	95
360-FIRE SAFER GRANT	460	602	142	-	-	-	-	-	-	-
379-HISTORIC WALKING TOUR	2	2	2	2	2	2	3	3	3	3
381-GIBSON RANCH L&L	634	650	678	707	738	769	803	837	874	912
382-N PARK #6 L&L DISTRICT	0	-	-	-	-	-	-	-	-	-
383-N PARK L&L DISTRICT	27	28	29	29	30	31	31	32	33	33
384-SP ASSESS STRENG PD LAND	15	16	16	16	16	17	17	17	18	18
385-TRAFFIC CONGESTION RELIEF	9	0	0	0	0	0	0	0	0	0
386-USED OIL RECYCLING GRANT	14	14	15	15	15	16	16	17	17	17
387-WOODLAND WEST L&L	19	20	21	21	22	22	23	23	24	24
389-SPRINGLAKE L&L	637	664	701	741	784	829	878	931	987	1,046
391-SPORTS PARK O&M CFD	171	177	184	191	199	207	215	224	233	242
392-GATEWAY L&L	88	94	97	100	103	106	109	112	116	119
501-CAPITAL PROJECTS	16	26	27	27	28	29	29	30	31	32
502-STATE BOND ACT-PARKS PRJS	1,123	-	-	-	-	-	-	-	-	-
506-MEASURE "E"	19	11	30	27	35	50	65	111	-	-
510-GENERAL CITY DEVELOPMENT	102	73	134	211	298	233	222	291	259	341
520-REDEVELOPMENT AGENCY	1,534	1,260	1,104	3,105	1,024	1,038	1,049	1,060	1,075	1,085
521-RDA - LOW/MOD HOUSING	402	34	31	30	28	29	29	30	30	31
540-PARK & RECREATION DVLP	115	131	515	1,096	714	1,296	1,022	1,652	1,228	1,753
541-PARK IN-LIEU FEES	108	108	108	110	112	114	117	119	121	123
550-POLICE DEVELOPMENT FUND	41	39	156	261	379	308	293	384	340	450
560-FIRE DEVELOPMENT	38	36	221	362	537	447	372	571	450	615
570-LIBRARY DEVELOPMENT FUND	31	27	23	24	21	23	21	24	20	24
580-SURFACE WATER	46	138	262	343	373	428	508	592	607	823
581-STORM DRAIN DEVELOPMENT	75	49	2,073	51	2,075	53	55	56	57	58
582-ROAD DEVELOPMENT	258	239	1,088	1,428	3,028	1,669	1,653	2,081	1,953	2,475
583-TREE RESERVE	0	0	0	0	0	0	0	0	0	0
584-WATER DEVELOPMENT FUND	36	16	75	107	199	131	131	170	160	202
585-SEWER DEVELOPMENT FUND	185	186	1,091	1,718	2,907	2,121	1,688	2,689	2,017	2,853
590-SOUTHEAST AREA CONSTRUCT	2	0	0	0	0	0	0	0	0	0
593-GIBSON RANCH INFRA-STRUC	115	120	121	126	131	136	141	112	127	140
594-SPRING LAKE CAPITAL	480	87	87	86	85	84	83	83	81	80
599-MASTER CAPITAL FUND	3,344	147	0	0	0	109	0	0	0	0
601-SPRINGLAKE ADMINISTRATION	93	9	8	7	5	4	4	4	4	5
640-SLIF PARKS & RECREATION	304	186	271	350	381	436	518	605	607	835

CITY OF WOODLAND REVENUE BY FUND BY TYPE

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
681-SLIF STORM DRAIN FUND	(39)	-	-	-	-	-	-	-	-	-
682-SLIF STREET IMPROVEMENT	(68)	-	-	-	-	-	-	-	-	-
684-SLIF WATER FUND	(11)	-	-	-	-	-	-	-	-	-
685-SLIF SEWER FUND	(11)	-	-	-	-	-	-	-	-	-
815-2002 LEASE REVENUE BOND	41	8	8	8	7	7	7	7	7	7
821-RDA 2007 TAB	107	-	-	-	-	-	-	-	-	-
830-SOUTHEAST AREA DEBT SERV	1,419	1,338	1,340	1,344	1,341	1,341	1,338	1,342	1,339	1,337
831-SOUTHEAST AREA-RES FUND	15	0	0	0	0	0	0	0	0	0
840-BEAMER/KENTUCKY ASSESSMT	385	51	4	1	1	1	1	1	1	1
850-EAST MAIN ASSESS DIST 90	1,292	1,307	1,303	1,300	57	2	2	3	3	3
851-EAST MAIN ASSESSES DIST-R	10	0	0	0	0	0	0	0	0	0
870-CFD#2 SPRINGLAKE DEBT SRV	2,462	2,403	2,407	2,410	2,409	2,405	2,408	2,407	2,402	2,403
880-2005 CAPITAL PROJECTS L/R	16	31	31	32	32	33	33	33	34	34
881-2007 CAPITAL PROJECTS LRB	14	2	1	1	1	1	1	0	0	0
885-WWTP REVENUE BONDS 2005	8	6	6	6	6	6	6	6	6	6
915-RECREATION CONTRACT TRUST	0	1	1	1	0	0	0	0	0	0
917-LIBRARY TRUST FUND	96	19	19	18	18	18	17	17	16	16
GRAND TOTALS	114,517	116,532	184,049	157,300	135,294	135,747	125,094	127,752	126,349	132,703

CITY OF WOODLAND REVENUE DETAIL BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
010-EQUIP SVCS & REPLACE										
4610 INTEREST INCOME	40	50	54	57	58	71	70	82	96	115
4648 LEASE PAYMENTS RECOVERY	745	732	732	732	732	732	732	732	732	732
4649 FIXED FLEET COST RECOVERY	249	711	739	768	798	830	863	894	928	965
4650 EQUIPMENT STOCK SALES	7	7	7	7	8	8	8	8	8	9
4651 VARIABLE FLEET COST RECOVERY	1,676	1,718	1,761	1,805	1,850	1,896	1,943	1,992	2,042	2,093
4952 GAIN/(LOSS) ON SALES	0	0	0	0	0	0	0	0	0	0
010-EQUIP SVCS & REPLACE Total	2,718	3,218	3,293	3,370	3,446	3,537	3,617	3,708	3,806	3,913
013-BENEFITS FUND										
4610 INTEREST INCOME	1	1	1	1	1	1	1	1	2	2
4705 INTERNAL HEALTH INSURANCE RECO'	3,000	3,177	3,422	3,685	3,970	4,278	4,612	4,972	5,360	5,780
4710 COBRA INCOME	12	12	12	12	13	13	13	14	14	14
4711 VISION COBRA PAYMENT	1	1	1	1	1	1	1	1	1	1
4737 CHARGES TO OTHER DEPARTMENTS	2,915	3,177	3,422	3,685	3,970	4,278	4,612	4,972	5,360	5,780
4739 REIMBURSEMENTS	0	0	0	0	0	0	0	0	0	1
013-BENEFITS FUND Total	5,928	6,367	6,857	7,385	7,956	8,572	9,240	9,960	10,738	11,578
015-INFORMATION SYSTEMS FUND										
4610 INTEREST INCOME	7	16	13	10	8	6	5	5	6	9
4737 CHARGES TO OTHER DEPARTMENTS	1,433	1,465	1,608	1,687	1,780	1,898	2,034	2,183	2,346	2,525
015-INFORMATION SYSTEMS FUND Total	1,440	1,481	1,622	1,698	1,788	1,903	2,038	2,187	2,352	2,534
091-SELF INSURANCE										
4405 OTHER CURRENT SERVICE	1,609	1,718	1,749	1,790	1,826	1,873	1,926	1,978	2,031	2,085
4610 INTEREST INCOME	-	8	10	11	12	13	14	15	16	17
4731 CLAIM REIMBURSEMENTS	44	45	47	48	49	50	51	53	54	55
4739 REIMBURSEMENTS	1	1	1	1	1	1	1	1	1	1
091-SELF INSURANCE Total	1,654	1,772	1,807	1,850	1,888	1,937	1,992	2,047	2,102	2,159
099-DISBURSE FUND-PR										
4610 INTEREST INCOME	2	-	-	-	-	-	-	-	-	-
099-DISBURSE FUND-PR Total	2	-	-	-	-	-	-	-	-	-
101-GENERAL FUND										
4110 PROPERTY TAX CY SECURED	8,250	8,031	8,027	8,232	8,510	8,899	9,198	9,507	9,826	10,155
4111 SUPPLEMENTAL TAX ROLL	25	49	97	188	200	209	216	223	230	238
4112 PROPERTY TAX CY UNSECURED	468	456	456	467	483	505	522	539	558	576
4114 PROPERTY TAX PY UNSECURED	4	4	4	4	4	5	5	5	5	5
4116 SPECIAL ASSMNT COLLECTION	25	26	26	27	28	28	29	30	30	31
4120 SALES & USE TAX	9,322	9,732	10,003	10,401	10,841	11,350	11,690	12,041	12,402	12,774
4130 HOTEL/MOTEL TAX	761	780	799	819	839	860	882	904	927	950
4131 TOT PASS THRU	(152)	(156)	(160)	(164)	(168)	(172)	(176)	(181)	(185)	(190)
4150 DOCUMENT STAMP TAX	258	265	271	278	285	292	300	307	315	323
4207 INSPECTION FEE	64	22	22	34	67	44	77	57	89	63
4209 PLAN CHECK FEE	199	157	161	170	193	184	206	199	221	211
4211 PLAN REPRODUTION FEE	0	0	0	0	0	0	0	0	0	0
4214 BUSINESS LICENSE	381	391	401	411	421	432	442	453	465	476
4217 BUILDING PERMITS	201	95	180	441	256	509	351	604	399	604
4218 PLUMBING PERMITS	58	25	25	47	115	67	133	92	157	104
4219 ELECTRICAL PERMITS	51	10	10	19	47	28	55	38	65	43
4221 MECHANICAL PERMITS	38	9	9	17	41	24	47	32	56	37
4225 VARIANCE FEE & USE PERMIT	29	30	30	31	32	33	33	34	35	36
4226 ENCROACHMENT PERMIT	16	17	17	17	18	18	19	19	20	20
4227 TRANSPORTATION PERMIT	23	24	24	25	25	26	27	27	28	29
4231 FRANCHISE FEE	2,912	1,921	1,969	2,018	2,069	2,121	2,174	2,228	2,284	2,341
4242 RED CROSS COURSE FEE	1	1	1	1	1	1	1	1	1	1
4250 PLANNING FEE	6	28	28	29	30	30	31	32	33	33
4252 BICYCLE LICENSE	0	0	0	0	0	0	0	0	0	0
4254 MASSAGE PERMITS	1	1	1	1	1	1	1	1	1	1
4255 TAXI CAB PERMITS	1	1	1	1	1	2	2	2	2	2
4261 FIRE PERMITS	116	120	123	126	129	132	136	139	143	146
4264 FIRE - COUNTY SERVICES	5	10	10	11	11	11	11	12	12	12
4267 FIRE ALARM RECOVERY	3	2	2	2	2	2	2	2	2	2
4268 FIRE RECOVERY USA	4	2	2	2	2	2	2	2	2	2
4271 LIABILITY ACCOUNT REVENUES	141	145	148	152	156	160	164	168	172	176
4283 ENG MAP CHK FEES	8	8	8	9	9	9	9	10	10	10
4284 ENCROACHMENT PERMIT INSPECITON	7	7	7	8	8	8	8	8	9	9
4285 SUBDIVISION INSPECTIONS	109	112	115	118	121	124	127	130	133	136
4292 ZONE CHG,GEN PLAN AMEND	1	1	1	1	1	1	1	1	1	2
4293 TENTATIVE MAPS	5	5	6	6	6	6	6	6	6	7
4310 BAIL FORFEITURE FINES	12	13	13	13	14	14	14	15	15	15
4351 VEHICLE CODE FINES	130	109	112	114	117	120	123	126	129	133

CITY OF WOODLAND REVENUE DETAIL BY FUND

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	($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
4352	BOOKING FINES	18	9	9	9	9	10	10	10	10	11
4353	VEHICLE STORAGE FEE	12	12	12	13	13	13	14	14	14	15
4354	FINGERPRINT FEE	0	0	0	0	0	0	0	0	0	0
4355	PARKING VIOLATION FINES	106	104	106	109	112	115	118	120	123	127
4360	NUISANCE ABATEMENT FINES	0	0	0	0	0	0	0	0	0	0
4370	LIBRARY FINES	15	15	16	16	16	17	17	18	18	19
4399	MISC PENALTY INCOME	0	0	0	0	0	0	0	0	0	0
4401	COPY MACHINE REVENUE	2	2	2	3	3	3	3	3	3	3
4442	PARK REVENUE	57	58	60	61	63	64	66	68	69	71
4443	ADULT PARTICIPNT NON RESIDENT	0	0	0	0	0	0	0	0	0	0
4445	C BROOKS SWIM CTR REV	110	113	116	119	122	125	128	131	134	138
4446	SENIOR CENTER PROGRAMS REVENU	8	8	9	9	9	9	10	10	10	10
4447	COMMUNITY SENIOR CENTER MISCEL	68	70	71	73	75	77	79	81	83	85
4449	PARK RESERVE FEE	0	0	0	0	0	0	0	0	0	0
4450	SPEC POLICE SERVICES	7	8	8	8	8	8	9	9	9	9
4451	ALARM PROGRAM	71	78	80	82	84	86	88	91	93	95
4452	EVIDENCE & PROPERTY REVENUE	6	6	6	6	6	7	7	7	7	7
4455	EXTRADITION REIMBURSEMENT	1	1	1	1	1	1	1	1	1	1
4461	FIRE SERVICES CHARGE	2	1	1	1	1	1	1	1	1	1
4465	HAZ MAT RESPONSE REVENUE	4	1	1	1	1	1	1	1	1	1
4468	FIRE MISCELLANEOUS SERVICES	0	0	0	0	0	0	0	0	0	0
4482	REFUSE DELINQUENT COLLECTIONS	-	8	8	8	9	9	9	9	10	10
4490	MHFPC FEE FOR SERVICE	10	10	10	11	11	11	12	12	12	12
4496	COMMUNITY FITNESS CENTER	38	30	31	32	32	33	34	35	36	37
4497	COMMUNITY SPORTS PARK	127	130	134	137	141	144	148	151	155	159
4521	TRUANCY~SCHOOL SRO REIMB.	73	93	95	98	100	103	105	108	111	113
4531	OTS STEP GRANT	-	130	133	137	140	143	147	151	155	158
4532	STATE MOTOR VEHICLE IN LIEU	3,923	3,819	3,817	3,914	4,047	4,231	4,374	4,520	4,672	4,828
4539	STATE MANDATED COST REIMB	7	7	7	7	7	8	8	8	8	8
4546	STATE HOME OWNER PROPERTY TAX	134	137	141	144	148	151	155	159	163	167
4610	INTEREST INCOME	20	134	108	60	(24)	(98)	(161)	(226)	(281)	(385)
4651	VARIABLE FLEET COST RECOVERY	50	51	53	54	55	57	58	59	61	62
4658	CELL TOWER LEASE REVENUE	28	28	29	30	30	31	32	33	34	34
4737	CHARGES TO OTHER DEPARTMENTS	3,919	4,061	4,233	4,327	4,420	4,508	4,607	4,703	4,810	4,932
4739	REIMBURSEMENTS	5	5	5	6	6	6	6	6	6	7
4751	COMMISSION ON POST REIMB.	10	9	9	9	10	10	10	10	11	11
4761	SPRINGLAKE PERSONNEL REIMBURSI	180	180	185	189	194	199	204	209	214	219
4799	OTHER MISCELLANEOUS REVENUE	12	13	13	13	14	14	14	15	15	15
4810	DONATIONS	1	1	1	1	1	1	1	1	1	1
4899	MISCELLANEOUS SALES	1	1	1	2	2	2	2	2	2	2
101-GENERAL FUND Total		38,395	37,918	38,881	38,230	39,437	41,031	42,175	39,629	39,370	40,500
102-TRANS DEBT SVC											
4610	INTEREST INCOME	10	-	-	-	-	-	-	-	-	-
102-TRANS DEBT SVC Total		10	-	-	-	-	-	-	-	-	-
210-WATER ENTERPRISE FUND											
4220	AMR INSTALLATION FEE	4	5	5	5	5	5	5	5	5	6
4288	INSTALLATION CHARGE	9	10	10	10	10	11	11	11	11	12
4432	WATER SERV CHGS FLAT FEE	10,731	13,813	16,200	19,040	22,524	24,933	26,002	27,011	28,226	29,348
4610	INTEREST INCOME	50	102	139	182	216	258	195	210	155	124
4733	REBATE REVENUE	8	8	8	8	8	9	9	9	9	9
4951	SALE OF BONDS	9,000	18,408	78,351	48,369	19,069	15,451	3,416	3,816	684	712
210-WATER ENTERPRISE FUND Total		19,803	32,345	94,713	67,614	41,832	40,667	29,639	31,062	29,091	30,210
220-SEWER ENTERPRISE FUND											
4288	INSTALLATION CHARGE	4	4	4	4	4	4	4	5	5	5
4436	SERVICE CHARGES	10,303	10,561	11,389	12,125	12,623	13,081	13,637	14,163	14,794	15,377
4610	INTEREST INCOME	100	84	30	(1)	(27)	(18)	(17)	(27)	14	40
4739	REIMBURSEMENTS	209	215	220	226	231	237	243	249	255	262
4799	OTHER MISCELLANEOUS REVENUE	5	5	5	5	5	6	6	6	6	6
4951	SALE OF BONDS	-	5,339	3,842	1,287	730	2,853	1,086	426	723	-
220-SEWER ENTERPRISE FUND Total		10,621	16,207	15,490	13,646	13,566	16,162	14,960	14,821	15,797	15,690
221-STORM DRAIN ENTERPRISE											
4434	STORM DRAIN SERVICES	209	214	220	225	231	237	242	249	255	261
4651	VARIABLE FLEET COST RECOVERY	53	54	55	57	58	59	61	62	64	66
221-STORM DRAIN ENTERPRISE Total		262	268	275	282	289	296	303	311	319	327
222-WASTEWATER PRE-TREATMENT											
4360	NUISANCE ABATEMENT FINES	2	2	2	2	2	3	3	3	3	3
4435	WIPP INDUSTRIAL PRETREATMENT	391	401	411	421	431	442	453	464	476	488
4610	INTEREST INCOME	9	12	11	10	9	7	6	4	2	0

CITY OF WOODLAND REVENUE DETAIL BY FUND

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($ in 000)		FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
222-WASTEWATER PRE-TREATMENT Total		402	415	424	433	442	452	461	471	481	491
40-CEMETERY											
4485	INTERNMENT SPACE	20	20	21	22	22	23	23	24	24	25
4486	CEMETERY SERVICES	43	44	45	46	47	49	50	51	52	54
4487	CEMETERY PRODUCTS	30	31	31	32	33	34	35	36	36	37
4610	INTEREST INCOME	-	1	1	(0)	(1)	(2)	(4)	(5)	(6)	(8)
240-CEMETERY Total		93	96	98	100	101	103	104	105	107	108
250-RECYCLING											
4231	FRANCHISE FEE	180	185	189	194	199	204	209	214	219	225
4295	RECYCLING CHARGES	121	124	127	130	134	137	140	144	147	151
4360	NUISANCE ABATEMENT FINES	0	0	0	0	0	0	0	0	0	0
4610	INTEREST INCOME	34	27	23	21	20	19	18	1	5	7
4739	REIMBURSEMENTS	0	0	0	0	0	0	0	0	0	0
250-RECYCLING Total		336	336	339	345	352	360	368	359	372	383
252-CONST/DEMO DEBRIS RECYCLE											
4295	RECYCLING CHARGES	20	21	21	22	22	23	24	24	25	25
4610	INTEREST INCOME	3	2	1	1	1	1	0	-	-	-
252-CONST/DEMO DEBRIS RECYCLE Total		23	22	23	23	23	24	24	24	25	25
253-YOUTH CENTER ENTERPRISE											
4441	RECREATION CONTRACTS	65	100	103	105	108	110	113	116	119	122
4442	PARK REVENUE	5	5	5	5	5	5	5	5	6	6
4448	GENERAL RECREATION	58	60	61	63	65	66	68	69	71	73
4491	YOLANO RECREATION PROGRAM INC(	8	8	8	8	9	9	9	9	9	10
4494	ADULT RECREATION & LEAGUE PROG	95	97	100	102	105	107	110	113	116	119
4610	INTEREST INCOME	0	-	-	-	-	-	-	-	-	-
253-YOUTH CENTER ENTERPRISE Total		230	270	277	284	291	298	305	313	321	329
260-FIRE TRAINING CENTER											
4610	INTEREST INCOME	1	2	(4)	(6)	(7)	(9)	(10)	(11)	(13)	(14)
4739	REIMBURSEMENTS	1	-	-	-	-	-	-	-	-	-
260-FIRE TRAINING CENTER Total		298	2	(4)	(6)	(7)	(9)	(10)	(11)	(13)	(14)
280-TRANSIT SYSTEM											
4537	STATE TDA-LTF	1,414	1,471	1,529	1,591	1,654	1,720	1,789	1,861	1,935	2,013
4538	STATE TDA-STA	212	-	-	-	-	-	-	-	-	-
280-TRANSIT SYSTEM Total		1,626	1,471	1,529	1,591	1,654	1,720	1,789	1,861	1,935	2,013
301-LITERACY GRANT											
4548	OTHER STATE GRANTS	34	30	31	32	32	33	34	35	36	37
4550	REVENUE FOR LOCAL AGENCY	33	42	43	44	45	46	48	49	50	51
4573	WAYFARER GRANT	10	10	11	11	11	11	12	12	12	12
4599	OTHER GRANTS	20	21	21	22	22	23	23	24	24	25
4610	INTEREST INCOME	0	0	1	2	3	4	4	5	6	7
4810	DONATIONS	24	68	70	71	73	75	77	79	81	83
301-LITERACY GRANT Total		122	171	176	181	187	192	198	203	209	215
320-COMMUNITY DEV. BLOCK GRNT											
4558	OTHER FEDERAL GRANTS	745	527	527	527	527	527	527	527	527	527
4611	INTEREST INCOME ON LOANS	2	3	3	3	3	3	3	3	3	3
4721	LOAN REPAYMENTS	58	58	58	58	58	58	58	58	58	58
320-COMMUNITY DEV. BLOCK GRNT Total		805	587	587	587	587	587	587	587	587	587
321-OFF-SITE AFFORD HOUSING											
4610	INTEREST INCOME	4	16	16	17	17	17	18	18	18	19
321-OFF-SITE AFFORD HOUSING Total		4	16	16	17	17	17	18	18	18	19
322-SUPPORT HOUSING PROGR											
4558	OTHER FEDERAL GRANTS	169	173	178	182	187	191	196	201	206	211
322-SUPPORT HOUSING PROGR Total		169	173	178	182	187	191	196	201	206	211
323-HOME GRANT											
4799	OTHER MISCELLANEOUS REVENUE	20	-	-	-	-	-	-	-	-	-
323-HOME GRANT Total		903						-		-	-
24-HOUSING ASSISTANCE GRANTS											
4599	OTHER GRANTS	14	14	14	15	15	16	16	16	17	17
4739	REIMBURSEMENTS	3	3	3	3	3	4	4	4	4	4
324-HOUSING ASSISTANCE GRANTS Total		17	17	18	18	19	19	20	20	21	21

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
325-WORFORCE HOUSING GRANT										
4610 INTEREST INCOME	1	8	8	8	8	8	8	8	9	9
325-WORFORCE HOUSING GRANT Total	1	8	8	8	8	8	8	8	9	9
328-CDBG - ARRA FUNDS										
4558 OTHER FEDERAL GRANTS	11	-	-	-	-	-	-	-	-	-
328-CDBG - ARRA FUNDS Total	11	-	-	-	-	-	-	-	-	-
329-ARRA GRANT PROJECTS										
4558 OTHER FEDERAL GRANTS	7,243	43	-	-	-	-	-	-	-	-
329-ARRA GRANT PROJECTS Total	7,243	43	-	-	-	-	-	-	-	-
340-POLICE GRANTS										
4610 INTEREST INCOME	0	-	-	-	-	-	-	-	-	-
340-POLICE GRANTS Total	0	-	-	-	-	-	-	-	-	-
349-LOCAL LAW ENFORCE BL										
4610 INTEREST INCOME	0	0	0	0	0	0	0	0	0	0
349-LOCAL LAW ENFORCE BL Total	0	0	0	0	0	0	0	0	0	0
350-COPS MORE TECH GRANT										
4610 INTEREST INCOME	0	0	0	0	0	0	0	0	0	0
350-COPS MORE TECH GRANT Total	0	0	0	0	0	0	0	0	0	0
351-TRANSPORTATION GRANT										
4610 INTEREST INCOME	(2)	1	1	1	1	1	1	1	1	1
351-TRANSPORTATION GRANT Total	2,183	1	1	1	1	1	1	1	1	1
352-SLESF										
4548 OTHER STATE GRANTS	100	123	123	123	123	123	123	123	123	123
4610 INTEREST INCOME	1	1	1	1	1	0	(1)	(1)	(2)	(3)
352-SLESF Total	101	124	124	124	123	123	122	121	120	119
353-PROPOSITION 172										
4121 PUBLIC SAFETY SALES TAX	371	389	407	425	443	462	475	490	504	520
4610 INTEREST INCOME	4	0	0	0	0	0	0	0	0	0
4799 OTHER MISCELLANEOUS REVENUE	21	22	22	23	23	24	24	25	26	26
353-PROPOSITION 172 Total	396	411	429	448	467	485	500	515	530	546
354-TRANS DVLP (SB325)										
4537 STATE TDA-LTF	811	799	785	771	754	736	716	695	672	646
4610 INTEREST INCOME	10	4	4	4	3	1	(1)	2	2	1
4799 OTHER MISCELLANEOUS REVENUE	9	9	9	9	10	10	10	10	11	11
354-TRANS DVLP (SB325) Total	829	811	799	784	767	747	725	707	684	658
355-GAS TAX										
4533 ST HIGHWAY USERS TAX 2105	308	277	282	288	294	300	306	312	318	325
4534 STATE GAS TAX 2106	212	190	194	198	202	206	210	214	218	223
4535 STATE GAS TAX 2107	410	397	405	414	422	430	439	448	457	466
4536 STATE GAS TAX 2107.5	8	8	8	8	8	8	8	8	8	8
4540 STATE GAS TAX 2103	573	622	634	647	660	673	687	700	714	729
4731 CLAIM REIMBURSEMENTS	7	7	8	8	8	8	8	9	9	9
4739 REIMBURSEMENTS	13	14	14	14	15	15	15	16	16	17
355-GAS TAX Total	1,532	1,515	1,545	1,576	1,608	1,640	1,673	1,706	1,741	1,776
356-CEMETERY ENDOWMENT FUND										
4241 ENDOWMENT CARE FEE	13	13	14	14	14	15	15	15	16	16
4610 INTEREST INCOME	5	7	8	8	8	9	9	10	10	11
356-CEMETERY ENDOWMENT FUND Total	18	20	21	22	23	24	24	25	26	27
357-ASSET FORFEITURE FUND										
4450 SPEC POLICE SERVICES	6	2	2	2	3	3	3	3	3	3
4610 INTEREST INCOME	1	1	1	1	1	1	1	2	2	2
357-ASSET FORFEITURE FUND Total	7	3	4	4	4	4	4	4	4	5
358-HOUSING MONITORING FUND										
4213 MORTGAGE BOND REVENUE	17	18	18	18	19	19	20	20	21	21
358-HOUSING MONITORING FUND Total	17	18	18	18	19	19	20	20	21	21
359-FIRE SUPPRESSION DISTRICT										
4116 SPECIAL ASSMNT COLLECTION	64	66	68	69	71	73	75	77	78	80
4610 INTEREST INCOME	(26)	3	4	6	7	9	10	12	13	15
359-FIRE SUPPRESSION DISTRICT Total	38	69	72	75	78	81	85	88	92	95

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
360-FIRE SAFER GRANT										
4517 FEMA - ASSISTANCE TO FIREFIGHTER	460	602	142	-	-	-	-	-	-	-
360-FIRE SAFER GRANT Total	460	602	142	-	-	-	-	-	-	-
379-HISTORIC WALKING TOUR										
4405 OTHER CURRENT SERVICE	2	2	2	2	2	2	2	2	2	2
4610 INTEREST INCOME	0	0	0	0	0	0	0	0	1	1
379-HISTORIC WALKING TOUR Total	2	2	2	2	2	2	3	3	3	3
381-GIBSON RANCH L&L										
4116 SPECIAL ASSMNT COLLECTION	621	636	662	688	716	744	774	805	837	871
4442 PARK REVENUE	5	5	5	5	5	5	5	6	6	6
4610 INTEREST INCOME	9	9	12	14	17	20	23	27	31	35
381-GIBSON RANCH L&L Total	634	650	678	707	738	769	803	837	874	912
382-N PARK #6 L&L DISTRICT										
4610 INTEREST INCOME	0	-	-	-	-	-	-	-	-	-
382-N PARK #6 L&L DISTRICT Total	0	-	-	-	-	-	-	-	-	-
383-N PARK L&L DISTRICT										
4116 SPECIAL ASSMNT COLLECTION	27	27	28	29	29	30	31	32	33	33
4610 INTEREST INCOME	0	1	0	0	0	0	0	0	0	0
383-N PARK L&L DISTRICT Total	27	28	29	29	30	31	31	32	33	33
384-SP ASSESS STRENG PD LAND										
4116 SPECIAL ASSMNT COLLECTION	14	15	15	16	16	16	17	17	18	18
4610 INTEREST INCOME	0	1	1	1	1	0	0	0	0	0
384-SP ASSESS STRENG PD LAND Total	15	16	16	16	16	17	17	17	18	18
385-TRAFFIC CONGESTION RELIEF										
4610 INTEREST INCOME	9	0	0	0	0	0	0	0	0	0
385-TRAFFIC CONGESTION RELIEF Total	9	0	0	0	0	0	0	0	0	0
386-USED OIL RECYCLING GRANT										
4548 OTHER STATE GRANTS	14	14	15	15	15	16	16	17	17	17
4610 INTEREST INCOME	0	0	0	0	0	(0)	(0)	(0)	(0)	(0)
386-USED OIL RECYCLING GRANT Total	14	14	15	15	15	16	16	17	17	17
387-WOODLAND WEST L&L										
4116 SPECIAL ASSMNT COLLECTION	19	20	20	21	21	22	22	23	23	24
4610 INTEREST INCOME	0	1	1	1	1	1	1	1	1	1
387-WOODLAND WEST L&L Total	19	20	21	21	22	22	23	23	24	24
389-SPRINGLAKE L&L										
4116 SPECIAL ASSMNT COLLECTION	630	655	695	736	780	827	877	929	985	1,044
4610 INTEREST INCOME	7	9	7	5	3	2	1	1	2	2
389-SPRINGLAKE L&L Total	637	664	701	741	784	829	878	931	987	1,046
391-SPORTS PARK O&M CFD										
4116 SPECIAL ASSMNT COLLECTION	170	177	184	191	199	207	215	224	233	242
4610 INTEREST INCOME	1	-	-	-	-	-	-	-	-	-
391-SPORTS PARK O&M CFD Total	171	177	184	191	199	207	215	224	233	242
392-GATEWAY L&L										
4116 SPECIAL ASSMNT COLLECTION	88	90	92	94	97	99	102	104	107	110
4610 INTEREST INCOME	1	4	4	5	6	7	7	8	9	10
392-GATEWAY L&L Total	88	94	97	100	103	106	109	112	116	119
501-CAPITAL PROJECTS										
4203 ADMINISTRATION FEE	4	26	27	27	28	29	29	30	31	32
4610 INTEREST INCOME	12	-	-	-	-	-	-	-	-	-
501-CAPITAL PROJECTS Total	16	26	27	27	28	29	29	30	31	32
502-STATE BOND ACT-PARKS PRJS										
4548 OTHER STATE GRANTS	1,123	-	-	-	-	-	-	-	-	-
502-STATE BOND ACT-PARKS PRJS Total	1,123	-	-	-	-	-	-	-	-	-
)6-MEASURE "E"										
4610 INTEREST INCOME	19	11	30	27	35	50	65	111	-	-
506-MEASURE "E" Total	19	11	30	27	35	50	65	111	-	-
510-GENERAL CITY DEVELOPMENT										

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
4201 DEVELOPMENT FEE	41	38	118	198	288	233	222	291	258	341
4610 INTEREST INCOME	60	35	16	13	11	0	(0)	(0)	1	
510-GENERAL CITY DEVELOPMENT Total	102	73	134	211	298	233	222	291	259	341
520-REDEVELOPMENT AGENCY										
4110 PROPERTY TAX CY SECURED	1,072	1,165	1,078	1,080	990	1,002	1,012	1,020	1,034	1,042
4610 INTEREST INCOME	34	70	0	3	6	7	8	10	11	12
4721 LOAN REPAYMENTS	25	26	26	27	27	28	29	30	30	31
4799 OTHER MISCELLANEOUS REVENUE	-	-	-	1,995	-	-	-	-	-	-
520-REDEVELOPMENT AGENCY Total	1,534	1,260	1,104	3,105	1,024	1,038	1,049	1,060	1,075	1,085
521-RDA - LOW/MOD HOUSING										
4610 INTEREST INCOME	11	10	8	5	3	3	3	3	3	2
4611 INTEREST INCOME ON LOANS	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
4721 LOAN REPAYMENTS	23	23	24	24	25	25	26	27	27	28
4799 OTHER MISCELLANEOUS REVENUE	0	0	0	0	0	0	0	0	0	0
521-RDA - LOW/MOD HOUSING Total	402	34	31	30	28	29	29	30	30	31
540-PARK & RECREATION DVLP										
4201 DEVELOPMENT FEE	65	131	515	1,096	714	1,296	1,022	1,652	1,226	1,753
4610 INTEREST INCOME	50	-	-	-	-	-	-	-	2	-
540-PARK & RECREATION DVLP Total	115	131	515	1,096	714	1,296	1,022	1,652	1,228	1,753
541-PARK IN-LIEU FEES										
4243 QUIMBY FEES	100	103	100	100	100	100	100	100	100	100
4610 INTEREST INCOME	8	6	8	10	12	14	17	19	21	23
541-PARK IN-LIEU FEES Total	108	108	108	110	112	114	117	119	121	123
550-POLICE DEVELOPMENT FUND										
4201 DEVELOPMENT FEE	41	39	156	261	379	308	293	384	340	450
550-POLICE DEVELOPMENT FUND Total	41	39	156	261	379	308	293	384	340	450
560-FIRE DEVELOPMENT										
4201 DEVELOPMENT FEE	36	36	221	362	537	447	370	568	442	603
4610 INTEREST INCOME	3	-	-	-	-	-	2	3	9	12
560-FIRE DEVELOPMENT Total	38	36	221	362	537	447	372	571	450	615
570-LIBRARY DEVELOPMENT FUND										
4201 DEVELOPMENT FEE	9	8	5	11	10	13	12	17	14	20
4610 INTEREST INCOME	22	19	18	13	11	10	9	7	6	5
570-LIBRARY DEVELOPMENT FUND Total	31	27	23	24	21	23	21	24	20	24
580-SURFACE WATER										
4201 DEVELOPMENT FEE	46	138	262	343	373	428	508	592	607	823
580-SURFACE WATER Total	46	138	262	343	373	428	508	592	607	823
581-STORM DRAIN DEVELOPMENT										
4201 DEVELOPMENT FEE	31	10	2,032	10	2,032	10	10	10	10	10
4748 DEVELOPER IN LIEU	38	39	40	41	42	43	45	46	47	48
581-STORM DRAIN DEVELOPMENT Total	76	49	2,073	51	2,075	53	55	56	57	58
582-ROAD DEVELOPMENT										
4201 DEVELOPMENT FEE	196	172	1,019	1,357	2,956	1,595	1,555	1,984	1,830	2,325
4610 INTEREST INCOME	(3)	-	-	-	-	-	22	20	44	69
4799 OTHER MISCELLANEOUS REVENUE	65	67	68	70	72	74	76	77	79	81
582-ROAD DEVELOPMENT Total	258	239	1,088	1,428	3,028	1,669	1,653	2,081	1,953	2,475
583-TREE RESERVE										
4610 INTEREST INCOME	0	0	0	0	0	0	0	0	0	0
583-TREE RESERVE Total	0	0	0	0	0	0	0	0	0	0
584-WATER DEVELOPMENT FUND										
4201 DEVELOPMENT FEE	23	16	75	107	199	129	128	166	154	195
4610 INTEREST INCOME	14	-	-	-	-	2	3	4	6	7
584-WATER DEVELOPMENT FUND Total	36	16	75	107	199	131	131	170	160	202
585-SEWER DEVELOPMENT FUND										
4201 DEVELOPMENT FEE	185	186	1,091	1,718	2,907	2,121	1,688	2,689	2,017	2,853
585-SEWER DEVELOPMENT FUND Total	185	186	1,091	1,718	2,907	2,121	1,688	2,689	2,017	2,853
590-SOUTHEAST AREA CONSTRUCT										
4610 INTEREST INCOME	2	0	0	0	0	0	0	0	0	0
590-SOUTHEAST AREA CONSTRUCT Total	2	0	0	0	0	0	0	0	0	0

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
593-GIBSON RANCH INFRA-STRUC										
4224 SEA INFRSTRUCTURE FEE	85	87	89	91	94	96	98	101	103	106
4610 INTEREST INCOME	30	33	32	35	37	40	43	11	24	34
593-GIBSON RANCH INFRA-STRUC Total	115	120	121	126	131	136	141	112	127	140
594-SPRING LAKE CAPITAL										
4610 INTEREST INCOME	450	56	55	53	52	50	49	47	44	42
4739 REIMBURSEMENTS	30	31	32	32	33	34	35	36	37	37
594-SPRING LAKE CAPITAL Total	480	87	87	86	85	84	83	83	81	80
599-MASTER CAPITAL FUND										
4610 INTEREST INCOME	-	0	0	0	0	0	0	0	0	0
599-MASTER CAPITAL FUND Total	3,344	147	0	0	0	109	0	0	0	0
601-SPRINGLAKE ADMINISTRATION										
4610 INTEREST INCOME	93	9	8	7	5	4	4	4	4	5
601-SPRINGLAKE ADMINISTRATION Total	93	9	8	7	5	4	4	4	4	5
640-SLIF PARKS & RECREATION										
4269 SLIF FEE	300	174	262	343	373	428	508	592	607	823
4610 INTEREST INCOME	4	12	9	8	8	8	10	13	-	11
640-SLIF PARKS & RECREATION Total	304	186	271	350	381	436	518	605	607	835
681-SLIF STORM DRAIN FUND										
4610 INTEREST INCOME	(39)	-	-	-	-	-	-	-	-	-
681-SLIF STORM DRAIN FUND Total	(39)	-	-	-	-	-	-	-	-	-
682-SLIF STREET IMPROVEMENT										
4610 INTEREST INCOME	(68)	-	-	-	-	-	-	-	-	-
682-SLIF STREET IMPROVEMENT Total	(68)	-	-	-	-	-	-	-	-	-
684-SLIF WATER FUND										
4610 INTEREST INCOME	(11)	-	-	-	-	-	-	-	-	-
684-SLIF WATER FUND Total	(11)	-	-	-	-	-	-	-	-	-
685-SLIF SEWER FUND										
4610 INTEREST INCOME	(11)	-	-	-	-	-	-	-	-	-
685-SLIF SEWER FUND Total	(11)	-	-	-	-	-	-	-	-	-
815-2002 LEASE REVENUE BOND										
4610 INTEREST INCOME	41	8	8	8	7	7	7	7	7	7
815-2002 LEASE REVENUE BOND Total	41	8	8	8	7	7	7	7	7	7
821-RDA 2007 TAB										
4610 INTEREST INCOME	107	-	-	-	-	-	-	-	-	-
821-RDA 2007 TAB Total	107	-	-	-	-	-	-	-	-	-
830-SOUTHEAST AREA DEBT SERV										
4116 SPECIAL ASSMNT COLLECTION	1,394	1,337	1,339	1,343	1,340	1,340	1,337	1,341	1,337	1,336
4610 INTEREST INCOME	25	1	1	1	1	1	1	1	1	1
830-SOUTHEAST AREA DEBT SERV Total	1,419	1,338	1,340	1,344	1,341	1,341	1,338	1,342	1,339	1,337
831-SOUTHEAST AREA-RES FUND										
4610 INTEREST INCOME	15	0	0	0	0	0	0	0	0	0
831-SOUTHEAST AREA-RES FUND Total	15	0	0	0	0	0	0	0	0	0
840-BEAMER/KENTUCKY ASSESSMT										
4116 SPECIAL ASSMNT COLLECTION	380	41	-	1	1	1	1	1	1	1
4610 INTEREST INCOME	5	10	4	0	0	0	0	0	0	0
840-BEAMER/KENTUCKY ASSESSMT Total	385	51	4	1	1	1	1	1	1	1
GRAND TOTALS	110,619	112,763	180,280	153,533	132,770	133,282	122,627	125,286	123,889	130,241

CITY OF WOODLAND EXPENSE DETAIL ALL FUNDS

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
5100 PERSONNEL EXPENDITURES	-	-	-	-	-	(1,196)	(1,532)	(2,276)	(2,589)	(2,662)
5100 PERSONNEL EXPENSE	-	353	312	326	2,303	6,576	6,884	7,164	7,488	7,794
10 SALARIES-PERM FULL TIME	18,848	21,285	21,572	21,702	21,755	21,730	21,779	21,806	21,822	21,833
113 HOURLY WAGES - TEMPORARY	1,252	1,667	1,702	1,744	1,788	1,832	1,878	1,925	1,973	2,023
5114 VACATION BUYOUT	494	420	426	428	429	429	430	430	430	430
5115 ADMIN BUYOUT	115	110	112	113	113	113	113	113	113	113
5116 COMP TIME BUYOUT	43	43	43	43	44	43	44	44	44	44
5120 OVERTIME-PERM FULL TIME	1,293	1,278	1,296	1,304	1,307	1,306	1,309	1,311	1,312	1,313
5135 OTHER PAY	27	24	25	26	26	27	28	28	29	30
5136 DEF COMP CITY MATCH	77	49	51	51	52	52	52	52	52	52
5138 ACTING PAY	72	71	73	75	76	78	80	82	84	86
5139 STANDBY PAY	62	79	80	82	85	87	89	91	93	96
5140 WRKRS COMP/LIAB INS	1,927	1,515	1,542	1,582	1,618	1,664	1,717	1,769	1,822	1,877
5141 RETIREMENT	5,766	5,981	6,670	6,762	6,882	6,977	7,099	7,287	7,402	7,518
5142 COMPENSATED ABSENCE ADJ	8	8	9	9	9	9	9	10	10	10
5143 ALT TRANSPORTATION PAY	0	0	0	0	0	0	0	0	0	0
5145 HEALTH PAY-IN LIEU	558	422	422	422	422	422	422	422	422	422
5146 RETIREMENT HLTH SVGS PLN	62	54	54	54	54	54	54	54	54	54
5148 LIFE/VISION/DENTAL/RETIRE	2,864	3,185	3,440	3,715	4,012	4,333	4,680	5,054	5,459	5,895
5150 HEALTH/LIFE/VISION INS	2,886	3,703	3,989	4,297	4,630	4,991	5,383	5,805	6,261	6,754
5151 UNEMPLOYMENT INSURANCE	183	203	206	208	208	208	208	208	208	208
5157 MEDICARE INSURANCE	316	288	292	294	294	294	294	294	294	294
5199 PERSONNEL OFFSET	(514)	(1,926)	(2,308)	(2,363)	(1,907)	(1,890)	(1,355)	(1,457)	(1,312)	(1,244)
5215 MEMBERSHIPS & DUES	2	0	0	0	0	0	0	0	0	0
5220 OFFICE SUPPLIES	78	84	85	87	90	92	94	96	99	101
5221 POSTAGE	94	143	146	150	154	158	162	165	169	173
5222 JANITORIAL SUPPLIES	36	33	34	35	36	37	38	38	39	40
5223 PUBS & PERIODCALS	18	19	22	22	23	23	24	24	25	26
5224 PRINTING	50	50	52	53	54	56	57	58	60	61
5225 COPY MACHINE COSTS	69	75	77	79	81	83	85	87	89	92
5226 DEPARTMENT SPECIFIC SUPPLIES	2,561	2,772	2,831	2,901	2,974	3,048	3,125	3,203	3,283	3,365
5226 SPEC DEPT SUPPLIES	12	10	10	11	11	11	11	12	12	12
5229 PERSONAL PROTECTIVE EQUIPMENT	138	139	143	146	150	154	157	161	165	170
5230 LAUNDRY	22	25	26	26	27	28	28	29	30	30
231 TOOLS	35	50	51	52	53	55	56	57	59	60
33 RECORDING FEES	1	3	3	3	3	4	4	4	4	4
234 ADVERTISING	32	33	33	34	35	36	37	38	39	40
5236 TELEPHONE	139	142	145	149	153	157	161	165	169	173
5238 CELL PHONES	69	77	79	81	83	85	87	89	91	94
5240 MAINTENANCE - GROUNDS	76	391	627	1,001	676	1,236	1,158	279	1,127	407
5240 MAINTENANCE GROUNDS	3	5	5	5	5	6	6	6	6	6
5241 MAINT OFFICE EQUIP	0	0	0	0	0	0	0	0	0	0
5241 MAINTENANCE - EQUIPMENT	325	373	382	392	402	412	422	433	444	455
5244 MAINTENANCE -STREET LIGHTS	61	63	64	66	67	69	71	73	74	76
5250 EQUIP RENTAL	-	9	9	10	10	10	10	11	11	11
5250 EQUIPMENT RENTAL	6	6	6	6	6	7	7	7	7	7
5251 PROPERTY LEASE PAYMENTS	24	14	14	15	15	15	16	16	17	17
5262 CONTRACT SERVICES	44,956	39,830	72,073	65,826	38,840	35,499	20,858	22,684	17,919	15,512
5265 OFFSET TO ATTORNEY FEES	(121)	(124)	(127)	(130)	(134)	(137)	(140)	(144)	(148)	(151)
5269 CREDIT CARD FEES	49	50	52	53	54	56	57	58	60	61
5270 INSURANCE BONDS	619	686	707	728	750	772	795	819	843	869
5275 MEDICAL PREMIUMS	5,188	5,632	6,103	6,613	7,165	7,762	8,410	9,110	9,867	10,686
5299 NON-PERSONNEL OFFSET	(227)	(397)	(473)	(485)	(398)	(401)	(288)	(314)	(282)	(267)
5310 MEMBERSHIPS & DUES	87	79	80	82	84	87	89	91	93	96
5310 MEMBERSHIPS & DUES	-	0	0	0	0	0	0	0	0	0
5320 CONF & MTGS	1	4	4	4	4	4	4	4	4	5
5320 CONFERENCE, MEETINGS & TRAINING	36	32	33	34	35	36	37	38	39	40
5330 MANDATORY TRAINING	128	138	141	144	148	152	156	159	163	168
5340 EDUCATION INCENTIVE REIMBURSEMENT	58	73	75	77	79	81	83	85	87	89
5400 DEBT SERVICE	-	382	6,267	9,823	11,240	12,551	12,873	13,177	13,278	13,329
5410 PRINCIPAL PAYMENTS	7,036	7,317	7,400	9,411	7,627	6,465	6,708	6,118	6,083	6,343
5420 INTEREST PAYMENTS	8,231	7,902	7,590	7,355	7,047	6,723	6,422	6,146	5,889	5,625
5540 MACHINERY & EQUIPMENT	199	171	145	163	185	211	242	278	322	374
5545 VEHICLE PURCHASES	484	458	489	673	112	839	289	235	9	70
5610 PROPERTY TAXES	22	21	22	22	23	24	24	25	25	26
5620 DISTRIBUTIONS TO OTHER AGENCIES	217	3,927	127	125	126	127	127	128	129	130
5628 GAS & OIL	493	511	524	537	550	564	578	593	607	623
30 INDIRECT EXPENSE	3,919	4,061	4,233	4,327	4,420	4,508	4,607	4,703	4,810	4,932
5 UTILITIES	2,427	3,104	3,182	3,261	3,343	3,426	3,512	3,600	3,690	3,782
5641 BAD DEBT WRITEOFF	(0)	(0)	(0)	(0)	(1)	(1)	(1)	(1)	(1)	(1)
5649 TECHNOLOGY SERVICES CHARGEBACK	1,433	1,465	1,608	1,687	1,780	1,898	2,034	2,183	2,346	2,525
5660 LIABILITY INSURANCE CLAIMS	38	50	51	53	54	55	57	58	59	61
5661 PARK VANDALISM	13	13	13	14	14	14	15	15	15	16

CITY OF WOODLAND EXPENSE DETAIL ALL FUNDS

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	($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
5662	PROPERTY INSURANCE CLAIMS	54	55	57	58	60	61	63	64	66	67
5663	WORKER'S COMPENSATION CLAIMS	-	100	103	105	108	110	113	116	119	12[illegible]
5671	OTHER PREMIUMS AND BENEFITS	605	620	635	651	667	684	701	719	737	75[illegible]
5680	FIXED FLEET COST	111	711	739	768	798	830	863	894	928	965
5681	VARIABLE FLEET COST	1,676	1,718	1,761	1,805	1,850	1,896	1,943	1,992	2,042	2,093
5682	LEASE PAYMENT CHARGEBACK	732	459	732	732	732	732	732	732	732	732
GRAND TOTALS		120,213	123,124	186,655	160,765	136,670	139,547	127,441	129,633	128,021	128,035

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
010-EQUIP SVCS & REPLACE										
31-SALARY	339	393	402	407	407	408	408	409	410	410
32-PENSION	94	103	115	117	119	120	121	126	127	129
33-MEDICAL	67	88	94	99	105	112	119	126	134	143
34-OVERTIME	0	1	1	1	1	1	1	1	1	1
35-OTHER BENEFITS	91	99	105	112	119	127	136	145	154	165
36-WK COMP/GEN LIAB/UNEMP INS	34	28	29	30	30	31	32	33	34	34
41-MATERIALS, SERVICES & SUPPLIES	234	256	263	269	276	283	290	297	305	312
42-CONTRACT SERVICES	88	105	107	110	113	115	118	121	124	127
43-INDIRECT COSTS	135	143	149	152	155	159	162	166	171	175
44-FIXED INTERNAL SERVICE	56	68	72	74	76	79	83	87	91	96
45-OTHER EXPENSE	571	588	602	617	633	649	665	682	699	716
48-OFFSETS	-	(17)	(18)	(18)	(19)	(19)	(20)	(20)	(21)	(21)
50-DEBT SERVICE	714	718	692	672	672	672	610	610	610	610
60-CAPITAL PROJECTS	273	458	497	680	120	847	298	244	18	79
#N/A	826	847	868	890	912	935	958	982	1,007	1,032
010-EQUIP SVCS & REPLACE Total	3,522	3,878	3,977	4,212	3,720	4,518	3,981	4,009	3,863	4,008
013-BENEFITS FUND										
42-CONTRACT SERVICES	43	45	46	47	48	49	50	52	53	54
43-INDIRECT COSTS	60	64	66	68	69	71	72	74	76	78
45-OTHER EXPENSE	5,792	6,252	6,739	7,264	7,832	8,446	9,111	9,829	10,604	11,441
013-BENEFITS FUND Total	5,896	6,360	6,851	7,379	7,949	8,566	9,234	9,954	10,733	11,573
015-INFORMATION SYSTEMS FUND										
31-SALARY	408	468	477	483	487	489	490	491	493	495
32-PENSION	102	107	119	121	123	125	126	128	130	132
33-MEDICAL	81	102	110	118	126	136	146	157	169	181
34-OVERTIME	11	11	11	12	12	12	12	12	12	12
35-OTHER BENEFITS	89	94	100	106	112	118	126	133	142	151
36-WK COMP/GEN LIAB/UNEMP INS	41	38	39	40	41	42	43	44	45	47
41-MATERIALS, SERVICES & SUPPLIES	302	309	317	325	333	341	350	358	367	377
42-CONTRACT SERVICES	348	356	365	374	384	393	403	413	424	434
43-INDIRECT COSTS	79	84	87	89	91	93	95	97	100	102
44-FIXED INTERNAL SERVICE	-	4	4	5	5	5	5	5	6	6
45-OTHER EXPENSE	36	37	38	38	39	40	41	42	44	45
48-OFFSETS	-	(19)	(19)	(20)	(21)	(21)	(21)	(22)	(23)	(23)
60-CAPITAL PROJECTS	35	36	121	138	160	185	215	251	293	345
#N/A	103	106	108	111	114	117	120	123	126	129
015-INFORMATION SYSTEMS FUND Total	1,634	1,733	1,876	1,939	2,006	2,074	2,150	2,234	2,327	2,430
091-SELF INSURANCE										
31-SALARY	14	21	23	23	23	23	23	23	23	23
32-PENSION	4	4	5	5	5	5	5	5	5	5
33-MEDICAL	4	6	6	7	7	8	9	9	10	11
35-OTHER BENEFITS	4	5	6	6	6	7	7	8	8	9
36-WK COMP/GEN LIAB/UNEMP INS	1	0	0	0	0	1	1	1	1	1
41-MATERIALS, SERVICES & SUPPLIES	2	2	2	2	2	2	3	3	3	3
42-CONTRACT SERVICES	652	725	747	769	792	816	840	866	892	918
43-INDIRECT COSTS	21	22	23	24	24	25	25	26	26	27
44-FIXED INTERNAL SERVICE	3	3	5	6	6	7	8	9	10	11
45-OTHER EXPENSE	713	893	919	945	973	1,001	1,030	1,059	1,090	1,121
48-OFFSETS	-	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
091-SELF INSURANCE Total	1,419	1,681	1,735	1,786	1,839	1,893	1,949	2,007	2,066	2,128
099-DISBURSE FUND-PR										
70-TRANSFERS OUT	80	-	-	-	-	-	-	-	-	-
099-DISBURSE FUND-PR Total	80	-	-	-	-	-	-	-	-	-
101-GENERAL FUND										
31-SALARY	12,040	13,790	14,006	14,074	14,110	14,097	14,145	14,176	14,201	14,222
32-PENSION	3,654	3,846	4,322	4,375	4,455	4,520	4,608	4,729	4,812	4,894
33-MEDICAL	1,984	2,378	2,557	2,736	2,930	3,141	3,370	3,617	3,883	4,171
34-OVERTIME	1,147	1,121	1,136	1,143	1,146	1,144	1,147	1,148	1,149	1,150
35-OTHER BENEFITS	2,322	2,450	2,616	2,779	2,951	3,136	3,337	3,553	3,786	4,038
36-WK COMP/GEN LIAB/UNEMP INS	1,305	1,172	1,195	1,221	1,244	1,274	1,311	1,346	1,382	1,419
41-MATERIALS, SERVICES & SUPPLIES	985	1,354	1,335	1,460	1,446	1,502	1,675	1,336	1,805	1,475
42-CONTRACT SERVICES	3,904	3,989	4,014	4,189	4,217	4,403	4,431	4,627	4,655	4,862
43-INDIRECT COSTS	1,387	1,464	1,526	1,560	1,594	1,626	1,664	1,707	1,748	1,793
44-FIXED INTERNAL SERVICE	1,094	1,279	1,654	1,715	1,785	1,869	1,964	2,067	2,179	2,302
45-OTHER EXPENSE	1,614	1,976	2,025	2,075	2,127	2,180	2,235	2,291	2,348	2,407
48-OFFSETS	(55)	(754)	(785)	(802)	(819)	(835)	(855)	(876)	(897)	(919)
60-CAPITAL PROJECTS	200	9	9	9	9	10	10	10	10	11

CITY OF WOODLAND EXPENSE BY TYPE BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
70-TRANSFERS OUT	6,133	4,986	5,552	5,863	6,091	6,353	6,491	2,774	3,642	1,687
101-GENERAL FUND Total	37,924	39,269	41,372	42,608	43,497	44,420	45,533	42,504	44,703	43,51
102-TRANS DEBT SVC										
70-TRANSFERS OUT	420	-	-	-	-	-	-	-	-	-
102-TRANS DEBT SVC Total	420	-	-	-	-	-	-	-	-	-
31-SALARY	28	39	42	43	43	43	43	43	43	43
32-PENSION	8	7	9	9	9	9	9	10	10	10
33-MEDICAL	7	9	10	11	11	12	13	14	15	16
35-OTHER BENEFITS	8	10	10	11	12	12	13	14	15	16
36-WK COMP/GEN LIAB/UNEMP INS	3	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	6	6	6	7	7	8	8	9	10	10
48-OFFSETS	(59)	(71)	(78)	(82)	(84)	(86)	(89)	(91)	(94)	(97)
210-WATER ENTERPRISE FUND										
31-SALARY	1,698	2,037	2,064	2,073	2,077	2,077	2,083	2,088	2,092	2,095
32-PENSION	463	521	571	577	584	590	598	618	626	633
33-MEDICAL	363	454	485	517	553	591	633	678	726	778
34-OVERTIME	43	46	46	47	47	47	47	47	47	47
35-OTHER BENEFITS	392	431	460	491	524	559	597	638	683	731
36-WK COMP/GEN LIAB/UNEMP INS	168	139	141	143	146	150	154	158	162	166
41-MATERIALS, SERVICES & SUPPLIES	441	569	588	626	605	691	639	654	667	684
42-CONTRACT SERVICES	16,333	21,334	52,072	49,515	21,257	17,652	4,598	5,552	2,087	2,085
43-INDIRECT COSTS	411	434	452	462	472	482	493	506	518	531
44-FIXED INTERNAL SERVICE	227	285	299	310	321	335	351	369	387	408
45-OTHER EXPENSE	1,126	1,100	1,127	1,155	1,184	1,214	1,244	1,275	1,307	1,340
48-OFFSETS	-	(70)	(72)	(74)	(76)	(77)	(79)	(82)	(84)	(86)
49-SERVICE ADDS/CUTS	-	353	312	326	2,303	6,576	6,884	7,164	7,457	7,763
50-DEBT SERVICE	1,807	2,458	34,777	10,832	12,197	13,303	13,550	13,819	13,872	13,920
60-CAPITAL PROJECTS	37	8	8	8	8	8	8	9	9	9
70-TRANSFERS OUT	3,245	542	138	138	138	138	138	911	695	540
#N/A	959	983	1,008	1,033	1,059	1,085	1,112	1,140	1,169	1,198
210-WATER ENTERPRISE FUND Total	27,711	31,622	94,477	68,180	43,400	45,420	33,051	35,543	32,420	32,843
220-SEWER ENTERPRISE FUND										
31-SALARY	1,770	2,361	2,402	2,428	2,441	2,453	2,470	2,486	2,500	2,51
32-PENSION	465	508	558	566	572	578	586	601	608	615
33-MEDICAL	371	467	499	533	570	610	653	700	750	805
34-OVERTIME	23	36	36	36	36	36	36	37	37	37
35-OTHER BENEFITS	379	424	452	482	513	547	584	624	667	713
36-WK COMP/GEN LIAB/UNEMP INS	174	132	134	137	139	143	147	151	155	159
41-MATERIALS, SERVICES & SUPPLIES	887	1,032	1,320	1,584	1,381	1,828	1,737	1,256	1,697	1,366
42-CONTRACT SERVICES	3,977	7,583	6,558	4,685	4,151	5,387	3,544	2,908	3,231	2,533
43-INDIRECT COSTS	381	402	419	428	437	446	457	468	480	492
44-FIXED INTERNAL SERVICE	215	268	281	290	300	312	326	341	358	376
45-OTHER EXPENSE	957	1,099	1,126	1,154	1,183	1,213	1,243	1,274	1,306	1,339
48-OFFSETS	-	(75)	(78)	(81)	(82)	(84)	(86)	(89)	(91)	(94)
50-DEBT SERVICE	1,450	1,318	1,596	1,690	1,739	1,944	2,023	2,049	2,101	2,105
70-TRANSFERS OUT	4,504	3,244	1,811	1,192	1,159	1,223	1,987	1,164	1,172	1,256
#N/A	1,997	2,047	2,099	2,151	2,205	2,260	2,316	2,374	2,434	2,494
220-SEWER ENTERPRISE FUND Total	17,685	20,963	19,212	17,275	16,746	18,897	18,024	16,344	17,403	16,712
221-STORM DRAIN ENTERPRISE										
31-SALARY	89	101	103	103	103	103	103	103	103	103
32-PENSION	24	31	34	34	34	35	35	35	36	36
33-MEDICAL	19	35	38	41	44	47	50	54	58	63
34-OVERTIME	2	7	7	7	7	7	7	7	7	7
35-OTHER BENEFITS	26	34	36	39	41	44	47	49	53	56
36-WK COMP/GEN LIAB/UNEMP INS	9	3	3	3	3	3	3	3	3	3
41-MATERIALS, SERVICES & SUPPLIES	63	37	38	39	40	41	42	43	44	45
42-CONTRACT SERVICES	578	642	144	148	174	232	897	163	167	171
44-FIXED INTERNAL SERVICE	55	55	56	56	57	57	58	58	59	60
45-OTHER EXPENSE	91	98	100	103	105	108	111	114	116	119
48-OFFSETS	-	(5)	(5)	(5)	(5)	(5)	(6)	(6)	(6)	(6)
50-DEBT SERVICE	12	7	7	7	8	8	8	8	8	8
#N/A	622	638	654	670	687	704	721	739	758	777
221-STORM DRAIN ENTERPRISE Total	1,590	1,682	1,214	1,243	1,296	1,382	2,076	1,371	1,406	1,443
222-WASTEWATER PRE-TREATMENT										
31-SALARY	146	203	208	209	210	210	211	212	212	213
32-PENSION	39	50	56	57	57	58	59	60	60	61
33-MEDICAL	31	45	48	51	54	58	61	66	70	75
34-OVERTIME	0	1	1	1	1	1	1	1	1	1

($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
35-OTHER BENEFITS	36	44	47	51	54	58	62	66	71	76
36-WK COMP/GEN LIAB/UNEMP INS	14	12	12	13	13	13	14	14	14	15
41-MATERIALS, SERVICES & SUPPLIES	12	21	22	22	23	23	24	25	25	26
42-CONTRACT SERVICES	34	35	36	37	38	39	40	41	42	43
43-INDIRECT COSTS	25	26	27	28	29	29	30	31	31	32
44-FIXED INTERNAL SERVICE	19	27	29	30	32	34	36	38	40	43
45-OTHER EXPENSE	12	14	14	15	15	15	16	16	17	17
48-OFFSETS	-	(8)	(9)	(9)	(9)	(9)	(10)	(10)	(10)	(10)
#N/A	2	2	2	2	2	2	3	3	3	3
222-WASTEWATER PRE-TREATMENT Total	370	479	494	506	518	531	545	560	576	593
240-CEMETERY										
31-SALARY	85	102	104	105	107	108	110	111	113	115
32-PENSION	13	15	16	16	16	16	16	17	17	17
33-MEDICAL	7	8	8	8	8	9	9	9	10	10
34-OVERTIME	3	3	3	3	3	3	3	3	3	3
35-OTHER BENEFITS	21	21	21	22	23	24	25	26	27	28
36-WK COMP/GEN LIAB/UNEMP INS	8	2	2	2	3	3	3	3	3	3
41-MATERIALS, SERVICES & SUPPLIES	14	22	23	23	24	24	25	26	26	27
42-CONTRACT SERVICES	14	15	16	16	16	17	17	18	18	19
43-INDIRECT COSTS	27	28	30	30	31	32	32	33	34	35
44-FIXED INTERNAL SERVICE	-	14	14	15	16	16	17	17	18	19
45-OTHER EXPENSE	40	104	106	109	112	115	117	120	123	126
48-OFFSETS	-	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
240-CEMETERY Total	232	332	340	348	356	364	372	381	390	399
250-RECYCLING										
31-SALARY	147	165	167	168	168	168	169	169	170	170
32-PENSION	38	40	44	45	45	46	46	48	48	49
33-MEDICAL	20	21	22	24	25	27	28	30	32	35
34-OVERTIME	0	2	2	2	2	2	2	2	2	2
35-OTHER BENEFITS	29	30	33	35	37	40	43	46	50	53
36-WK COMP/GEN LIAB/UNEMP INS	14	10	10	10	11	11	11	12	12	12
41-MATERIALS, SERVICES & SUPPLIES	34	38	39	39	40	41	43	44	45	46
42-CONTRACT SERVICES	209	217	87	18	18	19	19	20	20	21
43-INDIRECT COSTS	21	22	23	24	24	25	25	26	27	27
44-FIXED INTERNAL SERVICE	14	15	16	17	17	19	20	21	22	24
45-OTHER EXPENSE	9	10	11	11	11	11	12	12	12	13
48-OFFSETS	-	(6)	(7)	(7)	(7)	(7)	(7)	(7)	(7)	(8)
70-TRANSFERS OUT	-	-	-	-	-	-	800	15	16	16
#N/A	2	2	2	2	2	2	2	2	2	3
250-RECYCLING Total	538	567	449	387	395	404	1,214	440	451	463
252-CONST/DEMO DEBRIS RECYCLE										
31-SALARY	15	17	17	17	17	17	17	17	17	17
32-PENSION	4	5	5	5	5	5	5	6	6	6
33-MEDICAL	3	2	2	3	3	3	3	3	4	4
35-OTHER BENEFITS	4	4	4	4	5	5	5	6	6	7
36-WK COMP/GEN LIAB/UNEMP INS	1	0	0	0	0	0	0	0	0	0
41-MATERIALS, SERVICES & SUPPLIES	1	1	1	1	1	1	1	1	1	1
43-INDIRECT COSTS	2	3	3	3	3	3	3	3	3	3
44-FIXED INTERNAL SERVICE	1	2	2	2	2	2	2	2	2	3
45-OTHER EXPENSE	1	1	2	2	2	2	2	2	2	2
48-OFFSETS	-	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
252-CONST/DEMO DEBRIS RECYCLE Total	34	34	35	36	37	37	38	39	40	41
253-YOUTH CENTER ENTERPRISE										
31-SALARY	109	160	160	164	168	172	177	181	186	190
41-MATERIALS, SERVICES & SUPPLIES	21	29	29	30	30	31	32	33	34	34
42-CONTRACT SERVICES	152	170	170	174	179	183	188	192	197	202
43-INDIRECT COSTS	3	3	3	3	3	3	3	3	3	3
45-OTHER EXPENSE	0	0	0	0	0	0	0	0	0	1
253-YOUTH CENTER ENTERPRISE Total	296	362	362	371	381	390	400	410	420	431
260-FIRE TRAINING CENTER										
41-MATERIALS, SERVICES & SUPPLIES	42	43	44	45	46	47	48	50	51	52
43-INDIRECT COSTS	9	9	10	10	10	10	11	11	11	11
44-FIXED INTERNAL SERVICE	-	-	0	1	1	1	1	1	1	2
70-TRANSFERS OUT	250	245	63	-	-	-	-	-	-	-
260-FIRE TRAINING CENTER Total	320	297	117	56	57	58	60	62	63	66
280-TRANSIT SYSTEM										
42-CONTRACT SERVICES	1,414	1,449	1,507	1,568	1,630	1,696	1,763	1,834	1,907	1,984

CITY OF WOODLAND EXPENSE BY TYPE BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
43-INDIRECT COSTS	12	12	13	13	14	14	14	15	15	15
45-OTHER EXPENSE	11	11	11	12	12	12	13	13	13	1
280-TRANSIT SYSTEM Total	1,437	1,473	1,532	1,593	1,656	1,722	1,790	1,861	1,935	2,0
301-LITERACY GRANT										
31-SALARY	63	56	56	57	57	58	58	59	59	60
32-PENSION	14	12	13	13	13	13	14	14	14	14
33-MEDICAL	7	6	7	7	8	8	9	10	11	11
35-OTHER BENEFITS	11	9	9	10	11	12	13	14	15	16
36-WK COMP/GEN LIAB/UNEMP INS	6	3	3	3	3	3	3	3	3	3
41-MATERIALS, SERVICES & SUPPLIES	6	7	7	7	7	7	8	8	8	8
42-CONTRACT SERVICES	40	41	42	43	44	45	46	47	48	50
43-INDIRECT COSTS	2	2	2	2	2	2	3	3	3	3
44-FIXED INTERNAL SERVICE	11	12	14	15	16	17	18	20	22	24
45-OTHER EXPENSE	3	3	3	3	3	3	3	3	3	3
48-OFFSETS	-	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
301-LITERACY GRANT Total	163	148	154	158	162	167	172	178	183	189
320-COMM DEV. BLOCK GRNT										
42-CONTRACT SERVICES	22	22	23	23	24	24	25	26	26	27
320-COMM DEV. BLOCK GRNT Total	22	22	23	23	24	24	25	26	26	27
320-COMMUNITY DEV. BLOCK GRNT										
31-SALARY	118	50	53	53	53	53	53	53	53	53
32-PENSION	34	9	10	11	11	11	11	11	12	12
33-MEDICAL	12	11	12	13	14	15	17	18	19	21
35-OTHER BENEFITS	15	10	11	11	12	12	13	14	14	15
36-WK COMP/GEN LIAB/UNEMP INS	11	2	2	2	2	2	2	2	2	2
41-MATERIALS, SERVICES & SUPPLIES	1	1	1	1	1	1	1	1	1	1
42-CONTRACT SERVICES	658	475	472	472	472	472	472	472	472	472
45-OTHER EXPENSE	3	1	2	2	2	2	2	2	2	2
48-OFFSETS	-	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
320-COMMUNITY DEV. BLOCK GRNT Total	851	557	560	562	564	566	568	570	573	576
322-SUPPORT HOUSING PROGR										
42-CONTRACT SERVICES	169	173	178	182	187	191	196	201	206	21
322-SUPPORT HOUSING PROGR Total	169	173	178	182	187	191	196	201	206	211
323-HOME GRANT										
50-DEBT SERVICE	844	-	-	-	-	-	-	-	-	-
323-HOME GRANT Total	903	-	-	-	-	-	-	-	-	-
324-HOUSING ASSISTANCE GRANTS										
50-DEBT SERVICE	17	-	-	-	-	-	-	-	-	-
324-HOUSING ASSISTANCE GRANTS Total	17	-	-	-	-	-	-	-	-	-
328-CDBG - ARRA FUNDS										
42-CONTRACT SERVICES	11	-	-	-	-	-	-	-	-	-
328-CDBG - ARRA FUNDS Total	11	-	-	-	-	-	-	-	-	-
329-ARRA GRANT PROJECTS										
34-OVERTIME	3	0	0	0	0	0	0	0	0	0
70-TRANSFERS OUT	4,754	-	-	-	-	-	-	-	-	-
329-ARRA GRANT PROJECTS Total	7,151	117	0	0	0	0	0	0	0	0
340-POLICE GRANTS										
36-WK COMP/GEN LIAB/UNEMP INS	3	-	-	-	-	-	-	-	-	-
340-POLICE GRANTS Total	24	-	-	-	-	-	-	-	-	-
351-TRANSPORTATION GRANT										
42-CONTRACT SERVICES	2,088	-	-	-	-	-	-	-	-	-
351-TRANSPORTATION GRANT Total	2,159	-	-	-	-	-	-	-	-	-
352-SLESF										
31-SALARY	68	67	71	74	78	80	81	84	84	84
32-PENSION	21	17	21	22	23	25	26	27	28	28
33-MEDICAL	9	9	9	10	11	11	12	13	14	15
34-OVERTIME	10	11	11	11	11	11	11	11	11	1
35-OTHER BENEFITS	13	13	14	15	16	17	18	19	21	22
36-WK COMP/GEN LIAB/UNEMP INS	7	7	7	7	8	8	9	9	9	10
43-INDIRECT COSTS	2	3	3	3	3	3	3	3	3	3
44-FIXED INTERNAL SERVICE	3	3	3	3	3	3	4	4	4	4
48-OFFSETS	-	(3)	(3)	(3)	(3)	(4)	(4)	(4)	(4)	(4)

($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
352-SEESE Total	134	126	134	141	149	155	160	167	171	174
353-PROPOSITION 172										
31-SALARY	215	153	157	161	164	165	169	170	170	170
32-PENSION	62	49	56	58	60	61	63	64	66	67
33-MEDICAL	35	30	33	35	38	41	44	47	51	55
34-OVERTIME	17	15	16	16	16	16	16	16	16	16
35-OTHER BENEFITS	49	41	43	45	47	50	52	55	58	61
36-WK COMP/GEN LIAB/UNEMP INS	22	14	14	15	15	16	16	17	17	18
43-INDIRECT COSTS	10	11	11	11	11	12	12	12	13	13
44-FIXED INTERNAL SERVICE	70	70	71	71	72	72	73	74	75	76
48-OFFSETS	-	(7)	(7)	(7)	(8)	(8)	(8)	(8)	(9)	(9)
353-PROPOSITION 172 Total	480	377	393	404	416	425	437	447	456	466
354-TRANS DVLP (SB325)										
31-SALARY	495	535	545	551	553	554	556	557	560	561
32-PENSION	125	137	151	153	155	156	158	162	164	166
33-MEDICAL	125	135	144	154	165	177	189	203	218	234
34-OVERTIME	8	6	7	7	7	7	7	7	7	7
35-OTHER BENEFITS	114	128	137	146	155	166	177	189	203	217
36-WK COMP/GEN LIAB/UNEMP INS	49	35	36	37	37	38	39	40	42	43
41-MATERIALS, SERVICES & SUPPLIES	56	89	94	110	91	134	98	100	100	103
42-CONTRACT SERVICES	26	64	66	67	69	71	73	74	76	78
43-INDIRECT COSTS	95	101	105	107	110	112	115	117	120	123
44-FIXED INTERNAL SERVICE	155	158	163	166	170	175	181	186	193	199
45-OTHER EXPENSE	144	146	149	153	157	161	165	169	173	178
48-OFFSETS	-	(22)	(23)	(24)	(25)	(25)	(26)	(27)	(27)	(28)
49-SERVICE ADDS/CUTS	-	-	-	-	-	-	(300)	(1,008)	(1,032)	(1,058)
354-TRANS DVLP (SB325) Total	1,394	1,511	1,573	1,627	1,645	1,726	1,431	772	796	822
354-TRANS DVLP ACT (SB325)										
45-OTHER EXPENSE	-	2	2	2	2	2	2	2	2	2
354-TRANS DVLP ACT (SB325) Total	-	2	2	2	2	2	2	2	2	2
355-GAS TAX										
31-SALARY	332	324	328	331	333	334	336	338	340	342
32-PENSION	74	74	81	82	83	84	85	88	89	90
33-MEDICAL	49	53	56	59	62	66	69	73	78	83
34-OVERTIME	3	2	2	2	2	2	2	2	2	2
35-OTHER BENEFITS	63	61	65	69	74	79	84	90	96	103
36-WK COMP/GEN LIAB/UNEMP INS	33	12	12	12	13	13	13	14	14	15
41-MATERIALS, SERVICES & SUPPLIES	255	265	271	278	285	292	300	307	315	323
42-CONTRACT SERVICES	65	57	59	60	62	63	65	66	68	70
43-INDIRECT COSTS	85	90	94	96	98	100	102	105	107	110
44-FIXED INTERNAL SERVICE	62	63	66	68	70	73	76	80	83	87
45-OTHER EXPENSE	344	344	353	362	371	380	390	399	409	420
48-OFFSETS	-	(11)	(12)	(12)	(12)	(12)	(13)	(13)	(13)	(14)
70-TRANSFERS OUT	-	-	-	-	-	75	75	75	75	75
355-GAS TAX Total	1,364	1,335	1,375	1,408	1,440	1,549	1,585	1,625	1,664	1,704
357-ASSET FORFEITURE FUND										
60-CAPITAL PROJECTS	6	-	-	-	-	-	-	-	-	-
357-ASSET FORFEITURE FUND Total	6	-	-	-	-	-	-	-	-	-
358-HOUSING MONITORING FUND										
43-INDIRECT COSTS	0	0	0	0	0	0	0	0	0	0
45-OTHER EXPENSE	20	20	20	18	19	19	20	20	21	21
358-HOUSING MONITORING FUND Total	20	20	20	18	19	19	20	20	21	21
359-FIRE SUPPRESSION DISTRICT										
42-CONTRACT SERVICES	6	6	6	6	6	6	6	7	7	7
359-FIRE SUPPRESSION DISTRICT Total	6	6	6	6	6	6	6	7	7	7
360-FIRE SAFER GRANT										
31-SALARY	282	397	416	433	447	449	449	449	449	449
32-PENSION	107	153	176	185	194	197	200	203	207	210
33-MEDICAL	35	58	61	64	68	72	76	80	85	90
34-OVERTIME	4	4	4	4	4	5	5	5	5	5
35-OTHER BENEFITS	55	69	75	80	86	93	100	107	115	124
36-WK COMP/GEN LIAB/UNEMP INS	28	36	38	40	42	44	45	46	47	49
48-OFFSETS	-	(18)	(19)	(20)	(21)	(21)	(22)	(22)	(23)	(23)
360-FIRE SAFER GRANT Total	511	700	751	787	821	837	852	868	886	904

($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
381-GIBSON RANCH L&L										
31-SALARY	136	121	122	123	124	125	126	127	128	129
32-PENSION	25	26	28	29	29	29	30	30	30	3[illegible]
33-MEDICAL	24	21	23	24	26	28	30	32	35	37
34-OVERTIME	0	1	1	1	1	1	1	1	1	1
35-OTHER BENEFITS	26	25	27	29	31	32	35	37	39	42
36-WK COMP/GEN LIAB/UNEMP INS	13	3	3	3	3	3	3	3	3	3
41-MATERIALS, SERVICES & SUPPLIES	84	27	28	28	29	30	30	31	32	33
42-CONTRACT SERVICES	187	120	123	126	129	132	136	139	143	146
43-INDIRECT COSTS	14	14	15	15	16	16	16	17	17	18
44-FIXED INTERNAL SERVICE	45	47	51	54	56	59	63	66	71	75
45-OTHER EXPENSE	77	137	140	144	147	151	155	159	163	167
48-OFFSETS	-	(4)	(4)	(4)	(4)	(4)	(5)	(5)	(5)	(5)
381-GIBSON RANCH L&L Total	629	539	557	572	587	603	620	638	656	676
383-N PARK L&L DISTRICT										
31-SALARY	4	1	1	1	1	1	1	1	1	1
41-MATERIALS, SERVICES & SUPPLIES	2	2	2	2	2	2	2	2	2	2
42-CONTRACT SERVICES	11	12	12	13	13	13	14	14	14	15
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	0	0	0	0	0	0	0	1	1	1
45-OTHER EXPENSE	3	14	15	15	15	16	16	17	17	17
383-N PARK L&L DISTRICT Total	21	30	31	31	32	33	34	35	36	37
384-SP ASSESS STRENG PD LAND										
31-SALARY	1	1	1	1	1	1	1	1	1	1
41-MATERIALS, SERVICES & SUPPLIES	0	0	0	0	0	0	0	0	0	0
42-CONTRACT SERVICES	8	8	8	8	9	9	9	9	10	10
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	0	0	0	0	0	0	0	0	0	0
45-OTHER EXPENSE	1	9	9	9	10	10	10	10	11	11
384-SP ASSESS STRENG PD LAND Total	10	19	19	19	20	20	21	22	22	23
386-USED OIL RECYCLING GRANT										
41-MATERIALS, SERVICES & SUPPLIES	7	16	17	17	18	18	18	19	19	2[illegible]
386-USED OIL RECYCLING GRANT Total	7	16	17	17	18	18	18	19	19	2[illegible]
387-WOODLAND WEST L&L										
31-SALARY	8	1	1	1	1	1	1	1	1	1
41-MATERIALS, SERVICES & SUPPLIES	11	11	11	12	12	12	12	13	13	13
42-CONTRACT SERVICES	5	6	6	6	6	6	6	7	7	7
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	0	0	0	0	0	0	0	0	0	0
45-OTHER EXPENSE	2	2	2	2	2	2	2	3	3	3
387-WOODLAND WEST L&L Total	28	20	21	21	22	23	23	24	24	25
389-SPRINGLAKE L&L										
31-SALARY	183	173	175	177	178	178	179	180	180	181
32-PENSION	46	45	50	50	51	52	52	53	53	54
33-MEDICAL	42	38	40	43	46	49	52	56	60	64
34-OVERTIME	3	2	2	2	2	2	2	2	2	2
35-OTHER BENEFITS	45	40	43	46	49	52	56	60	64	68
36-WK COMP/GEN LIAB/UNEMP INS	18	5	5	5	5	5	5	5	6	6
41-MATERIALS, SERVICES & SUPPLIES	18	62	64	65	67	69	70	72	74	76
42-CONTRACT SERVICES	150	157	161	165	169	174	178	182	187	192
43-INDIRECT COSTS	12	12	13	13	14	14	14	15	15	15
44-FIXED INTERNAL SERVICE	43	56	60	63	65	68	72	76	80	84
45-OTHER EXPENSE	115	189	194	199	204	209	214	219	225	231
48-OFFSETS	-	(7)	(7)	(7)	(8)	(8)	(8)	(8)	(8)	(9)
49-SERVICE ADDS/CUTS	-	-	-	-	-	-	-	-	30	31
389-SPRINGLAKE L&L Total	676	773	799	821	841	863	886	911	967	994
391-SPORTS PARK O&M CFD										
31-SALARY	58	89	90	92	93	94	95	96	97	98
32-PENSION	14	14	16	16	16	16	16	16	17	17
33-MEDICAL	14	13	14	15	16	17	18	20	21	23
34-OVERTIME	1	2	2	2	2	2	2	2	2	2
35-OTHER BENEFITS	14	14	15	16	17	18	19	20	21	2[illegible]
36-WK COMP/GEN LIAB/UNEMP INS	6	2	2	2	2	2	2	2	2	[illegible]
41-MATERIALS, SERVICES & SUPPLIES	19	19	19	20	20	21	21	22	22	23
42-CONTRACT SERVICES	24	25	26	26	27	28	28	29	30	30
43-INDIRECT COSTS	5	5	5	5	6	6	6	6	6	6
44-FIXED INTERNAL SERVICE	6	5	6	6	6	6	7	7	7	8

($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
45-OTHER EXPENSE	22	38	39	40	41	42	43	45	46	47
48-OFFSETS	-	(2)	(2)	(2)	(2)	(2)	(3)	(3)	(3)	(3)
...SPORTS PARK O&M CFD Total	183	224	230	236	242	248	254	261	268	276
392-GATEWAY L&L										
31-SALARY	10	10	10	10	10	10	10	10	10	10
32-PENSION	3	3	3	3	3	3	3	3	3	3
33-MEDICAL	2	3	3	3	3	3	3	4	4	4
35-OTHER BENEFITS	2	2	2	3	3	3	3	3	4	4
36-WK COMP/GEN LIAB/UNEMP INS	1	0	0	0	0	0	0	0	0	0
41-MATERIALS, SERVICES & SUPPLIES	2	7	7	7	8	8	8	8	8	9
42-CONTRACT SERVICES	19	26	27	27	28	29	29	30	31	32
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	1	1	1	1	1	1	1	1	1	2
45-OTHER EXPENSE	9	9	9	9	10	10	10	10	11	11
48-OFFSETS	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(1)	(1)
392-GATEWAY L&L Total	50	62	63	65	67	68	70	72	74	76
501-CAPITAL PROJECTS										
34-OVERTIME	2	2	2	2	2	2	2	2	2	2
35-OTHER BENEFITS	2	0	0	0	0	0	0	0	0	0
42-CONTRACT SERVICES	1,351	180	53	0	0	0	0	0	2,000	0
43-INDIRECT COSTS	21	22	23	23	24	24	25	25	26	27
45-OTHER EXPENSE	48	33	33	33	33	33	33	33	33	33
501-CAPITAL PROJECTS Total	1,542	237	111	58	59	59	60	61	2,061	62
502-STATE BOND ACT-PARKS PRJS										
42-CONTRACT SERVICES	750	-	-	-	-	-	-	-	-	-
502-STATE BOND ACT-PARKS PRJS Total	752	-	-	-	-	-	-	-	-	-
506-MEASURE "E"										
70-TRANSFERS OUT	3,114	2,897	2,518	1,987	2,374	1,793	1,188	97	-	-
506-MEASURE "E" Total	5,402	3,116	4,489	4,059	3,945	4,166	2,761	2,406	-	-
508-CAPITAL PROJECT MGMT										
31-SALARY	293	794	816	824	824	823	825	826	826	826
32-PENSION	84	154	177	180	183	185	188	194	197	200
33-MEDICAL	112	140	150	160	171	183	195	209	224	240
34-OVERTIME	0	0	0	0	0	0	0	0	0	0
35-OTHER BENEFITS	118	139	148	157	166	176	187	199	212	226
36-WK COMP/GEN LIAB/UNEMP INS	34	55	56	58	59	60	62	64	65	67
41-MATERIALS, SERVICES & SUPPLIES	11	10	11	11	11	11	12	12	12	12
43-INDIRECT COSTS	38	40	42	43	44	45	46	47	48	49
44-FIXED INTERNAL SERVICE	171	175	187	195	205	217	231	246	263	281
45-OTHER EXPENSE	28	31	32	32	33	34	35	36	37	38
48-OFFSETS	(627)	(1,210)	(1,621)	(1,659)	(1,090)	(1,050)	(372)	(466)	(257)	(138)
49-SERVICE ADDS/CUTS	-	-	-	-	-	(1,100)	(1,133)	(1,167)	(1,452)	(1,496)
508-CAPITAL PROJECT MGMT Total	263	332	0	0	606	(415)	277	200	175	305
510-GENERAL CITY DEVELOPMENT										
34-OVERTIME	1	1	1	1	1	1	1	1	1	1
43-INDIRECT COSTS	6	7	7	7	7	8	8	8	8	8
70-TRANSFERS OUT	409	476	129	155	742	161	165	232	349	484
510-GENERAL CITY DEVELOPMENT Total	841	999	309	323	831	290	254	241	438	494
520-REDEVELOPMENT AGENCY										
31-SALARY	202	10	10	11	11	11	11	12	12	12
34-OVERTIME	1	1	1	1	1	1	1	1	1	1
35-OTHER BENEFITS	48	17	17	17	17	17	17	17	17	17
41-MATERIALS, SERVICES & SUPPLIES	17	1	1	1	1	1	1	1	1	1
42-CONTRACT SERVICES	376	84	86	88	90	92	95	97	99	102
70-TRANSFERS OUT	1,891	832	836	2,835	848	858	864	870	880	884
520-REDEVELOPMENT AGENCY Total	2,735	4,744	951	2,952	968	980	989	997	1,010	1,018
521-RDA - LOW/MOD HOUSING										
35-OTHER BENEFITS	27	14	15	15	15	15	15	15	15	15
41-MATERIALS, SERVICES & SUPPLIES	1	1	1	1	1	1	1	1	1	1
42-CONTRACT SERVICES	40	20	21	21	22	22	23	23	24	24
70-TRANSFERS OUT	3	3	2	-	-	-	-	-	-	-
521-RDA - LOW/MOD HOUSING Total	404	165	146	139	37	38	38	39	39	40
522-RDA - LOW/MOD HOUSING										
31-SALARY	0	97	102	103	103	103	103	103	103	103

CITY OF WOODLAND EXPENSE BY TYPE BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
32-PENSION	0	17	20	21	21	21	22	22	22	23
33-MEDICAL	0	20	22	23	25	27	29	32	34	[illegible]
35-OTHER BENEFITS	0	14	15	16	17	18	19	20	22	[illegible]
36-WK COMP/GEN LIAB/UNEMP INS	0	4	5	5	5	5	5	5	5	5
522-RDA - LOW/MOD HOUSING Total	0	153	163	167	171	174	178	182	187	192
540-PARK & RECREATION DVLP										
43-INDIRECT COSTS	52	55	57	59	60	61	63	64	66	67
70-TRANSFERS OUT	1,841	1,835	1,837	1,837	1,839	1,840	1,841	1,512	1,401	1,401
540-PARK & RECREATION DVLP Total	1,893	1,890	1,895	1,896	1,899	1,901	1,904	1,576	1,466	1,468
541-PARK IN-LIEU FEES										
31-SALARY	3	2	2	2	3	3	3	3	3	3
35-OTHER BENEFITS	0	0	0	0	0	0	0	0	0	0
44-FIXED INTERNAL SERVICE	-	2	2	2	2	2	2	2	2	2
541-PARK IN-LIEU FEES Total	3	4	4	4	5	5	5	5	5	5
550-POLICE DEVELOPMENT FUND										
43-INDIRECT COSTS	4	4	4	4	5	5	5	5	5	5
44-FIXED INTERNAL SERVICE	-	5	5	5	6	6	6	6	7	7
45-OTHER EXPENSE	97	66	66	66	66	66	66	66	66	66
70-TRANSFERS OUT	-	-	80	185	302	231	216	307	262	372
550-POLICE DEVELOPMENT FUND Total	101	75	156	261	379	308	293	384	340	450
560-FIRE DEVELOPMENT										
43-INDIRECT COSTS	46	49	51	52	53	54	56	57	59	60
70-TRANSFERS OUT	234	232	232	310	484	311	234	233	233	233
560-FIRE DEVELOPMENT Total	281	281	283	362	537	365	290	290	292	293
570-LIBRARY DEVELOPMENT FUND										
42-CONTRACT SERVICES	85	85	269	85	85	85	85	85	85	85
43-INDIRECT COSTS	2	3	3	3	3	3	3	3	3	3
570-LIBRARY DEVELOPMENT FUND Total	87	88	272	88	88	88	88	88	88	88
580-SURFACE WATER										
70-TRANSFERS OUT	46	138	262	343	373	428	508	592	607	[illegible]
580-SURFACE WATER Total	46	138	262	343	373	428	508	592	607	823
581-STORM DRAIN DEVELOPMENT										
43-INDIRECT COSTS	183	193	202	206	210	215	220	225	231	237
581-STORM DRAIN DEVELOPMENT Total	188	193	2,202	206	2,210	215	220	225	231	237
582-ROAD DEVELOPMENT										
34-OVERTIME	0	0	0	0	0	0	0	0	0	0
42-CONTRACT SERVICES	146	178	40	140	335	40	405	405	40	40
43-INDIRECT COSTS	389	411	428	438	447	456	467	479	491	503
70-TRANSFERS OUT	-	-	619	850	2,246	90	882	-	162	-
582-ROAD DEVELOPMENT Total	604	589	1,088	1,428	3,028	586	1,754	884	693	543
583-TREE RESERVE										
41-MATERIALS, SERVICES & SUPPLIES	1	1	1	1	1	1	1	1	1	1
583-TREE RESERVE Total	1	1	1	1	1	1	1	1	1	1
584-WATER DEVELOPMENT FUND										
43-INDIRECT COSTS	66	70	73	74	76	77	79	81	83	85
70-TRANSFERS OUT	-	-	3	33	35	-	-	-	-	-
584-WATER DEVELOPMENT FUND Total	66	70	75	107	111	77	79	81	83	85
585-SEWER DEVELOPMENT FUND										
43-INDIRECT COSTS	64	67	70	72	73	75	76	78	80	82
70-TRANSFERS OUT	1,305	1,708	1,708	1,707	2,834	2,047	1,706	2,611	1,937	2,771
585-SEWER DEVELOPMENT FUND Total	1,368	1,776	1,778	1,779	2,907	2,121	1,782	2,689	2,017	2,853
593-GIBSON RANCH INFRA-STRUC										
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
70-TRANSFERS OUT	-	-	-	-	-	-	1,700	-	-	-
593-GIBSON RANCH INFRA-STRUC Total	23	169	1	1	1	1	1,701	1	1	1
594-SPRING LAKE CAPITAL										
31-SALARY	20	25	26	26	26	26	27	27	27	27
32-PENSION	6	5	5	5	5	6	6	6	6	6
33-MEDICAL	4	5	5	6	6	7	7	8	9	9
35-OTHER BENEFITS	3	3	3	4	4	4	5	5	5	6

CITY OF WOODLAND EXPENSE BY TYPE BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
36-WK COMP/GEN LIAB/UNEMP INS	2	1	1	1	1	1	1	1	1	1
43-INDIRECT COSTS	107	113	118	121	123	126	129	132	135	139
48-OFFSETS	-	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
49-SERVICE ADDS/CUTS	-	-	-	-	-	(10)	(10)	(11)	(11)	(11)
70-TRANSFERS OUT	30,789	4	4	4	4	5	5	59	5	5
594-SPRING LAKE CAPITAL Total	30,938	155	162	166	170	163	167	225	175	179
599-MASTER CAPITAL FUND										
42-CONTRACT SERVICES	3,344	147	-	-	-	109	-	-	-	-
599-MASTER CAPITAL FUND Total	3,344	147	-	-	-	109	-	-	-	-
601-SPRINGLAKE ADMINISTRATION										
31-SALARY	39	41	43	43	43	43	43	43	43	43
32-PENSION	11	7	9	9	9	9	9	9	9	10
33-MEDICAL	8	7	8	9	9	10	11	12	12	13
35-OTHER BENEFITS	8	6	6	7	7	8	8	9	9	10
36-WK COMP/GEN LIAB/UNEMP INS	4	1	1	1	1	1	1	1	1	1
44-FIXED INTERNAL SERVICE	7	8	9	9	10	10	11	12	13	14
48-OFFSETS	-	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)
49-SERVICE ADDS/CUTS	-	-	-	-	-	(86)	(89)	(91)	(94)	(97)
601-SPRINGLAKE ADMINISTRATION Total	76	68	73	75	77	(7)	(7)	(8)	(8)	(8)
640-SLIF PARKS & RECREATION										
31-SALARY	3	3	3	3	3	3	3	3	3	3
32-PENSION	1	1	1	1	1	1	1	1	1	1
33-MEDICAL	0	0	0	0	0	0	0	0	0	0
34-OVERTIME	0	0	0	0	0	0	0	0	0	0
35-OTHER BENEFITS	1	1	1	1	1	1	1	1	1	1
36-WK COMP/GEN LIAB/UNEMP INS	0	0	0	0	0	0	0	0	0	0
41-MATERIALS, SERVICES & SUPPLIES	5	5	5	6	6	6	6	6	6	6
42-CONTRACT SERVICES	36	16	17	17	17	18	18	1,234	19	20
44-FIXED INTERNAL SERVICE	1	0	0	0	0	0	1	1	1	1
45-OTHER EXPENSE	1	1	1	1	1	1	1	1	1	1
48-OFFSETS	-	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
70-TRANSFERS OUT	319	318	318	318	319	319	318	80	-	-
SLIF PARKS & RECREATION Total	367	345	346	347	348	349	349	1,327	33	33
681-SLIF STORM DRAIN FUND										
42-CONTRACT SERVICES	20	-	-	-	-	-	-	-	-	-
681-SLIF STORM DRAIN FUND Total	20	-	-	-	-	-	-	-	-	-
682-SLIF STREET IMPROVEMENT										
34-OVERTIME	4	4	4	4	4	5	5	5	5	5
42-CONTRACT SERVICES	1,410	-	-	-	-	-	-	-	-	-
682-SLIF STREET IMPROVEMENT Total	1,514	4	4	4	4	5	5	5	5	5
684-SLIF WATER FUND										
42-CONTRACT SERVICES	1	-	-	-	-	-	-	-	-	-
684-SLIF WATER FUND Total	1	-	-	-	-	-	-	-	-	-
815-2002 LEASE REVENUE BOND										
42-CONTRACT SERVICES	7	7	7	8	8	8	8	8	9	9
43-INDIRECT COSTS	4	5	5	5	5	5	5	5	5	6
50-DEBT SERVICE	1,350	1,612	1,612	1,614	1,615	1,613	1,614	1,608	1,610	1,614
815-2002 LEASE REVENUE BOND Total	1,362	1,624	1,624	1,627	1,627	1,626	1,627	1,622	1,624	1,628
821-RDA 2007 TAB										
31-SALARY	93	60	62	63	65	66	68	70	72	73
35-OTHER BENEFITS	17	14	15	15	15	16	16	16	17	17
42-CONTRACT SERVICES	1,197	176	181	185	190	194	199	204	209	215
50-DEBT SERVICE	1,078	581	580	2,572	579	581	581	579	582	579
#N/A	0	-	-	-	-	-	-	-	-	-
821-RDA 2007 TAB Total	2,407	832	836	2,835	848	858	864	870	880	884
830-SOUTHEAST AREA DEBT SERV										
42-CONTRACT SERVICES	33	34	35	36	36	37	38	39	40	41
43-INDIRECT COSTS	4	4	4	4	4	4	4	5	5	5
50-DEBT SERVICE	1,333	1,300	1,300	1,304	1,300	1,298	1,294	1,298	1,293	1,290
SOUTHEAST AREA DEBT SERV Total	1,370	1,337	1,339	1,343	1,340	1,340	1,337	1,341	1,337	1,336
840-BEAMER/KENTUCKY ASSESSMT										
43-INDIRECT COSTS	1	1	1	1	1	1	1	1	1	1
50-DEBT SERVICE	363	367	194	-	-	-	-	-	-	-

CITY OF WOODLAND EXPENSE BY TYPE BY FUND

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($ in 000)	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
840-BEAMER/KENTUCKY ASSESSMT Total	371	375	202	1	1	1	1	1	1	1
850-EAST MAIN ASSESS DIST 90										
43-INDIRECT COSTS	2	2	2	2	2	2	2	3	3	3
50-DEBT SERVICE	1,265	1,272	1,267	1,263	1,269	-	-	-	-	-
850-EAST MAIN ASSESS DIST 90 Total	1,277	1,284	1,280	1,276	1,282	2	2	3	3	3
870-CFD#2 SPRINGLAKE DEBT SRV										
42-CONTRACT SERVICES	11	11	11	12	12	12	13	13	13	13
43-INDIRECT COSTS	6	7	7	7	7	7	8	8	8	8
50-DEBT SERVICE	2,394	2,395	2,389	2,391	2,390	2,385	2,388	2,386	2,381	2,381
870-CFD#2 SPRINGLAKE DEBT SRV Total	2,411	2,413	2,408	2,410	2,409	2,405	2,408	2,407	2,402	2,403
880-2005 CAPITAL PROJECTS L/R										
42-CONTRACT SERVICES	4	4	4	4	4	4	4	4	4	4
43-INDIRECT COSTS	4	4	4	4	4	4	5	5	5	5
50-DEBT SERVICE	1,638	1,632	1,634	1,634	1,637	1,637	1,640	1,635	1,634	1,634
880-2005 CAPITAL PROJECTS L/R Total	1,645	1,640	1,642	1,643	1,645	1,645	1,649	1,644	1,643	1,643
881-2007 CAPITAL PROJECTS LRB										
43-INDIRECT COSTS	2	2	2	2	2	2	2	2	2	2
50-DEBT SERVICE	1,145	1,141	1,142	1,141	1,143	1,143	1,141	287	-	-
881-2007 CAPITAL PROJECTS LRB Total	1,155	1,151	1,152	1,152	1,154	1,154	1,153	299	2	2
885-WWTP REVENUE BONDS 2005										
42-CONTRACT SERVICES	7	7	7	7	7	7	8	8	8	8
43-INDIRECT COSTS	3	4	4	4	4	4	4	4	4	4
50-DEBT SERVICE	845	1,175	1,172	1,169	1,170	1,171	1,170	1,178	1,176	1,172
885-WWTP REVENUE BONDS 2005 Total	855	1,186	1,183	1,180	1,181	1,182	1,182	1,190	1,188	1,184
915-RECREATION CONTRACT TRUST										
43-INDIRECT COSTS	6	7	7	7	7	7	-	-	-	-
915-RECREATION CONTRACT TRUST Total	6	7	7	7	7	7	-	-	-	-
917-LIBRARY TRUST FUND										
31-SALARY	3	9	10	10	10	10	11	11	11	1[illegible]
41-MATERIALS, SERVICES & SUPPLIES	77	27	28	28	29	30	31	31	32	33
43-INDIRECT COSTS	7	8	8	8	8	8	9	9	9	9
45-OTHER EXPENSE	3	3	3	3	3	3	3	3	3	3
70-TRANSFERS OUT	10	10	10	10	10	10	10	10	10	10
917-LIBRARY TRUST FUND Total	100	56	58	59	60	61	62	64	65	67
GRAND TOTALS	183,914	145,149	207,450	183,321	161,426	160,511	151,779	146,514	144,941	144,202

Classifications by Department

Department	Classification	09-10	10-11	11-12	Baseline 12/13	Proposed 12/13
Administrative Svcs	Accountant I/II	1	2	2	2	2
	Administrative Secretary	1	1	1	1	1
	Finance Clerk I/II	2	2	2	2	2
	Finance Clerk III	1	1	1	0	0
	Finance Officer	1	1	1	1	1
	Finance Specialist	3	3	3	3	3
	Finance Supervisor	1	1	1	1	1
	Human Resources Analyst I/II	1	1	1	1	1
	Human Resources Mgr	1	1	1	1	1
	Human Resources Tech I/II	1	1	1	1	0
	Information Systems Admin.	1	1	1	1	0
	Information Systems Specialist	2	2	3	3	3
	Information Systems Tech I/II	1	2	1	1	1
	Purchasing Manager	1	0	0	0	0
	Sr. Accountant	2	0	0	0	0
	Sr. Management Analyst	0	1	1	1	1
	Store Keeper	1	1	1	0	0
	Technology Svcs Manager	1	1	1	1	1
Subtotal		**22**	**22**	**22**	**20**	**18**
City Manager's Office	City Clerk	0	1	1	1	1
	City Manager	1	1	1	1	1
	Director of Admin. Services	1	0	0	0	0
	Economic Development Manager	1	1	0	0	0
	Secretary to City Manager	1	0	0	0	0
Subtotal		**4**	**3**	**2**	**2**	**2**
Community Dev.	Administrative Clerk I/II	1	1	1	1	1
	Administrative Secretary	0	0	0	1	1
	Assistant City Manager	1	0	0	0	0
	Assistant Engineer	3	1	1	1	1
	Associate Civil Engineer	4	3	3	3	3
	Associate Engineer	0	2	2	3	0
	Associate Planner	1	1	0	0	0
	Building Inspection Services Mgr	1	1	1	0	0
	Building Inspector I/II	1	1	0	0	0
	CDD Director	0	0	1	1	1
	CDD Technician I/II	1	1	1	1	1
	Chief Building Official	0	0	1	1	1
	Code Compliance Officer I/II	1	1	0.5	0.5	0.5
	Deputy CDD Director	1	1	1	0	0
	Engineering Technician I/II	4	4	5	4	4
	Engineering Technician III	2	2	2	2	2
	Management Analyst I/II	1	1	1	1	1
	Office Manager	1	0	0	0	0
	Principal Civil Engineer	1	1	1	2	2
	Principal Planner	1	1	1	1	1
	Redev. & Housing Analyst I/II	2	2	1	0	0
	Redevelopment Manager	1	1	2	1	1
	Senior Civil Engineer	2	2	2	4	4
	Senior Engineering Assistant	0	0	0	1	1
	Senior Planner	2	2	2	2	2
	Sr. Building Inspector	1	1	1	1	1
	Sr. Building Plans Examiner	1	1	1	1	1
	Sr. Management Analyst	1	0	0	0	0
	Transportation Engineer	0	1	1	1	1
Subtotal		**35**	**32**	**33**	**34**	**31**

Classifications by Department

Department	Classification	09-10	10-11	11-12	Baseline 12/13	Proposed 12/13
Fire Department	Administrative Clerk I/II	2	1	1	0	1
	Deputy Fire Chief	0	0	1	1	0
	Facilities Maintenance Worker I/II	1	0	0	0	0
	Fire Battalion Chief	5	5	3	3	3
	Fire Captain	12	12	12	12	12
	Fire Chief	1	1	0	0	0
	Fire Engineer	12	12	12	12	12
	Fire Prevention Specialist I/II	3	3	2	2	2
	Firefighter	15	12	20	18	18
	Management Analyst I/II	1	1	1	1	0
Subtotal		**52**	**47**	**52**	**49**	**48**
Library	Children's Librarian I/II	1	1	0	0	0
	Librarian I/II	1	1	2	2	2
	Librarian III	1	1	1	1	1
	Library Services Director	1	1	1	1	1
	Library Tech Assistant I/II	4	2	2	2	2
	Literacy Coordinator	1	1	1	1	1
Subtotal		**9**	**7**	**7**	**7**	**7**
Police Department	Administrative Secretary	1	1	1	1	1
	Administrative Sergeant	1	1	1	1	1
	Community Service Officer	7	7	4	4	3
	Crime & Intelligence Analyst	1	1	1	1	1
	Information Systems Specialist	1	1	1	1	1
	Management Analyst I/II	1	1	1	1	1
	Police Captain	1	1	1	1	1
	Police Chief	1	1	1	1	1
	Police Lieutenant	3	3	3	3	3
	Police Officer	51	51	49	48	40
	Police Officer Recruit	1	0	0	0	0
	Police Records Specialist	6	6	3	3	2
	Police Sergeant	9	9	9	10	9
	Records Supervisor	1	0	0	0	0
	Records Manager	0	1	1	1	1
	Sr. Police Records Specialist	4	4	4	4	4
Subtotal		**89**	**88**	**80**	**80**	**69**
Public Works Dept.	Administrative Clerk I/II	1	0	0	0	0
	Administrative Clerk III	3	3	3	3	3
	Administrative Secretary	1	1	1	0	0
	Associate Engineer	1	1	1	0	0
	Chief Plant Operator	0	0	0	1	1
	Code Compliance Officer I/II	0.5	0.5	0.5	0.5	0.5
	Conservation Coordinator	3	3	3	3	3
	Deputy Director O&M	1	1	0	0	0
	EEIT	4	4	5	5	5
	Electrical Supervisor	1	1	1	1	1
	Electrician's Assistant	2	2	2	2	2
	Engineering Technician I/II	1	1	1	0	0
	Environ. Compliance Inspector I/II	1	1	1	1	1
	Environ. Compliance Specialist	1	1	1	1	1
	Environ. Resource Analyst	1	1	1	1	1
	Equipment Service Clerk	1	1	1	1	1
	Equipment Service Worker	1	1	1	1	1
	Facilities Maintenance Worker III	1	1	1	1	1
	Fleet & Facilities Manager	1	1	1	1	1
	Heavy Equipment Mechanic	1	1	2	2	2

Classifications by Department

Department	Classification	09-10	10-11	11-12	Baseline 12/13	Proposed 12/13
	Infra. O&M Superintendent	2	2	2	2	2
	Laboratory Supervisor	1	1	1	1	1
	Laboratory Technician I/II	2	2	2	2	2
	Light Equipment Mechanic	2	2	1	1	1
	Maintenance Supervisor	2	2	2	2	2
	Maintenance Worker I/II	5	5	5	5	5
	Maintenance Worker III	3	3	3	3	3
	Management Analyst I/II	1	0	0	0	1
	Meter Services Technician	0	0	1	1	1
	Park Maintenance Worker I/II	0	0	2	2	2
	Park Maintenance Worker III	0	0	1	0	0
	Park Supervisor	0	0	3	3	3
	Pool Facilities Technician	0	0	1	1	1
	Principal Civil Engineer	1	1	1	0	0
	Public Works Director	1	1	1	1	1
	Senior Civil Engineer	2	2	2	0	0
	Senior Engineering Assistant	1	1	1	0	0
	Senior Tree Trimmer	1	1	1	1	1
	Signs & Markings Technician	1	1	1	1	1
	Sr. Equipment Mechanic	1	1	1	1	1
	Sr. Management Analyst	0	1	1	1	1
	Store Keeper	0	0	0	1	1
	Treatment Plant Mechanic	1	1	1	1	1
	Tree Trimmer I/II	1	1	1	1	1
	Utilities Maintenance Supervisor	1	1	1	1	1
	Utilities Maintenance Worker I/II	21	21	21	21	21
	Utilities Maintenance Worker III	4	4	4	4	4
	Water Pollution Control OIT	0	1	0	0	0
	Water Systems Operator I/II	3	3	3	3	3
	WPCF Superintendent	1	1	1	1	1
	WPCO I	0	0	1	0	0
	WPCO II	1	0	0	2	2
	WPCO III	2	2	2	2	2
	WPCO IV	2	2	2	0	0
Subtotal		**90**	**89**	**97**	**90**	**91**
Recreation	Administrative Secretary	0	1	1	1	1
	Administrative Clerk I/II	1	1	1	1	1
	Administrative Clerk III	2	0	0	0	0
	Aquatics Supervisor	1	1	0	0	0
	Facilities Maintenance Worker I/II	2	2	1	1	1
	Facilities Maintenance Worker III	1	1	1	1	1
	Park Maintenance Worker I/II	12	6	0	0	0
	Park Maintenance Worker III	3	1	0	0	0
	Park Supervisor	3	3	0	0	0
	Parks, Rec & Comm. Svc Director	1	0	0	0	0
	Recreation Manager	0	0	0	0	1
	Pool Facilities Technician	1	1	0	0	0
	Recreation Coordinator	2	0	0	0	0
	Recreation Superintendent	1	0	0	0	0
	Recreation Supervisor	3	3	4	4	4
	Senior Center Manager	1	0	0	0	0
Subtotal		**34**	**20**	**8**	**8**	**9**
Total - All Depts.		**335**	**308**	**300**	**289**	**274**

FY13 STAFF LEVELS AND PAY RATE BY DEPARTMENT BY POSITION

Job Class		Min Monthly Rate	Max Monthly Rate	FTE
ADM				
	CITY CLERK	$6,756	$6,756	1.00
	CITY COUNCIL	$238	$238	5.00
	CITY MANAGER	$15,667	$15,667	1.00
	HUMAN RESOURCE ANALYST II	$6,031	$6,031	1.00
	HUMAN RESOURCES MANAGER	$6,758	$8,215	1.00
	HUMAN RESOURCES TECH II	$4,666	$4,666	1.00
	MANAGEMENT ANALYST, SR	$6,154	$7,481	1.00
ADM Total				11.00
CDD				
	ADMINISTRATIVE CLERK II	$2,529	$3,074	1.00
	ADMINISTRATIVE SECRETARY	$3,237	$3,934	1.00
	ASSISTANT ENGINEER	$5,307	$6,450	1.00
	ASSOCIATE CIVIL ENGINEER	$6,154	$7,481	3.00
	ASSOCIATE ENGINEER	$5,575	$6,777	3.00
	BUILDING INSPECTOR SENIOR	$4,688	$5,698	1.00
	BUILDING PLAN EXAMINER SR	$4,805	$5,841	1.00
	CHIEF BUILDING OFFICIAL	$7,686	$9,342	1.00
	CODE COMPLIANCE OFFICE II	$3,944	$4,794	1.00
	COMM DEV TECH II	$3,573	$4,343	1.00
	COMMUNITY DEVELOPMENT DIRECTOR	$12,368	$12,368	1.00
	ENGINEERING TECH II	$3,754	$4,563	4.00
	ENGINEERING TECH III	$4,144	$5,036	2.00
	MANAGEMENT ANALYST II	$5,307	$6,450	1.00
	PRINCIPAL CIVIL ENGINEER	$7,878	$9,576	2.00
	PRINCIPAL PLANNER	$6,963	$8,464	1.00
	REDEVELOPMENT MANAGER	$6,963	$8,464	1.00
	SENIOR CIVIL ENGINEER	$7,316	$8,892	4.00
	SENIOR PLANNER	$6,308	$7,668	2.00
	SR ENGINEERING ASSISTANT	$4,805	$5,841	1.00
	TRANSPORTATION ENGINEER	$6,628	$8,056	1.00
CDD Total				34.00
FIN				
	ACCOUNTANT I	$4,249	$5,165	1.00
	ACCOUNTANT II	$4,690	$5,701	1.00
	ADMINISTRATIVE SECRETARY	$3,237	$3,934	1.00
	FINANCE CLERK II	$2,861	$3,478	2.00
	FINANCE OFFICER	$7,878	$9,576	1.00
	FINANCE SPECIALIST	$3,158	$3,839	3.00
	FINANCE SUPERVISOR	$4,353	$5,291	1.00
	INFO SYSTEM SPECIALIST	$4,353	$5,291	3.00
	INFO SYSTEM TECH II	$4,144	$5,036	1.00
	INFORMATION SYSTEM ADMIN	$6,308	$7,668	1.00
	TECH SERVICES MANAGER	$7,316	$8,892	1.00
FIN Total				16.00
FIRE				
	DEPUTY FIRE CHIEF	$8,762	$10,220	1.00
	FIRE BATALLION CHIEF	$7,619	$8,887	3.00
	FIRE CAPTAIN	$6,074	$7,384	12.00
	FIRE ENGINEER	$5,272	$6,408	12.00
	FIRE PREVENTION SPEC II	$4,121	$5,009	2.00
	FIREFIGHTER	$4,645	$5,646	18.00
	MANAGEMENT ANALYST II	$5,307	$6,450	1.00
FIRE Total				49.00
LIB				
	LIBRARIAN I	$4,045	$4,916	1.00
	LIBRARIAN II	$4,464	$5,427	1.00
	LIBRARIAN III	$4,928	$5,990	1.00
	LIBRARY SERVICES DIRECTOR	$7,200	$7,200	1.00
	LIBRARY TECH ASSISTANT II	$2,592	$3,150	2.00
	LITERACY COORDINATOR	$3,573	$4,343	1.00
LIB Total				7.00
PD				
	ADMINISTRATIVE SECRETARY	$3,237	$3,934	1.00
	COMMUNITY SVCS OFFICER	$3,266	$4,169	4.00
	CRIME & INTELLIGENCE ANLY	$4,356	$5,294	1.00
	INFO SYSTEM SPECIALIST	$4,353	$5,291	1.00
	MANAGEMENT ANALYST II	$5,307	$6,450	1.00
	POLICE CAPTAIN	$9,077	$12,773	1.00
	POLICE CHIEF	$14,144	$14,144	1.00

FY13 STAFF LEVELS AND PAY RATE BY DEPARTMENT BY POSITION

	Job Class	Min Monthly Rate	Max Monthly Rate	FTE
PD	POLICE LIEUTENANT	$8,259	$11,621	3.00
	POLICE OFFICER	$4,962	$6,650	48.00
	POLICE RECORDS MANAGER	$4,690	$5,701	1.00
	POLICE RECORDS SPECIALIST	$2,899	$3,524	3.00
	POLICE SERGEANT	$5,971	$8,401	11.00
	SR POLICE RECORDS SPECIAL	$3,189	$3,876	4.00
PD Total				80.00
PRCS				
	ADMINISTRATIVE CLERK II	$2,529	$3,074	1.00
	ADMINISTRATIVE SECRETARY	$3,237	$3,934	1.00
	FACILITY MAINT WORKER II	$3,006	$3,654	1.00
	FACILITY MAINT WORKER III	$3,318	$4,033	1.00
	PARK MAINTENANCE WORK II	$3,006	$3,654	2.00
	PARK SUPERVISIOR	$4,042	$4,914	3.00
	POOL FACILITIES TECH	$3,573	$4,343	1.00
	RECREATION SUPERVISOR	$3,754	$4,563	4.00
PRCS Total				14.00
PW				
	ADMINISTRATIVE CLERK III	$2,791	$3,393	3.00
	CONSERVATION COORDINATOR	$3,573	$4,343	3.00
	ELEC/ELECTRONIC TECH	$4,353	$5,291	5.00
	ELECTRICAL SUPERVISOR	$4,805	$5,841	1.00
	ELECTRICIAN'S ASSISTANT	$3,318	$4,033	2.00
	ENV COMPLIANCE INSPECT I	$3,006	$3,654	1.00
	ENV COMPLIANCE SPECIALIST	$3,848	$4,677	1.00
	ENV RESOURCE ANALYST	$5,575	$6,777	1.00
	EQUIPMENT MECHANIC HEAVY	$3,486	$4,237	2.00
	EQUIPMENT MECHANIC LIGHT	$3,158	$3,839	1.00
	EQUIPMENT MECHANIC SENIOR	$3,944	$4,794	1.00
	EQUIPMENT SERVICE CLERK	$2,529	$3,074	1.00
	EQUIPMENT SERVICE WORKER	$2,657	$3,229	1.00
	FACILITY MAINT WORKER III	$3,318	$4,033	1.00
	FLEET & FACILITIES MGR	$6,154	$7,481	1.00
	INFRA O&M SUPERINTENDENT	$6,308	$7,668	2.00
	LAB SUPERVISOR	$5,575	$6,777	1.00
	LAB TECH II	$3,662	$4,452	2.00
	MAINTENANCE SUPERVISOR	$4,042	$4,914	2.00
	MAINTENANCE WORKER I	$3,006	$3,654	1.00
	MAINTENANCE WORKER II	$3,006	$3,654	3.00
	MAINTENANCE WORKER II	$2,723	$3,310	1.00
	MAINTENANCE WORKER III	$3,318	$4,033	3.00
	MANAGEMENT ANALYST, SR	$6,154	$7,481	1.00
	PUBLIC WORKS DIRECTOR	$12,712	$12,712	1.00
	SIGNING AND MARKING TECH	$3,486	$4,237	1.00
	STOREKEEPER	$2,723	$3,310	1.00
	TREATMENT PLANT MECHANIC	$4,353	$5,291	1.00
	TREE TRIMMER II	$3,318	$4,033	1.00
	TREE TRIMMER SENIOR	$3,486	$4,237	1.00
	UTILITY MAINT SUPERVISOR	$4,247	$5,162	1.00
	UTILITY MAINT WORK I	$3,006	$3,654	1.00
	UTILITY MAINT WORK I	$2,861	$3,478	8.00
	UTILITY MAINT WORK II	$3,006	$3,654	1.00
	UTILITY MAINT WORK II	$3,158	$3,839	11.00
	UTILITY MAINT WORK III	$3,486	$4,237	3.00
	WATER POL CON OP III	$4,925	$5,987	2.00
	WATER POLL CONTRL OP II	$3,081	$3,745	1.00
	WATER POLL CONTRL OP II	$4,462	$5,424	1.00
	WATER SERVICES TECHNICIAN	$3,486	$4,237	1.00
	WATER SYSTEMS OPERATOR II	$3,401	$4,134	3.00
	WPCF CHIEF OPERATOR	$5,437	$6,608	1.00
	WTR POLL CNTRL FAC SUPER	$7,878	$9,576	1.00
	#N/A	$3,486	$4,237	1.00
PW Total				83.00
Grand Total				294.00

10-YEAR FORECAST

- All Funds

- General Fund

- By Fund

CITY OF WOODLAND BUDGET FORECAST -- FUND BALANCE SUMMARY

($ in 000)

GENERAL FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	22,439	24,190	25,240	25,723	26,220	26,685	27,276	27,911	28,539	29,204
Other Operations	8,984	9,929	10,416	10,858	10,972	11,378	11,762	11,815	12,518	12,615
Debt Service	211	211	211	211	211	1	1	1	1	1
Capital Projects	200	9	9	9	9	10	10	10	10	11
Total Expense	31,835	34,339	35,876	36,802	37,413	38,074	39,049	39,737	41,069	41,832
Total Revenue	38,395	37,918	38,881	38,230	39,437	41,031	42,175	39,629	39,370	40,500
Transfers In	638	138	138	216	388	216	138	138	138	138
Transfers Out	(6,133)	(4,986)	(5,552)	(5,863)	(6,091)	(6,353)	(6,491)	(2,774)	(3,642)	(1,687)
Net Annual Surplus (Deficit)	1,065	(1,268)	(2,409)	(4,219)	(3,679)	(3,180)	(3,227)	(2,743)	(5,202)	(2,880)
Beginning Cash Balance	5,628	6,693	5,424	3,015	(1,205)	(4,883)	(8,063)	(11,290)	(14,033)	(19,236)
Ending Cash Balance	6,693	5,424	3,015	(1,205)	(4,883)	(8,063)	(11,290)	(14,033)	(19,236)	(22,115)

OTHER FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	13,901	14,470	14,604	14,984	17,808	21,279	22,212	22,123	22,745	23,545
Other Operations	22,130	27,553	24,969	26,226	27,090	28,735	29,826	30,551	32,332	33,432
Debt Service	16,493	16,117	48,484	26,408	25,734	25,771	26,035	25,474	25,283	25,331
Capital Projects	35,854	30,492	62,560	56,179	28,454	25,514	10,142	11,567	6,405	3,703
Total Expense	88,378	88,632	150,617	123,796	99,086	101,299	88,214	89,714	86,766	86,012
Total Revenue	76,123	78,614	145,169	119,071	95,857	94,716	82,919	88,123	86,980	92,203
Transfers In	58,708	17,332	15,987	17,552	19,410	15,665	18,990	11,403	11,308	10,418
Transfers Out	(53,213)	(12,485)	(10,573)	(11,905)	(13,707)	(9,528)	(12,637)	(8,767)	(7,804)	(8,870)
Net Annual Surplus (Deficit)	(6,760)	(5,171)	(34)	922	2,474	(445)	1,057	1,044	3,717	7,739
Beginning Cash Balance	45,185	38,424	33,254	33,220	34,142	36,616	36,172	37,230	38,274	41,992
Ending Cash Balance	38,424	33,254	33,220	34,142	36,616	36,172	37,230	38,274	41,992	49,732

TOTAL ALL FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	36,341	38,660	39,844	40,707	44,028	47,965	49,487	50,034	51,285	52,750
Other Operations	31,114	37,482	35,385	37,084	38,063	40,113	41,588	42,365	44,850	46,048
Debt Service	16,705	16,329	48,695	26,619	25,946	25,772	26,036	25,475	25,284	25,332
Capital Projects	36,054	30,501	62,569	56,188	28,463	25,523	10,152	11,577	6,416	3,714
Total Expense	120,213	122,971	186,492	160,598	136,499	139,373	127,263	129,451	127,834	127,844
Total Revenue	114,517	116,532	184,049	157,300	135,294	135,747	125,094	127,752	126,349	132,703
Transfers In	59,346	17,470	16,125	17,768	19,798	15,881	19,128	11,541	11,446	10,557
Transfers Out	(59,346)	(17,470)	(16,125)	(17,768)	(19,798)	(15,881)	(19,128)	(11,541)	(11,446)	(10,557)
Net Annual Surplus (Deficit)	(5,696)	(6,440)	(2,443)	(3,297)	(1,205)	(3,625)	(2,169)	(1,699)	(1,485)	4,859
Beginning Cash Balance	50,813	45,117	38,678	36,235	32,938	31,733	28,108	25,940	24,241	22,757
Ending Cash Balance	45,117	38,678	36,235	32,938	31,733	28,108	25,940	24,241	22,757	27,617

TEN-YEAR BUDGET FORECAST

101-GENERAL FUND

WITH MSE SUPPORT OF PARK DEVELOPMENT DEBT

Revenue:	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	Totals
Property Tax	8,772,628	8,565,392	8,610,516	8,918,718	9,224,613	9,645,281	9,969,400	10,303,938	10,649,220	11,005,583	95,665,287
Sales Tax (incl Measures E & V)	15,165,098	15,864,275	16,419,167	14,864,050	15,497,304	16,197,056	16,682,968	13,326,579	12,402,182	12,774,247	149,192,925
Other Taxes	3,919,167	4,061,213	4,232,954	4,327,041	4,419,902	4,508,377	4,607,472	4,702,725	4,809,984	4,932,072	44,520,907
Franchise Fee	4,160,022	3,200,606	3,280,621	3,362,637	3,446,702	3,532,870	3,621,192	3,711,722	3,804,515	3,899,627	36,020,513
Development Fees/Permits	784,270	526,227	620,226	946,263	943,430	1,084,346	1,103,579	1,262,546	1,234,811	1,315,484	9,821,181
Other Fees	807,051	830,328	851,086	872,363	894,172	916,527	939,440	962,926	986,999	1,011,674	9,072,566
Intergovernmental	4,136,071	4,185,834	4,193,147	4,299,935	4,441,765	4,636,428	4,788,852	4,946,105	5,108,336	5,275,701	46,012,174
Interest Income	20,000	133,850	108,483	60,298	(24,091)	(97,662)	(161,267)	(225,797)	(280,663)	(384,712)	(851,563)
Other Revenue	630,490	550,559	564,323	578,432	592,892	607,715	622,907	638,480	654,442	670,803	6,111,044
Transfers from Other Funds	637,887	138,378	138,378	215,688	388,367	215,900	138,378	138,378	138,378	138,378	2,288,109
Total Revenue	39,032,683	38,056,662	39,018,901	38,445,423	39,825,058	41,246,838	42,312,920	39,767,600	39,508,203	40,638,858	397,853,145
Expense by Department:											
Administration	1,695,330	1,946,528	1,941,372	2,060,650	1,981,638	2,109,770	2,084,806	2,250,211	2,225,557	2,380,003	20,675,866
Community Development	2,423,078	2,222,857	2,319,734	2,374,087	2,426,464	2,479,697	2,544,260	2,615,962	2,687,117	2,763,354	24,856,610
Finance	717,716	664,484	695,710	715,345	733,339	752,931	774,331	797,011	821,132	846,936	7,518,935
Parks, Recreation & Comm Svcs	2,341,995	2,905,285	2,865,683	2,892,752	2,963,508	3,038,367	3,226,484	3,203,919	3,561,430	3,385,488	30,384,912
Police	14,190,066	15,685,597	16,412,438	16,773,523	17,146,161	17,509,505	17,914,525	18,355,141	18,802,632	19,276,160	172,065,749
Fire	8,556,334	8,747,881	9,308,645	9,483,456	9,721,043	9,773,518	9,973,243	10,182,630	10,433,971	10,618,899	96,799,622
Library	909,263	966,736	1,010,453	1,227,154	1,104,979	1,174,159	1,136,753	1,183,469	1,360,730	1,260,985	11,334,681
Public Works	767,239	967,737	1,088,767	1,041,000	1,101,711	1,211,702	1,369,501	1,123,098	1,150,567	1,273,712	11,095,034
Budget Cuts	0	0	0	0	0	0	0	0	0	0	
Non-Departmental	6,367,082	5,217,923	5,785,366	6,096,890	6,324,760	6,377,451	6,515,523	2,799,453	3,667,502	1,712,998	50,864,949
Total Expense	37,968,103	39,325,028	41,428,169	42,664,859	43,503,604	44,427,101	45,539,427	42,510,894	44,710,639	43,518,534	425,596,358
Expense by Type:											
Personnel*	22,396,357	24,002,039	25,047,119	25,525,818	26,017,426	26,477,849	27,063,034	27,692,631	28,315,942	28,975,393	261,513,608
Materials, Services & Supplies	988,252	1,359,211	1,339,841	1,465,122	1,451,407	1,507,645	1,680,791	1,341,654	1,810,462	1,481,573	14,425,957
Contract Services	3,903,802	3,988,504	4,014,114	4,189,467	4,217,329	4,402,762	4,430,831	4,626,602	4,655,142	4,861,521	43,290,074
Indirect Costs	1,387,176	1,464,481	1,526,428	1,560,354	1,593,836	1,625,735	1,664,188	1,706,648	1,748,336	1,792,713	16,069,895
Fixed Internal Service	1,094,370	1,278,823	1,653,565	1,715,048	1,784,977	1,868,761	1,963,833	2,066,985	2,179,244	2,301,805	17,907,413
Other Expense	1,653,679	2,026,404	2,074,753	2,125,372	2,127,256	2,180,437	2,234,948	2,290,822	2,348,092	2,406,795	21,468,557
Debt Service	211,140	211,140	211,140	211,165	211,191	1,077	1,104	1,131	1,160	1,189	1,061,436
Capital Outlay	200,154	8,743	8,962	9,186	9,416	9,651	9,892	10,139	10,393	10,653	287,189
Transfer to Measure E	3,895,434	4,088,438	4,277,509	4,463,072	4,655,954	4,847,303	4,992,722	1,285,626	0	0	32,506,058
Transfer to Cap Projects (501)	1,145,692	210,983	84,292	31,150	30,978	30,756	30,622	30,527	2,030,402	30,297	3,655,699
Transfer to Fire SAFER Grant	51,115	97,384	608,723	787,005	821,365	837,276	852,298	868,281	885,617	903,745	6,712,810
Transfer to Cemetery	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Transfer to Storm Drain Ent	242,000	242,000	242,000	242,000	242,000	242,000	242,000	242,000	242,000	242,000	2,420,000
Transfer to Park Development	0	0	0	0	0	0	0	0	0	0	-
Transfer to Other Funds	598,932	146,877	139,724	140,100	140,471	195,848	173,163	147,847	283,850	310,851	2,277,661
Total Expense	37,968,103	39,325,028	41,428,169	42,664,859	43,503,604	44,427,101	45,539,427	42,510,894	44,710,639	43,518,534	425,596,358
Net Annual Revenue (Expense)	1,064,581	(1,268,367)	(2,409,268)	(4,219,436)	(3,678,546)	(3,180,262)	(3,226,507)	(2,743,295)	(5,202,436)	(2,879,677)	(27,743,213)
Beginning Cash Balance	5,627,933	6,692,514	5,424,147	3,014,880	(1,204,556)	(4,883,103)	(8,063,365)	(11,289,872)	(14,033,167)	(19,235,603)	5,627,933
Ending Cash Balance	6,692,514	5,424,147	3,014,880	(1,204,556)	(4,883,103)	(8,063,365)	(11,289,872)	(14,033,167)	(19,235,603)	(22,115,280)	(22,115,280)
Reserve as % of Total Expense	18%	14%	7%	-3%	-11%	-18%	-25%	-33%	-43%	-51%	

*Net of "Budget Cuts" category; although not yet defined, budget cuts will include reductions in non-personnel expense items.

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CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

010 EQUIP SVCS & REPLACE	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	623	695	728	748	763	779	797	819	840	861
Other Operations	1,085	1,160	1,193	1,223	1,253	1,285	1,319	1,354	1,389	1,426
Debt Service	714	718	692	672	672	672	610	610	610	610
Capital Projects	273	458	497	680	120	847	298	244	18	79
Total Expense	2,696	3,031	3,109	3,323	2,808	3,584	3,023	3,027	2,857	2,976
Total Revenue	2,718	3,218	3,293	3,370	3,446	3,537	3,617	3,708	3,806	3,913
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	22	186	184	47	639	(47)	594	681	950	937
Beginning Cash Balance	2,473	2,494	2,681	2,865	2,912	3,550	3,504	4,097	4,779	5,729
Ending Cash Balance	2,494	2,681	2,865	2,912	3,550	3,504	4,097	4,779	5,729	6,666

013 BENEFITS FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	5,896	6,360	6,851	7,379	7,949	8,566	9,234	9,954	10,733	11,573
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	5,896	6,360	6,851	7,379	7,949	8,566	9,234	9,954	10,733	11,573
Total Revenue	5,928	6,367	6,857	7,385	7,956	8,572	9,240	9,960	10,738	11,578
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	32	7	7	7	6	6	6	6	5	5
Beginning Cash Balance	-	32	39	46	52	59	65	71	76	82
Ending Cash Balance	32	39	46	52	59	65	71	76	82	86

015 INFORMATION SYSTEMS FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	732	801	836	858	880	900	921	943	967	993
Other Operations	764	790	811	831	852	873	895	917	940	964
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	35	36	121	138	160	185	215	251	293	345
Total Expense	1,531	1,627	1,768	1,828	1,892	1,958	2,030	2,111	2,201	2,302
Total Revenue	1,440	1,481	1,622	1,698	1,788	1,903	2,038	2,187	2,352	2,534
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(91)	(146)	(146)	(130)	(104)	(54)	8	76	151	233
Beginning Cash Balance	904	813	667	520	390	286	232	240	317	468
Ending Cash Balance	813	667	520	390	286	232	240	317	468	701

)1 SELF INSURANCE	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	27	35	39	40	41	42	44	45	46	47
Other Operations	1,392	1,646	1,696	1,746	1,798	1,851	1,905	1,962	2,020	2,080
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,419	1,681	1,735	1,786	1,839	1,893	1,949	2,007	2,066	2,128
Total Revenue	1,654	1,772	1,807	1,850	1,888	1,937	1,992	2,047	2,102	2,159
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	235	91	72	64	50	44	44	40	36	31
Beginning Cash Balance	163	397	489	560	624	674	718	762	802	837
Ending Cash Balance	397	489	560	624	674	718	762	802	837	868

099 DISBURSE FUND-PR	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	2	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(80)	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(78)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	78	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

101 GENERAL FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	22,439	24,190	25,240	25,723	26,220	26,685	27,276	27,911	28,539	29,204
Other Operations	8,984	9,929	10,416	10,858	10,972	11,378	11,762	11,815	12,518	12,615
Debt Service	211	211	211	211	211	1	1	1	1	1
Capital Projects	200	9	9	9	9	10	10	10	10	11
Total Expense	31,835	34,339	35,876	36,802	37,413	38,074	39,049	39,737	41,069	41,832
Total Revenue	38,395	37,918	38,881	38,230	39,437	41,031	42,175	39,629	39,370	40,500
Transfers In	638	138	138	216	388	216	138	138	138	138
Transfers Out	(6,133)	(4,986)	(5,552)	(5,863)	(6,091)	(6,353)	(6,491)	(2,774)	(3,642)	(1,687)
Net Annual Surplus (Deficit)	1,065	(1,268)	(2,409)	(4,219)	(3,679)	(3,180)	(3,227)	(2,743)	(5,202)	(2,880)
Beginning Cash Balance	5,628	6,693	5,424	3,015	(1,205)	(4,883)	(8,063)	(11,290)	(14,033)	(19,236)
Ending Cash Balance	6,693	5,424	3,015	(1,205)	(4,883)	(8,063)	(11,290)	(14,033)	(19,236)	(22,115)

102 TRANS DEBT SVC	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21

Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	10	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(420)	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(410)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	410	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

103 SRTD AGENCY FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-	-	-
Transfers In	62	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	62	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(62)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

210 WATER ENTERPRISE FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	3,127	3,911	4,007	4,101	6,157	10,512	10,916	11,308	11,708	12,128
Other Operations	2,571	2,723	2,812	2,906	2,944	3,092	3,108	3,193	3,279	3,372
Debt Service	1,807	2,458	34,777	10,832	12,197	13,303	13,550	13,819	13,872	13,920
Capital Projects	16,002	21,005	51,735	49,170	20,904	17,290	4,227	5,171	1,696	1,685
Total Expense	23,507	30,097	93,331	67,009	42,202	44,196	31,801	33,492	30,556	31,105
Total Revenue	19,803	32,345	94,713	67,614	41,832	40,667	29,639	31,062	29,091	30,210
Transfers In	4,800	138	885	1,226	2,654	518	3,008	592	607	823
Transfers Out	(3,245)	(542)	(138)	(138)	(138)	(138)	(138)	(911)	(695)	(540)
Net Annual Surplus (Deficit)	(2,149)	1,843	2,128	1,692	2,145	(3,150)	708	(2,749)	(1,553)	(612)
Beginning Cash Balance	7,262	5,112	6,956	9,084	10,776	12,921	9,771	10,478	7,730	6,176
Ending Cash Balance	5,112	6,956	9,084	10,776	12,921	9,771	10,478	7,730	6,176	5,564

220 SEWER ENTERPRISE FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	3,183	3,852	4,002	4,101	4,191	4,284	4,391	4,509	4,625	4,751
Other Operations	3,246	3,685	4,052	4,384	4,252	4,773	4,761	4,362	4,888	4,645
Debt Service	1,450	1,322	1,600	1,695	1,744	1,948	2,028	2,054	2,106	2,110
Capital Projects	3,414	6,817	5,652	3,757	3,200	4,413	2,546	1,886	2,183	1,460
Total Expense	11,293	15,676	15,306	13,936	13,387	15,418	13,726	12,810	13,803	12,967
Total Revenue	10,621	16,207	15,490	13,646	13,566	16,162	14,960	14,821	15,797	15,690
Transfers In	-	-	80	185	1,429	568	216	1,209	491	1,438
Transfers Out	(4,504)	(3,244)	(1,811)	(1,192)	(1,159)	(1,223)	(1,987)	(1,164)	(1,172)	(1,256)
Net Annual Surplus (Deficit)	(5,176)	(2,713)	(1,548)	(1,297)	450	89	(536)	2,055	1,313	2,906
Beginning Cash Balance	9,367	4,191	1,478	(70)	(1,367)	(917)	(828)	(1,364)	691	2,004
Ending Cash Balance	4,191	1,478	(70)	(1,367)	(917)	(828)	(1,364)	691	2,004	4,909

221 STRM DR ENTERPRISE FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	168	206	215	220	226	232	239	246	254	262
Other Operations	287	331	338	346	353	361	369	378	387	396
Debt Service	12	12	12	13	13	13	14	14	14	15
Capital Projects	501	501	-	-	22	77	738	-	-	-
Total Expense	968	1,050	565	578	614	684	1,360	638	655	672
Total Revenue	262	268	275	282	289	296	303	311	319	327
Transfers In	707	782	290	297	326	388	1,056	327	336	346
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

222 WASTEWATER PRE-TREATMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	266	347	363	372	379	388	398	408	418	430
Other Operations	101	124	128	132	136	140	145	150	155	161
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	367	471	491	504	516	528	543	558	573	590
Total Revenue	402	415	424	433	442	452	461	471	481	491
Transfers In	-	-	-	-	-	-	-	-	-	77
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	35	(55)	(67)	(70)	(73)	(77)	(81)	(87)	(92)	(22)
Beginning Cash Balance	589	624	569	502	432	359	282	201	114	22
Ending Cash Balance	624	569	502	432	359	282	201	114	22	-

240 CEMETERY	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	137	148	152	155	158	161	164	167	170	174

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Other Operations	95	183	188	193	198	203	209	214	220	225
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	232	332	340	348	356	364	372	381	390	399
Total Revenue	93	96	98	100	101	103	104	105	107	108
Transfers In	200	200	200	200	200	200	200	200	200	200
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	61	(35)	(42)	(48)	(55)	(61)	(68)	(75)	(83)	(91)
Beginning Cash Balance	-	61	25	(17)	(65)	(120)	(181)	(249)	(324)	(407)
Ending Cash Balance	61	25	(17)	(65)	(120)	(181)	(249)	(324)	(407)	(498)

250 RECYCLING	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	248	263	272	277	282	287	293	300	307	314
Other Operations	80	94	98	100	103	106	110	113	117	121
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	208	208	78	8	8	9	9	9	9	10
Total Expense	536	565	447	385	393	402	411	422	433	444
Total Revenue	336	336	339	345	352	360	368	359	372	383
Transfers In	-	-	-	-	-	-	-	247	178	129
Transfers Out	-	-	-	-	-	-	(800)	(15)	(16)	(16)
Net Annual Surplus (Deficit)	(200)	(229)	(108)	(40)	(41)	(42)	(844)	169	101	51
Beginning Cash Balance	1,563	1,362	1,133	1,025	985	944	902	59	228	329
Ending Cash Balance	1,362	1,133	1,025	985	944	902	59	228	329	380

252 CONST/DEMO DEBRIS RECYCLE	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	28	28	29	29	30	30	31	32	32	33
Other Operations	6	6	7	7	7	7	7	8	8	8
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	34	34	35	36	37	37	38	39	40	41
Total Revenue	23	22	23	23	23	24	24	24	25	25
Transfers In	-	-	-	-	-	-	-	15	16	16
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(11)	(12)	(13)	(13)	(13)	(14)	(15)	-	-	-
Beginning Cash Balance	91	80	68	55	42	29	15	-	-	-
Ending Cash Balance	80	68	55	42	29	15	-	-	-	-

253 YOUTH CENTER ENTERPRISE	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	120	160	160	164	168	172	177	181	186	190
Other Operations	176	202	202	207	212	218	223	229	235	240
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	296	362	362	371	381	390	400	410	420	431
Total Revenue	230	270	277	284	291	298	305	313	321	329
Transfers In	65	92	86	88	90	92	95	97	99	102
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

260 FIRE TRAINING CENTER	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	19	-	-	-	-	-	-	-	-	-
Other Operations	51	52	54	56	57	58	60	62	63	65
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	70	52	54	56	57	58	60	62	63	65
Total Revenue	298	2	(4)	(6)	(7)	(9)	(10)	(11)	(13)	(14)
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(250)	(245)	(63)	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(21)	(295)	(121)	(62)	(64)	(67)	(70)	(73)	(76)	(80)
Beginning Cash Balance	133	111	(184)	(305)	(366)	(430)	(498)	(568)	(641)	(717)
Ending Cash Balance	111	(184)	(305)	(366)	(430)	(498)	(568)	(641)	(717)	(797)

280 TRANSIT SYSTEM	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	1,437	1,473	1,532	1,593	1,656	1,722	1,790	1,861	1,935	2,012
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,437	1,473	1,532	1,593	1,656	1,722	1,790	1,861	1,935	2,012
Total Revenue	1,626	1,471	1,529	1,591	1,654	1,720	1,789	1,861	1,935	2,013
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	190	(2)	(2)	(2)	(2)	(1)	(1)	(1)	(0)	0
Beginning Cash Balance	-	190	187	185	183	181	180	179	178	178
Ending Cash Balance	190	187	185	183	181	180	179	178	178	178

301 LITERACY GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	101	84	87	88	90	92	95	97	100	102
Other Operations	62	64	67	70	72	75	77	80	84	87

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	163	148	154	158	162	167	172	178	183	189
Total Revenue	122	171	176	181	187	192	198	203	209	215
Transfers In	56	18	18	18	18	18	18	18	18	1[illegible]
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	14	41	40	41	42	43	43	43	43	43
Beginning Cash Balance	3	18	58	98	138	180	223	266	309	353
Ending Cash Balance	18	58	98	138	180	223	266	309	353	396

320 COMMUNITY DEV. BLOCK GRNT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	190	80	85	88	89	91	93	95	98	100
Other Operations	511	499	497	498	499	499	500	501	501	502
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	172	-	-	-	-	-	-	-	-	-
Total Expense	873	579	583	586	588	591	593	596	599	603
Total Revenue	805	587	587	587	587	587	587	587	587	587
Transfers In	66	-	-	-	-	-	-	6	12	15
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(2)	8	4	1	(1)	(3)	(6)	(3)	-	-
Beginning Cash Balance	2	-	8	12	13	12	9	3	-	-
Ending Cash Balance	-	8	12	13	12	9	3	-	-	-

321 OFF-SITE AFFORD HOUSING	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	4	16	16	17	17	17	18	18	18	19
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	4	16	16	17	17	17	18	18	18	19
Beginning Cash Balance	791	794	810	827	843	860	877	895	913	931
Ending Cash Balance	794	810	827	843	860	877	895	913	931	949

322 SUPPORT HOUSING PROGR	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	169	173	178	182	187	191	196	201	206	21[illegible]
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	169	173	178	182	187	191	196	201	206	211
Total Revenue	169	173	178	182	187	191	196	201	206	211
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

323 HOME GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	8	-	-	-	-	-	-	-	-	-
Other Operations	51	-	-	-	-	-	-	-	-	-
Debt Service	844	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	903	-	-	-	-	-	-	-	-	-
Total Revenue	903	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	0	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

324 HOUSING ASSISTANCE GRANTS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	17	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	17	-	-	-	-	-	-	-	-	-
Total Revenue	17	17	18	18	19	19	20	20	21	21
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	0	17	18	18	19	19	20	20	21	21
Beginning Cash Balance	17	17	34	52	70	89	108	128	148	16[illegible]
Ending Cash Balance	17	34	52	70	89	108	128	148	169	19[illegible]

325 WORFORCE HOUSING GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-

Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	1	8	8	8	8	8	8	8	9	9
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	1	8	8	8	8	8	8	8	9	9
Beginning Cash Balance	375	375	383	391	398	406	414	423	431	440
Ending Cash Balance	375	383	391	398	406	414	423	431	440	449

328 CDBG - ARRA FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	11	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	11	-	-	-	-	-	-	-	-	-
Total Revenue	11	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Balance	-	-	-	-	-	-	-	-	-	-
Ending Balance	-	-	-	-	-	-	-	-	-	-

329 ARRA GRANT PROJECTS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	406	117	0	0	0	0	0	0	0	0
Other Operations	1	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	1,990	-	-	-	-	-	-	-	-	-
Total Expense	2,397	117	0	0	0	0	0	0	0	0
Total Revenue	7,243	43	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(4,754)	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	92	(74)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Beginning Cash Balance	-	92	18	18	18	18	18	18	18	18
Ending Cash Balance	92	18	18	18	18	18	18	18	18	18

340 POLICE GRANTS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	24	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	24	-	-	-	-	-	-	-	-	-
Total Revenue	0	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(24)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	24	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

349 LOCAL LAW ENFORCE BL	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	0	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	0	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	1	1	1	1	1	2	2	2	2	2
Ending Cash Balance	1	1	1	1	2	2	2	2	2	2

350 COPS MORE TECH GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	0	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	0	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	8	8	8	8	8	9	9	9	9	9
Ending Cash Balance	8	8	8	8	9	9	9	9	9	10

351 TRANSPORTATION GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	70	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	2,088	-	-	-	-	-	-	-	-	-

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Total Expense	2,159	-	-	-	-	-	-	-	-	-
Total Revenue	2,183	1	1	1	1	1	1	1	1	1
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	25	1	1	1	1	1	1	1	1	1
Beginning Cash Balance	-	25	26	26	27	27	28	28	29	29
Ending Cash Balance	25	26	26	27	27	28	28	29	29	30

352 SLESF	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	129	120	129	135	143	149	153	160	163	167
Other Operations	5	5	6	6	6	6	7	7	7	8
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	134	126	134	141	149	155	160	167	171	174
Total Revenue	101	124	124	124	123	123	122	121	120	119
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(33)	(2)	(11)	(18)	(26)	(33)	(38)	(46)	(50)	(55)
Beginning Cash Balance	92	60	58	47	29	4	(29)	(67)	(113)	(163)
Ending Cash Balance	60	58	47	29	4	(29)	(67)	(113)	(163)	(218)

353 PROPISTION 172	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	400	296	311	322	333	341	352	361	369	378
Other Operations	80	81	82	82	83	84	85	86	87	88
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	480	377	393	404	416	425	437	447	456	466
Total Revenue	396	411	429	448	467	485	500	515	530	546
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(84)	34	36	44	51	61	63	68	74	80
Beginning Cash Balance	177	93	127	164	207	258	319	382	449	523
Ending Cash Balance	93	127	164	207	258	319	382	449	523	603

354 TRANS DVLP (SB325)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	917	954	995	1,023	1,047	1,073	801	125	133	141
Other Operations	477	559	579	606	600	655	633	649	665	684
Debt Service	5	5	5	5	5	6	6	6	6	6
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,399	1,518	1,580	1,634	1,652	1,733	1,439	780	804	831
Total Revenue	829	811	799	784	767	747	725	707	684	658
Transfers In	750	750	750	800	800	875	875	75	75	75
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	180	43	(31)	(51)	(86)	(111)	161	2	(45)	(97)
Beginning Cash Balance	-	180	224	193	142	57	(55)	106	109	64
Ending Cash Balance	180	224	193	142	57	(55)	106	109	64	(34)

355 GAS TAX-2106 (SELECT)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	553	516	533	544	554	565	577	592	606	620
Other Operations	812	819	843	864	886	909	932	957	983	1,009
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,364	1,335	1,375	1,408	1,440	1,474	1,510	1,550	1,589	1,629
Total Revenue	1,532	1,515	1,545	1,576	1,608	1,640	1,673	1,706	1,741	1,776
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	(75)	(75)	(75)	(75)	(75)
Net Annual Surplus (Deficit)	168	179	170	168	168	91	88	82	77	71
Beginning Cash Balance	-	168	347	517	685	853	944	1,032	1,114	1,191
Ending Cash Balance	168	347	517	685	853	944	1,032	1,114	1,191	1,262

356 CEMETERY ENDOWMENT FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	18	20	21	22	23	24	24	25	26	27
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	18	20	21	22	23	24	24	25	26	27
Beginning Cash Balance	341	360	380	401	423	446	469	494	519	545
Ending Cash Balance	360	380	401	423	446	469	494	519	545	572

357 ASSET FORFEITURE FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	6	-	-	-	-	-	-	-	-	-
Total Expense	6	-	-	-	-	-	-	-	-	-

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Total Revenue	7	3	4	4	4	4	4	4	4	5
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	1	3	4	4	4	4	4	4	4	5
Beginning Cash Balance	53	54	57	61	65	68	72	76	81	85
Ending Cash Balance	54	57	61	65	68	72	76	81	85	89

358 HOUSING MONITORING FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	20	20	20	18	19	19	20	20	21	21
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	20	20	20	18	19	19	20	20	21	21
Total Revenue	17	18	18	18	19	19	20	20	21	21
Transfers In	3	3	2	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

359 FIRE SUPPRESSION DISTRICT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	6	6	6	6	6	6	6	7	7	7
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	6	6	6	6	6	6	6	7	7	7
Total Revenue	38	69	72	75	78	81	85	88	92	95
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	33	64	66	69	72	75	78	82	85	89
Beginning Cash Balance	127	160	223	290	359	431	506	585	666	752
Ending Cash Balance	160	223	290	359	431	506	585	666	752	840

360 FIRE SAFER GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	511	700	751	787	821	837	852	868	886	904
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	511	700	751	787	821	837	852	868	886	904
Total Revenue	460	602	142	-	-	-	-	-	-	-
Transfers In	51	97	609	787	821	837	852	868	886	904
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

379 HISTORIC WALKING TOUR	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	2	2	2	2	2	2	3	3	3	3
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	2	2	2	2	2	2	3	3	3	3
Beginning Cash Balance	7	9	11	13	16	18	21	23	26	29
Ending Cash Balance	9	11	13	16	18	21	23	26	29	31

381 GIBSON RANCH L&L	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	224	193	200	204	209	214	219	225	231	238
Other Operations	405	346	357	367	378	389	400	412	425	438
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	629	539	557	572	587	603	620	638	656	676
Total Revenue	634	650	678	707	738	769	803	837	874	912
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	5	111	121	136	151	167	183	200	217	235
Beginning Cash Balance	468	473	585	706	841	992	1,159	1,342	1,542	1,759
Ending Cash Balance	473	585	706	841	992	1,159	1,342	1,542	1,759	1,994

382 N PARK #6 L&L DISTRICT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	0	-	-	-	-	-	-	-	-	-

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	0	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

383 N PARK L&L DISTRICT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	5	1	1	1	1	1	1	1	1	1
Other Operations	16	29	30	31	32	32	33	34	35	36
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	21	30	31	31	32	33	34	35	36	37
Total Revenue	27	28	29	29	30	31	31	32	33	33
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	6	(2)	(2)	(2)	(2)	(3)	(3)	(3)	(3)	(3)
Beginning Cash Balance	21	27	25	23	20	18	16	13	10	7
Ending Cash Balance	27	25	23	20	18	16	13	10	7	4

384 SP ASSESS STRENG PD LAND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	1	1	1	1	1	1	1	1	1	1
Other Operations	10	18	18	19	19	20	20	21	21	22
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	10	19	19	19	20	20	21	22	22	23
Total Revenue	15	16	16	16	16	17	17	17	18	18
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	4	(3)	(3)	(3)	(4)	(4)	(4)	(4)	(4)	(4)
Beginning Cash Balance	32	36	33	30	27	23	19	16	11	7
Ending Cash Balance	36	33	30	27	23	19	16	11	7	3

385 TRAFFIC CONGESTION RELIEF	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	9	0	0	0	0	0	0	0	0	[illegible]
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	9	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	-	9	9	9	9	10	10	10	10	10
Ending Cash Balance	9	9	9	9	10	10	10	10	10	10

386 USED OIL RECYCLING GRANT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	7	16	17	17	18	18	18	19	19	20
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	7	16	17	17	18	18	18	19	19	20
Total Revenue	14	14	15	15	15	16	16	17	17	17
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	7	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(3)
Beginning Cash Balance	-	7	5	4	2	(0)	(3)	(5)	(7)	(10)
Ending Cash Balance	7	5	4	2	(0)	(3)	(5)	(7)	(10)	(12)

387 WOODLAND WEST L&L	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	9	1	1	1	1	1	1	1	1	1
Other Operations	19	20	20	21	21	22	22	23	24	24
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	28	20	21	21	22	23	23	24	24	25
Total Revenue	19	20	21	21	22	22	23	23	24	24
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(8)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Beginning Cash Balance	41	33	33	33	33	33	32	32	32	31
Ending Cash Balance	33	33	33	33	33	32	32	32	31	31

389 SPRINGLAKE L&L	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	337	296	307	315	323	330	338	347	386	397
Other Operations	338	478	492	505	519	533	548	564	580	597
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	676	773	799	821	841	863	886	911	967	994
Total Revenue	637	664	701	741	784	829	878	931	987	1,046
Transfers In	-	-	-	-	-	-	-	-	-	-

Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(39)	(109)	(98)	(80)	(58)	(34)	(8)	20	20	52
Beginning Cash Balance	489	450	341	243	164	106	72	64	84	104
Ending Cash Balance	450	341	243	164	106	72	64	84	104	156

91 SPORTS PARK O&M CFD	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	107	131	135	139	142	145	149	153	157	162
Other Operations	76	93	95	98	100	103	105	108	111	114
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	183	224	230	236	242	248	254	261	268	276
Total Revenue	171	177	184	191	199	207	215	224	233	242
Transfers In	0	47	47	45	43	41	39	38	36	34
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(12)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	12	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

392 GATEWAY L&L	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	18	18	18	18	19	19	20	20	21	21
Other Operations	32	44	45	47	48	49	50	52	53	54
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	50	62	63	65	67	68	70	72	74	76
Total Revenue	88	94	97	100	103	106	109	112	116	119
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	38	32	33	35	36	38	39	40	42	44
Beginning Cash Balance	152	190	222	255	290	326	363	402	443	485
Ending Cash Balance	190	222	255	290	326	363	402	443	485	528

501 CAPITAL PROJECTS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	123	2	2	2	2	2	2	2	2	2
Other Operations	68	54	55	56	56	57	57	58	59	59
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	1,351	180	53	0	0	0	0	0	2,000	0
Total Expense	1,542	237	111	58	59	59	60	61	2,061	62
Total Revenue	16	26	27	27	28	29	29	30	31	32
Transfers In	1,146	211	84	31	31	31	31	31	2,030	30
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(380)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	380	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

502 STATE BOND ACT-PARKS PRJS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	2	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	750	-	-	-	-	-	-	-	-	-
Total Expense	752	-	-	-	-	-	-	-	-	-
Total Revenue	1,123	-	-	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	371	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(371)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

505 SPECIAL SALES TAX DIST.	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-	-	-
Transfers In	197	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	197	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(197)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

506 MEASURE "E"	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	25	29	30	31	32	33	33	9	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	2,263	190	1,940	2,040	1,540	2,340	1,540	2,300	-	-
Total Expense	2,288	219	1,970	2,071	1,572	2,373	1,573	2,309	-	-
Total Revenue	19	11	30	27	35	50	65	111	-	-
Transfers In	3,895	4,088	4,278	4,463	4,656	4,847	4,993	1,286	-	-
Transfers Out	(3,114)	(2,897)	(2,518)	(1,987)	(2,374)	(1,793)	(1,188)	(97)	-	-

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Net Annual Surplus (Deficit)	(1,488)	983	(181)	431	746	732	2,296	(1,010)	-	-
Beginning Cash Balance	2,015	527	1,510	1,329	1,760	2,506	3,238	5,534	4,524	4,524
Ending Cash Balance	527	1,510	1,329	1,760	2,506	3,238	5,534	4,524	4,524	4,524

508 CAPITAL PROJECT MGMT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	192	276	-	-	502	(536)	21	(54)	(135)	(47)
Other Operations	69	53	(3)	(0)	105	121	256	254	311	353
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	3	3	3	-	-	-	-	-	-	-
Total Expense	263	332	0	(0)	606	(415)	277	200	175	305
Total Revenue	-	-	-	-	-	-	-	-	-	-
Transfers In	296	332	0	-	606	-	-	62	175	305
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	32	-	-	0	-	415	(277)	(138)	-	-
Beginning Cash Balance	(32)	-	-	-	-	-	415	138	-	-
Ending Cash Balance	-	-	-	-	-	415	138	-	-	-

510 GENERAL CITY DEVELOPMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	8	1	1	1	1	1	1	1	1	1
Other Operations	6	7	7	7	7	8	8	8	8	8
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	417	515	172	160	80	120	80	-	80	-
Total Expense	432	523	180	168	89	129	89	9	89	9
Total Revenue	102	73	134	211	298	233	222	291	259	341
Transfers In	-	-	-	-	-	55	32	-	129	153
Transfers Out	(409)	(476)	(129)	(155)	(742)	(161)	(165)	(232)	(349)	(484)
Net Annual Surplus (Deficit)	(739)	(926)	(174)	(112)	(532)	(1)	-	50	(50)	-
Beginning Cash Balance	2,486	1,747	820	646	534	1	(0)	(0)	50	-
Ending Cash Balance	1,747	820	646	534	1	(0)	(0)	50	-	-

520 REDEVELOPMENT AGENCY	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	356	28	28	29	29	29	29	30	30	30
Other Operations	193	3,884	86	89	91	93	95	98	100	103
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	295	-	-	-	-	-	-	-	-	-
Total Expense	844	3,912	115	117	120	122	125	128	130	133
Total Revenue	1,534	1,260	1,104	3,105	1,024	1,038	1,049	1,060	1,075	1,085
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(1,891)	(832)	(836)	(2,835)	(848)	(858)	(864)	(870)	(880)	(884)
Net Annual Surplus (Deficit)	(1,201)	(3,484)	153	152	56	58	60	62	65	67
Beginning Cash Balance	4,689	3,488	4	158	310	366	423	483	546	611
Ending Cash Balance	3,488	4	158	310	366	423	483	546	611	678

521 RDA - LOW/MOD HOUSING	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	113	14	15	15	15	15	15	15	15	15
Other Operations	55	21	21	22	22	23	23	24	25	25
Debt Service	233	128	108	103	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	401	163	143	139	37	38	38	39	39	40
Total Revenue	402	34	31	30	28	29	29	30	30	31
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(3)	(3)	(2)	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(2)	(132)	(114)	(109)	(9)	(9)	(9)	(9)	(9)	(9)
Beginning Cash Balance	523	520	388	274	165	156	147	138	129	120
Ending Cash Balance	520	388	274	165	156	147	138	129	120	111

540 PARK & RECREATION DVLP	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	52	55	57	59	60	61	63	64	66	67
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	52	55	57	59	60	61	63	64	66	67
Total Revenue	115	131	515	1,096	714	1,296	1,022	1,652	1,228	1,753
Transfers In	1,778	1,759	1,380	800	1,185	604	882	-	162	-
Transfers Out	(1,841)	(1,835)	(1,837)	(1,837)	(1,839)	(1,840)	(1,841)	(1,512)	(1,401)	(1,401)
Net Annual Surplus (Deficit)	0	(0)	0	0	(0)	(0)	0	76	(76)	285
Beginning Cash Balance	-	-	-	-	-	-	-	-	76	-
Ending Cash Balance	-	-	-	-	-	-	-	76	-	285

541 PARK IN-LIEU FEES	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	3	2	2	2	3	3	3	3	3	3
Other Operations	-	2	2	2	2	2	2	2	2	2
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	3	4	4	4	5	5	5	5	5	5
Total Revenue	108	108	108	110	112	114	117	119	121	123
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	105	104	104	106	108	110	112	114	116	118

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Beginning Cash Balance	191	296	400	504	610	718	827	939	1,053	1,169
Ending Cash Balance	296	400	504	610	718	827	939	1,053	1,169	1,287

550 POLICE DEVELOPMENT FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	101	75	76	76	76	77	77	77	78	78
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	101	75	76	76	76	77	77	77	78	78
Total Revenue	41	39	156	261	379	308	293	384	340	450
Transfers In	1,965	37	-	-	-	-	-	-	-	-
Transfers Out	-	-	(80)	(185)	(302)	(231)	(216)	(307)	(262)	(372)
Net Annual Surplus (Deficit)	1,905	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(1,905)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

560 FIRE DEVELOPMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	46	49	51	52	53	54	56	57	59	60
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	46	49	51	52	53	54	56	57	59	60
Total Revenue	38	36	221	362	537	447	372	571	450	615
Transfers In	610	245	63	-	-	-	-	-	-	-
Transfers Out	(234)	(232)	(232)	(310)	(484)	(311)	(234)	(233)	(233)	(233)
Net Annual Surplus (Deficit)	368	-	-	-	-	82	82	281	159	322
Beginning Cash Balance	(368)	-	-	-	-	-	82	164	445	604
Ending Cash Balance	-	-	-	-	-	82	164	445	604	926

570 LIBRARY DEVELOPMENT FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	2	3	3	3	3	3	3	3	3	3
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	85	85	269	85	85	85	85	85	85	85
Total Expense	87	88	272	88	88	88	88	88	88	88
Total Revenue	31	27	23	24	21	23	21	24	20	24
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(57)	(61)	(249)	(64)	(67)	(65)	(67)	(64)	(68)	(64)
Beginning Cash Balance	993	936	876	627	562	496	431	364	300	232
Ending Cash Balance	936	876	627	562	496	431	364	300	232	168

580 SURFACE WATER DEVELOPMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	46	138	262	343	373	428	508	592	607	823
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(46)	(138)	(262)	(343)	(373)	(428)	(508)	(592)	(607)	(823)
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

581 STORM DRAIN DEVELOPMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	183	193	202	206	210	215	220	225	231	237
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	5	-	2,000	-	2,000	-	-	-	-	-
Total Expense	188	193	2,202	206	2,210	215	220	225	231	237
Total Revenue	75	49	2,073	51	2,075	53	55	56	57	58
Transfers In	113	144	129	155	136	161	165	170	174	179
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

582 ROAD DEVELOPMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	68	0	0	0	0	0	0	0	0	0
Other Operations	389	411	428	438	447	456	467	479	491	503
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	146	178	40	140	335	40	405	405	40	40
Total Expense	604	589	469	578	782	496	872	884	531	543
Total Revenue	258	239	1,088	1,428	3,028	1,669	1,653	2,081	1,953	2,475
Transfers In	3,094	350	-	-	-	-	-	-	-	-
Transfers Out	-	-	(619)	(850)	(2,246)	(90)	(882)	-	(162)	-
Net Annual Surplus (Deficit)	2,748	-	-	-	-	1,083	(102)	1,197	1,259	1,931
Beginning Cash Balance	(2,748)	-	-	-	-	-	1,083	981	2,179	3,438

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Ending Cash Balance	-	-	-	-	-	1,083	981	2,179	3,438	5,369

583 TREE RESERVE	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	1	1	1	1	1	1	1	1	1	[illegible]
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1	1	1	1	1	1	1	1	1	1
Total Revenue	0	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(0)	(0)	(0)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Beginning Cash Balance	20	20	19	19	18	18	17	17	16	15
Ending Cash Balance	20	19	19	18	18	17	17	16	15	15

584 WATER DEVELOPMENT FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	66	70	73	74	76	77	79	81	83	85
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	66	70	73	74	76	77	79	81	83	85
Total Revenue	36	16	75	107	199	131	131	170	160	202
Transfers In	12	53	-	-	-	-	-	-	-	-
Transfers Out	-	-	(3)	(33)	(35)	-	-	-	-	-
Net Annual Surplus (Deficit)	(17)	-	-	-	88	54	52	89	76	117
Beginning Cash Balance	17	-	-	-	-	88	142	194	283	359
Ending Cash Balance	-	-	-	-	88	142	194	283	359	477

585 SEWER DEVELOPMENT FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	64	67	70	72	73	75	76	78	80	82
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	64	67	70	72	73	75	76	78	80	82
Total Revenue	185	186	1,091	1,718	2,907	2,121	1,688	2,689	2,017	2,853
Transfers In	1,184	1,589	687	60	-	-	94	-	-	-
Transfers Out	(1,305)	(1,708)	(1,708)	(1,707)	(2,834)	(2,047)	(1,706)	(2,611)	(1,937)	(2,771)
Net Annual Surplus (Deficit)	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	-	-	-	-	-	-	-	-	-	[illegible]
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

590 SOUTHEAST AREA CONSTRUCT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	2	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	2	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	-	2	2	2	2	2	2	2	2	2
Ending Cash Balance	2	2	2	2	2	2	2	2	2	2

593 GIBSON RANCH INFRA-STRUC	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	0	-	-	-	-	-	-	-	-	-
Other Operations	1	1	1	1	1	1	1	1	1	1
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	22	168	-	-	-	-	-	-	-	-
Total Expense	23	169	1	1	1	1	1	1	1	1
Total Revenue	115	120	121	126	131	136	141	112	127	140
Transfers In	-	-	-	-	-	-	-	525	379	273
Transfers Out	-	-	-	-	-	-	(1,700)	-	-	-
Net Annual Surplus (Deficit)	92	(49)	120	125	130	135	(1,560)	636	505	412
Beginning Cash Balance	1,573	1,665	1,616	1,736	1,861	1,991	2,126	566	1,202	1,707
Ending Cash Balance	1,665	1,616	1,736	1,861	1,991	2,126	566	1,202	1,707	2,119

594 SPRING LAKE CAPITAL	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	35	38	40	41	42	33	33	34	35	36
Other Operations	107	113	118	121	123	126	129	132	135	139
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	7	-	-	-	-	-	-	-	-	-
Total Expense	149	151	158	162	165	158	162	166	170	17[illegible]
Total Revenue	480	87	87	86	85	84	83	83	81	80
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(30,789)	(4)	(4)	(4)	(4)	(5)	(5)	(59)	(5)	(5)
Net Annual Surplus (Deficit)	(30,458)	(68)	(76)	(80)	(85)	(79)	(83)	(142)	(94)	(100)
Beginning Cash Balance	33,276	2,818	2,750	2,674	2,594	2,509	2,430	2,347	2,205	2,111
Ending Cash Balance	2,818	2,750	2,674	2,594	2,509	2,430	2,347	2,205	2,111	2,011

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

599 MASTER CAPITAL FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
ebt Service	-	-	-	-	-	-	-	-	-	-
apital Projects	3,344	147	-	-	-	109	-	-	-	-
Total Expense	3,344	147	-	-	-	109	-	-	-	-
Total Revenue	3,344	147	0	0	0	109	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	-	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	4	4	4	4	4	5	5	5	5	5
Ending Cash Balance	4	4	4	4	5	5	5	5	5	5

601 SPRINGLAKE ADMINISTRATION	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	69	61	64	66	67	(17)	(18)	(20)	(21)	(22)
Other Operations	7	8	9	9	10	10	11	12	13	14
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	76	68	73	75	77	(7)	(7)	(8)	(8)	(8)
Total Revenue	93	9	8	7	5	4	4	4	4	5
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	17	(59)	(65)	(69)	(72)	11	11	12	12	13
Beginning Cash Balance	435	451	392	327	258	186	197	208	220	232
Ending Cash Balance	451	392	327	258	186	197	208	220	232	245

640 SLIF PARKS & RECREATION	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	5	5	5	5	5	5	5	5	5	5
Other Operations	22	23	23	24	25	25	26	27	27	28
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	20	-	-	-	-	-	-	1,216	-	-
Total Expense	47	28	28	29	30	30	31	1,247	33	33
Total Revenue	304	186	271	350	381	436	518	605	607	835
Transfers In	-	-	-	-	-	-	-	54	-	-
Transfers Out	(319)	(318)	(318)	(318)	(319)	(319)	(318)	(80)	-	-
Net Annual Surplus (Deficit)	(63)	(160)	(75)	3	33	87	169	(668)	575	801
Beginning Cash Balance	674	611	452	376	380	412	500	668	-	575
nding Cash Balance	611	452	376	380	412	500	668	-	575	1,376

681 SLIF STORM DRAIN FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	20	-	-	-	-	-	-	-	-	-
Total Expense	20	-	-	-	-	-	-	-	-	-
Total Revenue	(39)	-	-	-	-	-	-	-	-	-
Transfers In	8,888	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	8,830	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(8,830)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

682 SLIF STREET IMPROVEMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	104	4	4	4	4	5	5	5	5	5
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	1,410	-	-	-	-	-	-	-	-	-
Total Expense	1,514	4	4	4	4	5	5	5	5	5
Total Revenue	(68)	-	-	-	-	-	-	-	-	-
Transfers In	17,111	4	4	4	4	5	5	5	5	5
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	15,529	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(15,529)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

684 SLIF WATER FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	1	-	-	-	-	-	-	-	-	-
Total Expense	1	-	-	-	-	-	-	-	-	-
tal Revenue	(11)	-	-	-	-	-	-	-	-	-
ansfers In	2,301	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	2,289	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(2,289)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

685 SLIF SEWER FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	(11)	-	-	-	-	-	-	-	-	-
Transfers In	2,489	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	2,478	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	(2,478)	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

815 2002 LEASE REVENUE BOND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	11	12	12	12	13	13	13	14	14	14
Debt Service	1,350	1,612	1,612	1,614	1,615	1,613	1,614	1,608	1,610	1,614
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,362	1,624	1,624	1,627	1,627	1,626	1,627	1,622	1,624	1,628
Total Revenue	41	8	8	8	7	7	7	7	7	7
Transfers In	1,350	1,612	1,612	1,615	1,612	1,617	1,614	1,610	1,610	1,608
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	30	(4)	(4)	(4)	(8)	(2)	(6)	(4)	(6)	(13)
Beginning Cash Balance	354	384	380	376	371	363	362	356	351	345
Ending Cash Balance	384	380	376	371	363	362	356	351	345	332

821 RDA 2007 TAB	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	132	74	76	78	80	82	84	86	88	91
Other Operations	172	176	181	185	190	194	199	204	209	215
Debt Service	1,078	581	580	2,572	579	581	581	579	582	579
Capital Projects	1,026	-	-	-	-	-	-	-	-	-
Total Expense	2,407	832	836	2,835	848	858	864	870	880	884
Total Revenue	107	-	-	-	-	-	-	-	-	-
Transfers In	1,891	832	836	2,835	848	858	864	870	880	884
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(409)	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	409	-	-	-	-	-	-	-	-	-
Ending Cash Balance	-	-	-	-	-	-	-	-	-	-

830 SOUTHEAST AREA DEBT SERV	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	37	38	39	40	41	42	43	44	45	46
Debt Service	1,333	1,300	1,300	1,304	1,300	1,298	1,294	1,298	1,293	1,290
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,370	1,337	1,339	1,343	1,340	1,340	1,337	1,341	1,337	1,336
Total Revenue	1,419	1,338	1,340	1,344	1,341	1,341	1,338	1,342	1,339	1,337
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	49	1	1	1	1	1	1	1	1	1
Beginning Cash Balance	-	49	50	51	52	53	54	55	56	57
Ending Cash Balance	49	50	51	52	53	54	55	56	57	58

831 SOUTHEAST AREA-RES FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	15	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	15	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	-	15	15	16	16	16	17	17	17	18
Ending Cash Balance	15	15	16	16	16	17	17	17	18	18

840 BEAMER/KENTUCKY ASSESSMT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	7	8	8	1	1	1	1	1	1	1
Debt Service	363	367	194	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	371	375	202	1	1	1	1	1	1	1
Total Revenue	385	51	4	1	1	1	1	1	1	1
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	14	(324)	(198)	0	0	0	0	0	0	0
Beginning Cash Balance	508	522	198	0	0	0	0	0	0	0
Ending Cash Balance	522	198	0	0	0	0	0	0	0	0

850 EAST MAIN ASSESS DIST 90	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	12	12	13	13	13	2	2	3	3	3
Debt Service	1,265	1,272	1,267	1,263	1,269	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,277	1,284	1,280	1,276	1,282	2	2	3	3	3
otal Revenue	1,292	1,307	1,303	1,300	57	2	2	3	3	3
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	15	23	24	24	(1,225)	0	0	0	0	0
Beginning Cash Balance	1,140	1,155	1,178	1,202	1,226	0	0	0	0	0
Ending Cash Balance	1,155	1,178	1,202	1,226	0	0	0	0	0	0

851 EAST MAIN ASSESSES DIST-R	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-	-
Total Revenue	10	0	0	0	0	0	0	0	0	0
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	10	0	0	0	0	0	0	0	0	0
Beginning Cash Balance	-	10	10	10	10	10	11	11	11	11
Ending Cash Balance	10	10	10	10	10	11	11	11	11	11

870 CFD#2 SPRINGLAKE DEBT SRV	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	17	18	18	19	19	20	20	21	21	22
Debt Service	2,394	2,395	2,389	2,391	2,390	2,385	2,388	2,386	2,381	2,381
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	2,411	2,413	2,408	2,410	2,409	2,405	2,408	2,407	2,402	2,403
Total Revenue	2,462	2,403	2,407	2,410	2,409	2,405	2,408	2,407	2,402	2,403
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	51	(10)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	-
Beginning Cash Balance	1,911	1,962	1,952	1,952	1,952	1,952	1,952	1,952	1,952	1,952
Ending Cash Balance	1,962	1,952	1,952	1,952	1,952	1,952	1,952	1,952	1,952	1,952

30 2005 CAPITAL PROJECTS L/R	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
rsonnel	-	-	-	-	-	-	-	-	-	-
Other Operations	7	8	8	8	8	8	9	9	9	9
Debt Service	1,638	1,632	1,634	1,634	1,637	1,637	1,640	1,635	1,634	1,634
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,645	1,640	1,642	1,643	1,645	1,645	1,649	1,644	1,643	1,643
Total Revenue	16	31	31	32	32	33	33	33	34	34
Transfers In	1,638	1,632	1,634	1,634	1,637	1,637	1,640	1,635	1,634	1,634
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	9	23	23	23	24	24	24	25	25	25
Beginning Cash Balance	1,524	1,532	1,555	1,578	1,602	1,626	1,650	1,674	1,699	1,724
Ending Cash Balance	1,532	1,555	1,578	1,602	1,626	1,650	1,674	1,699	1,724	1,749

881 2007 CAPITAL PROJECTS LRB	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	10	10	10	11	11	11	12	12	2	2
Debt Service	1,145	1,141	1,142	1,141	1,143	1,143	1,141	287	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	1,155	1,151	1,152	1,152	1,154	1,154	1,153	299	2	2
Total Revenue	14	2	1	1	1	1	1	0	0	0
Transfers In	1,145	1,141	1,142	1,141	1,143	1,143	1,141	287	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	4	(9)	(9)	(10)	(10)	(10)	(11)	(11)	(2)	(2)
Beginning Cash Balance	75	78	70	61	51	41	31	20	8	6
Ending Cash Balance	78	70	61	51	41	31	20	8	6	4

885 WWTP REVENUE BONDS 2005	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	10	10	11	11	11	11	12	12	12	13
Debt Service	845	1,175	1,172	1,169	1,170	1,171	1,170	1,178	1,176	1,172
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	855	1,185	1,183	1,180	1,181	1,182	1,182	1,190	1,188	1,184
Total Revenue	8	6	6	6	6	6	6	6	6	6
Transfers In	845	1,175	1,172	1,169	1,170	1,171	1,170	1,178	1,176	1,172
ansfers Out	-	-	-	-	-	-	-	-	-	-
t Annual Surplus (Deficit)	(2)	(4)	(4)	(5)	(5)	(5)	(6)	(6)	(7)	(7)
Beginning Cash Balance	324	323	319	314	310	305	299	294	288	281
Ending Cash Balance	323	319	314	310	305	299	294	288	281	274

915 RECREATION CONTRACT TRUST	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-

Other Operations	6	7	7	7	7	7	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	6	7	7	7	7	7	-	-	-	-
Total Revenue	0	1	1	1	0	0	0	0	0	[illegible]
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	(6)	(6)	(6)	(7)	(7)	(7)	0	0	0	0
Beginning Cash Balance	46	40	34	28	21	14	7	7	7	7
Ending Cash Balance	40	34	28	21	14	7	7	7	7	7

917 LIBRARY TRUST FUND	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	4	9	10	10	10	10	11	11	11	11
Other Operations	86	37	38	39	40	41	42	43	44	45
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	90	46	48	49	50	51	52	54	55	57
Total Revenue	96	19	19	18	18	18	17	17	16	16
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	(10)	(10)	(10)	(10)	(10)	(10)	(10)	(10)	(10)	(10)
Net Annual Surplus (Deficit)	(4)	(37)	(39)	(41)	(42)	(44)	(45)	(47)	(49)	(51)
Beginning Cash Balance	164	160	123	84	43	1	(42)	(88)	(135)	(184)
Ending Cash Balance	160	123	84	43	1	(42)	(88)	(135)	(184)	(235)

REDEVELOPMENT FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	601	116	119	121	124	126	128	131	133	136
Other Operations	420	4,081	288	295	303	310	318	326	334	343
Debt Service	1,311	709	687	2,675	579	581	581	579	582	579
Capital Projects	1,320	-	-	-	-	-	-	-	-	-
Total Expense	3,652	4,907	1,094	3,091	1,005	1,018	1,027	1,036	1,050	1,058
Total Revenue	2,043	1,293	1,136	3,135	1,052	1,067	1,078	1,089	1,105	1,116
Transfers In	1,891	832	836	2,835	848	858	864	870	880	884
Transfers Out	(1,894)	(834)	(838)	(2,835)	(848)	(858)	(864)	(870)	(880)	(884)
Net Annual Surplus (Deficit)	(1,613)	(3,616)	39	43	47	49	51	53	56	58
Beginning Cash Balance	5,621	4,008	392	432	475	522	571	622	675	731
Ending Cash Balance	4,008	392	432	475	522	571	622	675	731	789

DEVELOPER FEE FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	203	6	6	6	6	6	6	6	7	[illegible]
Other Operations	980	987	1,025	1,045	1,066	1,085	1,109	1,135	1,160	1,18[illegible]
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	2,026	1,126	2,534	385	2,500	245	570	490	2,205	125
Total Expense	3,208	2,119	3,565	1,437	3,572	1,337	1,685	1,631	3,372	1,319
Total Revenue	1,166	1,188	5,894	5,865	10,802	6,990	6,251	8,772	7,370	9,890
Transfers In	9,901	4,389	2,343	1,046	1,351	851	1,204	726	2,875	635
Transfers Out	(3,834)	(4,390)	(4,871)	(5,419)	(8,855)	(5,107)	(7,252)	(5,486)	(4,952)	(6,084)
Net Annual Surplus (Deficit)	4,025	(932)	(199)	54	(274)	1,397	(1,483)	2,380	1,921	3,122
Beginning Cash Balance	619	4,644	3,712	3,513	3,568	3,294	4,691	3,208	5,588	7,509
Ending Cash Balance	4,644	3,712	3,513	3,568	3,294	4,691	3,208	5,588	7,509	10,631

SPRING LAKE FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	213	108	114	117	119	25	25	24	24	24
Other Operations	137	144	150	154	157	161	166	171	175	181
Debt Service	-	-	-	-	-	-	-	-	-	-
Capital Projects	1,458	-	-	-	-	-	-	1,216	-	-
Total Expense	1,808	251	264	270	276	186	190	1,410	200	205
Total Revenue	748	282	366	442	471	524	605	692	692	919
Transfers In	30,789	4	4	4	4	5	5	59	5	5
Transfers Out	(31,108)	(322)	(322)	(322)	(323)	(323)	(323)	(138)	(5)	(5)
Net Annual Surplus (Deficit)	(1,379)	(287)	(216)	(146)	(124)	19	97	(799)	493	714
Beginning Cash Balance	5,259	3,881	3,594	3,377	3,232	3,108	3,127	3,224	2,425	2,918
Ending Cash Balance	3,881	3,594	3,377	3,232	3,108	3,127	3,224	2,425	2,918	3,632

DEBT SERVICE FUNDS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	-	-	-	-	-	-	-	-	-	-
Other Operations	112	115	119	114	117	109	111	114	107	110
Debt Service	10,334	10,894	10,711	10,516	10,524	9,247	9,248	8,392	8,093	8,091
Capital Projects	-	-	-	-	-	-	-	-	-	-
Total Expense	10,446	11,009	10,829	10,631	10,641	9,356	9,359	8,506	8,200	8,201
Total Revenue	5,662	5,146	5,101	5,102	3,855	3,797	3,797	3,800	3,792	3,791
Transfers In	4,979	5,560	5,560	5,559	5,562	5,567	5,566	4,711	4,420	4,414
Transfers Out	-	-	-	-	-	-	-	-	-	-
Net Annual Surplus (Deficit)	195	(302)	(168)	31	(1,223)	8	4	4	12	[illegible]
Beginning Cash Balance	5,835	6,030	5,727	5,560	5,590	4,367	4,375	4,379	4,383	4,39[illegible]
Ending Cash Balance	6,030	5,727	5,560	5,590	4,367	4,375	4,379	4,383	4,395	4,399

ALL FUND TOTALS	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Personnel	36,341	38,660	39,844	40,707	44,028	47,965	49,487	50,034	51,285	52,750
Other Operations	31,114	37,482	35,385	37,084	38,063	40,113	41,588	42,365	44,850	46,048

CITY OF WOODLAND BUDGET FORECAST BY FUND ($ in 000)

Debt Service	16,705	16,329	48,695	26,619	25,946	25,772	26,036	25,475	25,284	25,332
Capital Projects	36,054	30,501	62,569	56,188	28,463	25,523	10,152	11,577	6,416	3,714
Total Expense	120,213	122,971	186,492	160,598	136,499	139,373	127,263	129,451	127,834	127,844
Total Revenue	114,517	116,532	184,049	157,300	135,294	135,747	125,094	127,752	126,349	132,703
Transfers In	59,346	17,470	16,125	17,768	19,798	15,881	19,128	11,541	11,446	10,557
Transfers Out	(59,346)	(17,470)	(16,125)	(17,768)	(19,798)	(15,881)	(19,128)	(11,541)	(11,446)	(10,557)
Net Annual Surplus (Deficit)	(5,696)	(6,440)	(2,443)	(3,297)	(1,205)	(3,625)	(2,169)	(1,699)	(1,485)	4,859
Beginning Cash Balance	50,813	45,117	38,678	36,235	32,938	31,733	28,108	25,940	24,241	22,757
Ending Cash Balance	45,117	38,678	36,235	32,938	31,733	28,108	25,940	24,241	22,757	27,617

BASIS FOR EXPENSE FORECAST

Personnel:

Personnel costs are computed by the 10-Year Payroll Model using current employees and Labor MOUs governing salary and benefits, which generate line-item costs by program in the 10-Year Budget Model. The Paroll Model allows for assumption changes in pay and benefits by individual employee and by labor group. Changes are made to the Payroll Model to ensure uniformity in computation of costs. The Payroll Model can also be used to cost proposed changes to labor contracts. Pension costs are based on CalPERS rates for FY13 and estimates for FY14-15. Merit increases are included for employees until they reach top step. All positions are costed as if filled for the entire year, but a 4% savings rate is included to account for position vacancies and turnover resulting in lower salary levels. Retiree medical expense grows at the same rate as for employee medical, which is based on estimated increases in Kaiser premiums. Below are key labor cost factors; pension costs are a percent of payroll and include total city expense including any pickup of employee costs and EPMC; PERS costs are based on current MOUs, whichare subject to change through negotiation. No salary COLAs are assumed after 2014.

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
FTE Employees	298.00	298.00	298.00	298.00	298.00	298.00	298.00	298.00	298.00	298.00
Salary COLA-Misc	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Salary COLA-Safety	4.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Salary COLA-Mid-Mgrs	8.00%	2.00%	2.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PERS-Misc	28.67%	31.07%	31.32%	32.62%	32.95%	33.29%	33.64%	33.99%	34.34%	34.70%
PERS-Safety	37.16%	26.13%	26.50%	27.80%	28.36%	28.92%	29.50%	30.09%	30.69%	31.30%
PERS-Mid-Mgrs	25.67%	17.77%	18.00%	19.20%	19.51%	19.83%	20.14%	20.47%	20.80%	21.13%
Medical growth	18.89%	12.00%	12.00%	11.00%	10.00%	9.00%	8.00%	7.00%	6.00%	6.00%

Cost Allocation Plan:

Recovery of indirect costs is based on the city's current cost allocation plan, with growth over time tied to the net overall change in personnel costs. (Indirect costs are those citywide admininstrative costs incurred by the General Fund on behalf of all other funds, and the operating departments of the General Fund itself.) The CAP is updated by the Fiannce Department annually.

	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
CAP Total (000)	3,919	4,061	4,233	4,327	4,420	4,508	4,607	4,703	4,810	4,932
CAP Growth		3.62%	4.23%	2.22%	2.15%	2.00%	2.20%	2.07%	2.28%	2.54%

Internal Service Charges:

ISF charges are set by the Finance Department annually to recover the amounts needed to operate the city's fleet maintenance and replacement program, the technology services program, insurance program (liability, property and workers compensation), and employee benefits (medical, insurance). Charges in the forecast are set to recover all anticipated ISF costs.

(ISF Contribs in 000)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Fleet-Lease Payments	745	732	732	732	732	732	732	732	732	732
Fleet-Replacement (fixed)	249	711	739	768	798	830	863	894	928	965
Fleet-Maintenance (variable)	1,676	1,718	1,761	1,805	1,850	1,896	1,943	1,992	2,042	2,093
Technology Services	2,915	3,177	3,422	3,685	3,970	4,278	4,612	4,972	5,360	5,780
Benefits	3,000	3,177	3,422	3,685	3,970	4,278	4,612	4,972	5,360	5,780
Insurance	1,433	1,465	1,608	1,687	1,780	1,898	2,034	2,183	2,346	2,525

Capital Improvement Program:

The CIP shows the funding sources for the various capital projects scheduled over the next 10 years. The forecast places all CIP-funded projects on a single line item for "Future Capital Projects." For the current year (FY12), CIP amounts are used in-lieu of trending amounts incurred year-to-date for projects that are already underway, to prevent double-counting; these will be reconciled to actual at year-end. See CIP Schedule for list of funded project costs and funding by source.

Debt Service Costs:

The Finance Department prepares a debt service schedule of principal and interest payments for all debt obligations, which is used for all debt service costs. Vehicle and equipment lease payments are assumed to be ongoing even after the current lease term expires, while bond costs end after maturity. New bond costs are projected using 6.5% interest rate and 2% issuance costs.

Other Operating Costs:

Other costs are budgeted for FY13 according to one of the following: (a) average of the past five years (for up & down historical trend) , (b) linear trend (for steady upward, or downward, historical trend), (c) 2.5% growth, or (d) specific override amount. Estimates for future years use 2.5% growth unless overriden by specific amounts deemed more appropriate (e.g., election costs are only paid in even-numbered years).

BASIS FOR REVENUE FORECAST

Property Tax:

Yolo County administers the property tax, but provides limited advance information on which to base forecasts. Revenue growth is a function of many elements: Prop 13 value restrictions, a 2% cap on annual growth unless ownership transfer occurs, value changes due to Prop 8 (when actual value falls below Prop 13-limited value), and new construction. The estimates used for these variables are shown below.

($ in Mil.)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Base Assessed Value	4,307	4,307	4,192	4,190	4,297	4,442	4,645	4,802	4,963	5,129
New Construction (forecast)	-	15	15	23	16	70	17	17	18	18
Inflator (2% growth)	-	86	84	84	86	89	93	96	99	103
Prop 8/Ownership Transfers	-	(215)	(101)	-	43	44	46	48	50	51
Net Ending Assessed Value	4,307	4,192	4,190	4,297	4,442	4,645	4,802	4,963	5,129	5,301
Prop 8/Transfers Factor		-5.00%	-2.40%	0.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Net Property Tax Growth		-2.65%	-0.05%	2.55%	3.38%	4.57%	3.36%	3.36%	3.35%	3.35%
Total Property Tax Revenue	10.2	9.7	9.7	10.0	10.2	10.6	11.0	11.3	11.7	12.0

Sales Tax:

The State Board of Equalization administers the sales tax, which is generally allocated on a situs basis (where transaction is recorded). The city retains a sales tax consultant, Muni Services, to ensure the city receives all revenue to which it is entitled, and to provide revenue estimates based on local activity and statewide economic trends by industry segment. The forecast uses Muni Services' estimates for FY12-17 for each sales tax rate levied.

($ in Mil.)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Sales Tax (1%)	$9.3	$9.7	$10.0	$10.4	$10.8	$11.3	$11.7	$12.0	$12.4	$12.8
Measure E (0.5%)	3.9	4.1	4.3	4.5	4.7	4.8	5.0	1.3	-	-
Measure V (0.25%)	2.1	2.0	2.1	0.6	-	-	-	-	-	-

Development:

Development-related fees and permits are levied on new housing units and other development when building permits are pulled. Revenues hinge on the level of new development, which currently is well-below the historical average. The bulk of development revenue accrues to the capital project funds, but building permits, plan check and inspection and planning fees go to the General Fund. Developer fee rate changes are projected at 3% annually, absent a revised nexus study.

($ in Mil.)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
New Housing Units	35	50	95	232	135	268	185	318	210	318
Non-Res Dev SqFt	57	60	120	35	535	35	35	35	35	35
Total Development Revenue	$1.9	$1.6	$6.5	$6.9	$11.8	$8.2	$7.5	$10.3	$8.9	$11.6
Developer Fee Rate Change	0.0%	2.7%	25.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

Interest Income:

Interest in computed on the beginning cash balance of each fund, at a rate of 2%. If a fund's balance is negative, then negative interest income is generated; the consequence of running negative balances is that overall interest earnings are reduced, because they are earned on the pooled cash balance of the agency, and deficts reduce that overall pooled balance. The earnings shown below are <u>before</u> corrective actions, and so show net negative amounts starting FY15.

($ in Mil.)	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Earnings Rate	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Net Total Interest	$1.3	$0.9	$0.8	$0.7	$0.6	$0.6	$0.5	$0.5	$0.4	$0.3

Bond Proceeds:

The only new bonds projected under the current forecast are for the Surface Water Project: $190M total, including $95M in FY14 (of which $26M repays short-term water financing (tax exempt commercial paper). The revised forecast also reflects $16M bonds being sold to finance sewer plant improvements.

Other Revenues:

Internal revenues for indirect cost reimbursements, internal service charges and lease payments are all based on the accumulated expenses for these items. Other revenues are calculated according to historical trends: (a) average of the past five years (for up & down historical trend) , (b) linear trend (for steady upward, or downward, historical trend), (c) 2.5% growth, or (d) specific override amount. Estimates for future years use 2.5% growth unless overriden by specific amounts deemed more appropriate.

DEPARTMENTAL

BUDGETS

ADMINISTRATION

Administration consists of five divisions: City Council, City Clerk, City Attorney, City Manager, and Human Resources.

Division 011; City Council

The City of Woodland, first incorporated in 1871, is a general law City under provisions of the State of California. A directly elected five-member City Council represents citizens in determining services and regulations to be provided by the City. In performing this role, the City Council holds regular and special public meetings and investigates various matters pertaining to the health, safety and welfare of all Woodland citizens and businesses. This division contains the costs incurred by the City Council in the course of its work as well as the City's dues in various organizations, and the City's contributions to other agencies and organizations.

Division 012; City Clerk

City Clerk Division is primarily responsible for maintaining records of proceedings of Council meetings. Other duties include assisting in preparation of Council agendas, preparing agenda material, causing ordinances to be codified, maintaining files in connection with City contracts and agreements, publishing legal notices, serving as filing officer for various statements of economic interest and campaign statements, conducting municipal elections, and performing duties specified in various State Codes. The City Clerk also serves as liaison between staff, community and others with the Council and responds to requests from the public for information regarding City functions and contacts.

Division 014; City Attorney

The City Attorney is appointed by and responsible to the City Council and serves as the City's legal advisor and advocate. City Attorney services are currently being performed under contract with the Sacramento law firm of Best, Best and Krieger, LLP. The work involves preparation and review of contracts, agreements, ordinances, resolutions and other legal documents and providing legal advice to the City organization on a variety of matters. This division contains the expenses incurred by the City Attorney services retainer, reimbursable expenses and other related legal expenses.

Division 015; City Manager

Under the Council/Manager form of government, the City Manager is appointed by and responsible to the City Council to serve as the administrative head of the municipal organization and to direct the overall performance and coordination of all City services and programs. Pursuant to the City Code, the City Manager is responsible for the enforcement of all City ordinances and the implementation of City policies. The City Manager prepares and administers the City's budgets, appoints and evaluates department heads, and keeps the City Council advised as to the needs of the City.

Division 016; Human Resources

Human Resources is a support division to the seven departments in the City organization and is primarily responsible for recruitment, testing and selection; records management, position control, classification and compensation, benefit and retirement administration, employee and labor relations, development and monitoring of the City's personnel rules and policies; enforcement of labor related federal/state laws and regulations, monitoring City-wide performance evaluations; coordination of worker's compensation claims; labor negotiations; and promotion of safety in the workplace.

DEPARTMENT SUMMARY: ADMINISTRATION

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	1,860,312	1,820,045	1,933,997	1,708,178	1,695,330	1,952,485
Development Funds	-	-	25,750	8,200	-	-
Redevelopment Agency	-	-	49,803	68,984	68,665	-
Total Revenues	**1,860,312**	**1,820,045**	**2,009,550**	**1,785,363**	**1,763,995**	**1,952,485**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
11 City Council	383,064	290,943	222,218	288,708	247,891	298,286
12 City Clerk	88,031	16,054	17,909	143,640	16,462	212,583
14 City Attorney	420,971	450,776	434,887	372,625	379,552	376,541
15 City Manager	450,446	472,914	530,549	374,294	467,385	380,562
16 Human Resources	513,054	584,281	572,713	479,178	515,954	580,212
17 Misc City Admin	4,745	4,957	-	-	-	5,000
18 Economic Development	-	120	205,524	118,719	136,750	99,300
19 Capital Projects	-	-	25,750	8,200	-	-
Total Expenditures	**1,860,312**	**1,820,045**	**2,009,550**	**1,785,363**	**1,763,995**	**1,952,485**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	902,229	955,642	1,142,440	940,538	993,562	1,036,556
Operating Expenditures	958,083	864,403	867,110	844,825	770,433	915,929
Equipment Purchases	-	-	-	-	-	-
Total Expenditures	**1,860,312**	**1,820,045**	**2,009,550**	**1,785,363**	**1,763,995**	**1,952,485**

Community Development Department

The Community Development Department (CDD) is composed of four divisions: Administration, Planning, Building Inspection, and Engineering. The City's Successor Agency (former Redevelopment Agency) also reports through CDD. The department strives to provide efficient and effective land use, environmental planning, engineering, building inspection, and code compliance services.

The main functions of the department include the following:

- Provide long range facility, infrastructure, transportation/traffic planning coordination to meet current and future needs of the City;
- Identify deficiencies and plans/programs long and short range repair requirements through a comprehensive pavement management system;
- Promote quality community design;
- Improve public participation in the planning process;
- Strive to provide efficient and effective customer service;
- Promote community awareness of its heritage through public participation in education programs and preservation efforts;
- Promote greater community excellence through community reinvestment and community redevelopment;
- Facilitate the economic vitality of the community through economic development projects;
- Increase the amount of affordable housing for low income persons.

Division 21 – Administration

This division is responsible for the overall management and oversight of the department budget preparation and administrative support services for the various department divisions it oversees. Administration provides critical services and accurate information to both the public and staff in a timely manner; monitors all departmental revenues and expenditures; uses technological resources to improve all business processes and to provide superior customer service to the public. The division is also responsible for the development of effective informational materials utilizing technological mediums, such as the City's website, Cable TV, brochures, mailers, etc.

Division 22 – Planning

The Planning division provides services to enhance and preserve the physical, social and economic quality of the City and is responsible generally for (1) customer assistance to residents, contractors, and developers with information regarding property use and development, (2) review and processing of new development applications, (3) implementation of the California Environmental Quality Act, (4) advanced or long range planning including preparation, interpretation and implementation of the General Plan and Specific Plans including Spring Lake, implementation of legislative updates, coordination and participation on regional efforts, (5) housing administration and Community Development Block Grant (CDBG) administration, and (6) staff to the Historic Preservation Commission, Planning Commission, and other appointed commissions.

Planning provides public information, education, and technical assistance in the review of codes, standards, and policies so that customers may conduct necessary business and continue work within the community. The division provides professional planning review of applications and ultimately provides information and advice to the City Council, Planning Commission, Historic Preservation Commission and City Manager so that they can make recommendations and decisions. Planning ensures consistency with the General Plan, both internally and with other planning documents, such that all plans and policies developed by the City of Woodland, as well as by other responsible agencies, comply with State Mandated statutes including Planning and Zoning laws and the California Environmental Quality Act so that resulting actions preserve and enhance the built environment, preserve historic resources, facilitate resource conservation, sustainability and energy efficiency, and improve residential and economic vitality of the community. The division continues working with the community, elected officials, appointed representatives, and stakeholders to develop the long term community vision and goals necessary to guide direction and decisions by continuing to facilitate availability of information, transparent process and community involvement so that the resulting physical, social, and economic development of the city is reflective of community wide desires.

Division 23 - Building Inspection

The Building Inspection division includes all functions related to building inspections, which include plan checking, permit issuance and the conducting of inspections for all projects. This division also includes the Code Compliance Program. Code Compliance is responsible for the enforcement of the California Code of Regulations Title 24 which includes: Building, Plumbing, Mechanical, Solar Energy, Sign, Swimming Pool, Housing and Abatement of Dangerous Buildings Codes, City Blight Ordinance and the National Electrical Code. This division also staffs the Board of Building Appeals. Building inspection/plan check provide minimum standards to safeguard life or limb, health, property, and public welfare by regulating and controlling the design, construction, quality or materials, and the occupancy, location and maintenance of all buildings and structures within the jurisdiction.

The general philosophy for code compliance in the City of Woodland is to provide a timely response to resident concerns about physical conditions in their neighborhoods. This means that staff functions as problem solvers by working with responsible parties to ensure compliance with City codes. This response and resulting compliance will be achieved through consistently applied processes. It is expected that all staff responsible for enforcing City codes will be responsive, exercise good judgment and common sense, and use a reasonable approach.

Division 27 – Engineering

The engineering division is comprised of the following four work groups:

1. Development Engineering – This function works with customers wanting to improve land through either new development or modification or redevelopment of existing sites. The program assists customers through the process while insuring that the City's Public infrastructure is not adversely impacted by development.
2. Transportation Engineering – This function is responsible for transportation planning, preliminary engineering, grant funding coordination, road pavement and capital/development project review. Personnel perform traffic studies that include accident analysis, traffic operations, safety analysis, and traffic projections.
3. Capital Engineering – This function is responsible for the design and construction of capital funded projects. This includes scheduling, cost management, environmental

approval, right of way acquisition, grant management, design, construction award, and construction management.

4. Utility Engineering – This function plans for the future needs of the utility system. Personnel identify and correct current deficiencies in the utility system, maintain mandatory regulatory compliance with State and Federal Agencies, and execute capital projects to meet future compliance and City-wide planning needs. Engineering leadership is also provided to the City's rate advisory committee and consultants to meet the City's needs for utility rates.

DEPARTMENT SUMMARY: **COMMUNITY DEVELOPMENT DEPARTMENT**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	1,864,178	2,452,061	1,496,635	451,853	1,287,218	1,326,708
General Fund Fees & Charges	1,925,106	1,613,109	1,194,450	1,922,470	1,210,316	987,949
Enterprise Funds	-	118,380	114,668	133,278	224,485	1,184,458
Grants (CDBG & Housing)	7,926,835	2,294,481	913,348	4,193,985	1,961,160	752,455
Transportation Funding	-	1,535,702	1,256,508	1,389,029	1,436,707	1,472,988
Capital Grants	-	-	9,982	29,720	541	-
Development Funds/Capital	54,489	8,150	-	66,528	12,827	40
Redevelopment Agency	5,278,613	2,197,711	4,183,818	4,027,570	5,052,394	5,872,285
Spring Lake	39,356	238,584	79,856	87,609	99,039	93,944
Other Designated Revenues	79,665	49,068	42,417	20,111	20,111	20,116
Total Revenues	**17,168,241**	**10,507,246**	**9,291,683**	**12,322,153**	**11,304,798**	**11,710,944**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
21 Administration	366,383	476,332	156,785	74,962	50,396	91,428
22 Planning	2,158,426	1,027,390	807,786	657,329	809,774	653,485
23 Building Inspection	1,196,876	1,325,359	901,356	714,711	845,072	788,032
24 Redevelopment/Housing	5,279,290	2,200,703	3,949,356	3,629,933	3,892,694	5,685,211
25 CDBG	7,929,894	2,295,537	1,061,499	4,301,000	1,867,514	874,461
26 Economic Development	182,883	209,641	1,072	403	-	-
27 Engineering	-	2,964,133	2,250,755	2,525,192	2,565,640	3,544,003
29 Capital Projects	54,489	8,150	163,074	418,622	1,273,707	74,324
Total Expenditures	**17,168,241**	**10,507,246**	**9,291,683**	**12,322,153**	**11,304,798**	**11,710,944**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	2,287,496	3,710,168	2,841,856	2,681,311	2,802,200	3,391,610
Operating Expenditures	14,110,263	6,007,261	4,697,432	7,626,105	6,611,200	7,487,474
Equipment Purchases	-	-	1,167,705	1,429,534	257	-
Transfers	770,483	789,817	584,690	585,203	1,891,142	831,859
Total Expenditures	**17,168,241**	**10,507,246**	**9,291,683**	**12,322,153**	**11,304,798**	**11,710,944**

FINANCE DEPARTMENT

The Finance Department is responsible for the oversight and management of the City's financial resources. The department provides service to citizens and others having financial dealings with the City, and provides technological support to all City deparments and Woodland citizens. The department is organized into four primary divisions.

DIVISION 31 – ADMINISTRATION

This division is responsible for overall management and direction of the Finance Department including budgeting, long term financial planning, debt management, assessment district management, audits, cash management and special projects related to City financial issues.

Expenditure budgets within this division also include payment of premiums for Citywide benefits. These premiums include medical/prescription, vision services, dental services and life insurance. Additionally, premiums for the City's insurance for worker's comp, property and equipment insurance to YCPARMIA are covered within this division.

DIVISION 32: ACCOUNTING

This division is responsible for receiving and recording all City revenue, ensuring payment for all City services and debts, maintenance of the accounting system, customer account maintenance for City furnished utility services, financial administration of grants and capital projects, and processing of the City's payroll.

DIVISION 33 – TECHNOLOGY SERVICES

The IS Division operates and maintains the City's computer network, stand-alone systems, general-purpose and specialized software, messaging infrastructure, GIS environment, Council Chambers audio-visual equipment, and related multimedia and automated systems. A "help desk" function is also included to track and respond to problems reported on supported systems. Also, the Division coordinates telephone system services and is integrally involved in the design and construction of new or remodeled City facilities. The programs encompass the daily operation and ongoing maintenance of the City's computer systems. These systems provide general office automation support as well as specialized data processing capabilities for employees in all City offices. Expenditures cover repair and replacement programs, software licensing, hardware support, outsourced professional services, and other similar activities. The IS Division also provides for Information Systems services needed to operate and maintain specialized decision support systems.

DIVISION 35: PURCHASING

This division assists with procurement of special order items and monitors the City's purchasing policies related to department purchases. Full time staffing for these functions have been eliminated over the last several budget cycles, but the functions have been absorbed into the Accounting functions noted herein.

DEPARTMENT SUMMARY: **FINANCE DEPARTMENT**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	1,009,400	1,044,365	790,141	693,287	717,716	664,484
General Fund Fees & Charges						
Internal Service Funds	7,260,906	7,808,639	7,974,332	8,600,402	8,949,144	9,774,350
Enterprise Funds	1,335,380	1,492,831	920,129	124,074	883,220	929,870
Special Districts	35,692	38,131	40,414	37,203	47,767	48,961
Development Funds/Capital	254,863	334,238	403,763	913,228	273,988	12,921
Redevelopment Agency	-	15,378	10,983	10,890	12,686	13,003
Spring Lake	169,581	131,386	72,514	15,190	12,370	12,332
Other Designated Revenues						
Total Revenues	**10,065,822**	**10,864,967**	**10,212,276**	**10,394,275**	**10,896,890**	**11,455,921**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
31 Administration	5,548,160	5,716,567	5,544,722	5,838,795	6,264,726	6,754,256
32 Accounting	1,793,201	1,936,381	1,185,991	383,995	1,149,676	1,224,660
33 Technology Services	1,135,019	1,377,583	1,346,103	1,347,706	1,636,692	1,732,934
34	1,002,696	1,194,753	1,481,682	1,710,556	1,421,702	1,683,812
35 Purchasing	331,564	305,446	245,775	199,994	150,104	47,338
39 Capital	255,183	334,238	408,003	913,228	273,988	12,921
Total Expenditures	**10,065,822**	**10,864,967**	**10,212,276**	**10,394,275**	**10,896,890**	**11,455,921**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	1,682,539	1,853,662	1,838,874	1,794,943	1,688,691	1,684,543
Operating Expenditures	7,339,070	7,894,563	8,039,030	8,144,220	9,032,322	9,597,125
Capital Expenditures	106,454	119,319	4,240	10,150	37,500	35,875
Equipment Purchases	937,759	997,423	444,962	444,962	138,378	138,378
Total Expenditures	**10,065,822**	**10,864,967**	**10,327,106**	**10,394,275**	**10,896,890**	**11,455,921**

Recreation Department

The purpose of the Recreation Department is to provide high quality recreational and enrichment opportunities for the community. This department is organized into three separate divisions: Administration (Division 041), Recreation (043) and an internal services fund - Youth Center Enterprise (Division 043).

Division 041 –Administration:

This division is responsible for providing leadership, support, and direction for all departmental operations and planning, and assisting the public in meeting their needs for parks, recreation, community services, and facilities. Administration includes providing customer service at the Community & Senior Center, scheduling city parks and the Sports Park, program registration, and program support for all city recreation programs. The Community & Senior Center program includes operation, maintenance, and rental needs for the facility.

Division 043 – Recreation:

This division focuses on providing aquatic and senior recreational opportunities.

- Aquatics - The Brooks Swim Center program provides for programming and staffing of swim lessons, public swim, tournaments, and special interest classes and programs.
- Senior Programs - The Senior Center program includes staff and support for all senior programs and activities offered at the Community & Senior Center. Senior services include comprehensive programs for adults age 50 and over, including social and recreational opportunities and supportive services for individuals, families, and senior groups.
- Youth Enterprise - Provides for youth and adult sports and recreational opportunities based on fees for services. Youth programs include youth basketball, afterschool programs, and summer playground programs. Adult sports and recreational opportunities include basketball, softball, dodge ball, volleyball, badminton, and open gym. Contract classes include a variety of classes for special interests, fitness, and dance.

DEPARTMENT SUMMARY: PARKS & RECREATION DEPARTMENT

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	4,001,032	3,496,701	2,418,297	1,790,685	1,916,186	2,478,191
General Fund Fees & Charges	646,326	655,363	697,850	492,838	425,809	427,094
Enterprise Funds	506,204	398,928	312,747	581,551	527,845	693,776
Special Districts	408,390	643,212	821,988	1,128,089	945,598	1,060,368
Development Funds/Capital	9,156,268	7,666,942	305,541	62,983	45,016	27,547
Other Designated Revenues	224,765	83,727	92,321	6,288	6,288	6,638
Total Revenues	**14,942,985**	**12,944,872**	**4,648,745**	**4,062,433**	**3,866,741**	**4,693,615**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
41 Administration	1,227,031	1,128,050	1,048,274	886,281	963,908	1,180,207
42 Park Maintenance	3,245,431	2,991,112	2,410,619	2,360,261	2,151,113	2,702,210
43 Recreation	1,230,393	1,006,687	816,231	756,892	734,203	811,195
44 Senior Center	232,646	180,590	86,087	1,486	-	-
49 Capital	9,007,485	7,638,433	287,533	57,513	17,517	2
Total Expenditures	14,942,985	12,944,872	4,648,745	4,062,433	3,866,741	4,693,615

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	3,703,337	3,223,886	2,536,430	1,886,433	1,811,284	1,843,333
Operating Expenditures	11,097,496	8,788,527	2,112,315	2,176,000	2,055,457	2,850,282
Equipment Purchases	43,902	932,458	-	-	-	-
Transfers	98,250	-	-	-	-	-
Total Expenditures	14,942,985	12,944,872	4,648,745	4,062,433	3,866,741	4,693,615

POLICE DEPARTMENT

The Police Department is responsible for law enforcement services in the community. The Department is committed to maintaining a safe and healthy environment for all Woodland residents, businesses and guests, which is free from violence, property damage or loss and injuries resulting from criminal acts. The Department consists of three divisions: Field Operations, Operations Support and Special Operations.

DIVISION 51 – ADMINISTRATION

This division is responsible for overall management and direction of the Police Department including planning and financial management and the management and maintenance of the department's technology infrastructure.

DIVISION 52: OPERATIONS

This division has four main programs with the following responsibilities:

Patrol
This program is responsible for (1) day to day community patrol activities and responding to citizen's calls for service; (2) responding to and conducting preliminary criminal investigations and the necessary follow-up investigations for most incidents. This program also includes the Special Enforcement Team which addresses our community's AB 109 population.

Traffic
This program is responsible for traffic enforcement in the community and investigations of major and serious/fatal traffic collisions and traffic education and outreach.

Parking
This program is responsible for enforcement of parking violations and abandoned vehicle abatement

Strategic Operations
This program consists of the K-9 unit, Special Weapons and Tactics (SWAT) Team, Crisis Negotiation Team, Bike Team and Honor Guard.

DIVISION 53 – OPERATIONS SUPPORT
This division has six main programs with the following responsibilities:

Professional Standards
This program is responsible for recruitment, hiring and retention of department staff , internal investigations and media relations. The program coordinates training for all police employees and assures that staff meet state standards for peace officers. Departmental training includes Weaponless Defense and Range.

POST
This program is responsible for coordination of training for all police employees and assurance that staff meet state standards for peace officers.

Records
This program is responsible for maintaining Police Department records, data processing (including warrants and PRA requests) and for maintaining property and evidence collected by department personnel. The staff serves as the initial point of contact with the public. The program also manages alarm permits and licenses for massage establishments and taxi cabs.

Facilities
This program is responsible for building maintenance, operations and other services necessary to keep the Department functioning, including telephone, utilities, landscaping, janitorial services, general office supplies, postage, document shredding, copy machines, heating and air conditioning systems and building repairs and improvements.

POLICE DEPARTMENT

Crime Analysis
This program is responsible for collecting criminal intelligence, identifying crime trends, serving as a repository for gang member information and distribution to assist Administration, Investigations and Patrol personnel officers in their activities. The program also reports all AB 109 acitvities to allied agencies.

Graffiti
This program is responsible for graffiti clean up throughout the City.

DIVISION 54: SPECIAL OPERATIONS
This division has two main programs with the following responsibilities:

Investigations
This program investigates criminal acts, collects evidence and supports Patrol when experience and additional investigative expertise or resources are required. This unit provides video and computer forensic analysis, latent print analysis, crime scene /evidence processing while maintaing databases in tracking sex offenders, gang members and specific business licensing. The program also includes the School Resource Officers, YONET and the gang unit.

Extraditions
This program is responsible for recovering the cost of transporting a wanted subject from out of state for the purpose of prosecution.

DIVISION 56: SPECIAL POLICE REVENUE
This division is responsible for programs funded by state and/or federal revenues.

Fund 352 – State COPS 04/05
This program is funded from the Supplemental Law Enforcement Services Funds (SLESF) generated as a percentage of the Vehicle License Fee. The funds cover the personnel costs for 1 police officer at Step A.

Fund 353 – Proposition 172
Funds from this program cover the personnel costs for 2 police officers at Step A.

Fund 357 – Asset Forfeiture
This program is funded by the City's share from the county distribution of state and federal asset forfeitures. Use of the federal share are limited to new initiatives only and must be spent within 2 years of receiving the funds. There are no use limits on the state funds.

DIVISION 57: POLICE GRANTS
This division is responsible for managing state and federal grant funds in the following programs.

General Fund – AB 109
Funded by state realignment funds; share in FY12 is sufficient for 1 full time officer.

Fund 329 – COPS Hiring Recovery Program
Funding for three full time officer at Step A only for three years beginning in FY10. Due to late hire, scheduled to end first quarter of FY13. Requires 1 full year retention after the grant ends.

Fund 340 – Byrne Grant
City's share as part of a disparate jurisdiction. Funding is sufficient for a part time Community Services Officer performing limited crime prevention duties. Scheduled to end by June 30, 2012.

Fund 340 – OTS Avoid the 8
County-wide grant in collaboration with 7 allied agencies focusing on DUI enforcement activities. Funds overtime hours for officers working related operations.

POLICE DEPARTMENT

DIVISION 59: CAPITAL PROJECTS

This division includes funding for CIP projects funded by the Police Development Impact Fees, and include the following programs/activities:

- Computer Aided Dispatch
- City's share of YECA's CAD capital project

DEPARTMENT SUMMARY: **POLICE DEPARTMENT**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	14,244,670	13,844,161	13,753,599	13,064,290	13,732,853	15,103,533
General Fund Fees & Charges	951,551	849,297	531,819	618,736	457,213	582,064
Proposition 172 Funding	94,098	197,297	133,896	186,836	269,346	162,428
Grants	53,882	61,266	280,586	407,499	461,639	243,270
Development Funds/Capital	39,067	26,891	-	-	144,386	103,770
Other Designated Revenues	-	8,661	371	132	6,000	-
Total Revenues	**15,383,267**	**14,987,574**	**14,700,272**	**14,277,494**	**15,071,437**	**16,195,065**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
51 Administration	981,224	2,738,134	2,867,517	2,752,026	2,923,475	2,980,517
52 Operations	7,674,404	7,076,367	7,068,106	6,917,328	7,355,658	8,236,437
53 Operations Support	4,270,303	2,370,836	1,797,414	1,530,120	1,348,779	1,575,797
54 Special Operation	2,122,332	2,266,998	2,363,596	2,349,228	2,556,128	2,886,551
56 Special Police Revenues	148,205	267,490	252,253	284,459	409,412	288,289
57 Police Grants	147,732	240,858	351,385	444,332	333,599	123,703
59 Capital Projects	39,067	26,891	-	-	144,386	103,770
Total Expenditures	**15,383,267**	**14,987,574**	**14,700,272**	**14,277,494**	**15,071,437**	**16,195,065**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	10,805,059	10,887,120	10,717,037	10,439,189	11,042,443	11,935,007
Operating Expenditures	4,508,677	4,024,388	3,911,139	3,838,305	3,822,841	4,260,058
Equipment Purchases	69,531	76,065	23,492	-	206,154	-
Transfers	-	-	48,604	-	-	-
Total Expenditures	15,383,267	14,987,574	14,700,272	14,277,494	15,071,437	16,195,065

FIRE DEPARTMENT

The City of Woodland Fire Department ensures that the City's emergency resources and prevention services are effectively and efficiently delivered and managed. The Fire Department provides response to structural, vehicular and vegetation fires, emergency services, hazardous materials response, public assistance and other emergencies.

The Fire Department is organized into four divisions: Administration (61), Operations (62), Training (63) and Prevention (64). Each division is made up of one or more programs.

Division 61; Administration - This Division oversees two program areas: Providing leadership and administrative support for all Fire Department services, and coordination of citywide Emergency Management efforts. Activities of this division include the following:

- Long-range organizational planning
- Personnel management
- Contract administration
- Budget oversight
- Leadership development.

Division 62; Operations - This Division is responsible for activities related to emergency responses for fires, medical emergencies, rescue services and hazardous material releases. The division oversees eight program areas that support the emergency services activities provided by the Department. These programs include:

- Fire Department Facilities
- Fire Operations
- Safety Equipment
- Fire Equipment from Lease
- Heavy Rescue Team
- Hazardous Materials Team

Division 63; Training - This Division oversees the Department's Fire Training Program. The Division is responsible for the coordination, supervision, and development of all training activities for career and Reserve firefighters as well as the special teams. In addition, this division provides training and support for the city's *Emergency Operations and Planning* efforts. This division also assists the Human Resources Department with recruitment and testing of candidates for the department.

Division 64; Prevention - The Prevention division is responsible for activities related to the prevention and investigation of fires including: fire inspections, fire code hazardous operation and life safety permits, plan review, fire protection system inspections, and water systems, weed abatement, and fire cause and origin determination.This division oversees two program areas: Public Safety/Education, and Fire Prevention General Expenses. Additionally, the Department's Support Branch is a recognized element of the public education program.

DEPARTMENT SUMMARY: **FIRE DEPARTMENT**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	8,535,862	7,918,724	8,337,978	8,492,201	8,061,669	8,329,017
General Fund Fees & Charges	539,190	800,532	688,418	525,044	494,665	418,864
Internal Service Funds	35,539	27,200	30,844	19,160	214,371	214,371
Enterprise Funds	395,067	347,173	435,031	488,380	69,642	52,153
Proposition 172	144,977	258,930	234,362	174,934	210,324	214,617
SAFER Grant					511,148	699,602
Development Funds/Capital	39,923	37,822	-	-	-	-
Other Designated Revenues	-	-	24,835	-	-	-
Total Revenues	**9,690,558**	**9,390,381**	**9,751,467**	**9,699,719**	**9,561,819**	**9,928,623**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
61 Administration	723,618	592,003	581,477	443,366	518,651	595,629
62 Operations	8,069,141	7,908,391	8,228,433	8,301,737	8,541,349	8,880,668
63 Training	394,818	347,173	435,031	488,380	113,715	103,108
64 Fire Prevention	463,059	504,992	506,526	466,236	388,104	349,218
69 Capital	39,923	37,822	-	-	-	-
Total Expenditures	**9,690,558**	**9,390,381**	**9,751,467**	**9,699,719**	**9,561,819**	**9,928,623**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	7,332,093	7,228,630	7,458,560	7,256,553	7,578,917	8,102,946
Operating Expenditures	2,320,642	2,107,494	2,292,907	2,443,166	1,982,902	1,825,677
Equipment Purchases	-	16,436	-	-	-	-
Transfers	37,822	37,822	-	-	-	-
Total Expenditures	**9,690,558**	**9,390,381**	**9,751,467**	**9,699,719**	**9,561,819**	**9,928,623**

Library

This department administers and conducts all local library activities along the lines established for American free public libraries as early as the mid-1800s, when society realized that the industrial revolution demanded an educated workforce. Since 1891, when the Woodland Public Library was established by the City of Woodland, the library has been the prime educational service of the city, providing aids to parents of pre-readers, early reader assistance, supplemental books to help students, and a full range of books, other items, and services to assist all residents in their life-long learning efforts. The library also provides recreational and cultural materials in print and non-print forms, and seeks to foster informed democratic involvement by collecting materials from many points of view on the important issues facing the electorate.

Division 71 – Library Administration

Local library activities include the following: selection and ordering of materials, patron registration, checkout of items, patron assistance, readers advisory, electronic services (internet, online databases, public catalog), public programs, interlibrary borrowing and lending, cataloging, classification of materials, etc. The Library also oversees the use of the Development Fund and State Library funding, which supplement library funding from the General Fund.

The Library also oversees the Literacy Program, which is a nearly self-supporting program with minor support from the General Fund. It provides one-on-one and group tutoring for adults in Woodland. Its partners and funding sources include the county's sheriff department, Woodland Adult Education, the Yolo Literacy Council, the California State Library, the Yoche Dehe tribe, United Way, private foundations, and others.

DEPARTMENT SUMMARY: **LIBRARY**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	1,390,332	1,288,467	1,013,981	808,227	894,348	951,449
General Fund Fees & Charges	23,571	23,749	17,560	18,446	14,914	15,287
Literacy Funding	80,975	117,616	136,948	145,562	163,401	148,066
State Library Funds	184,266	237,512	209,796	101,255	99,834	56,362
Development Funds/Capital	242,907	177,926	60,453	83,099	-	-
Total Revenues	**1,922,052**	**1,845,271**	**1,438,737**	**1,156,590**	**1,172,498**	**1,171,164**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
71 Administration	1,679,144	1,667,345	1,378,285	1,073,491	1,172,498	1,171,164
79 Capital	242,907	177,926	60,453	83,099	-	-
Total Expenditures	**1,922,052**	**1,845,271**	**1,438,737**	**1,156,590**	**1,172,498**	**1,171,164**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	1,082,792	1,065,017	816,123	696,286	804,644	830,511
Operating Expenditures	829,260	770,255	612,614	450,303	357,854	330,653
Transfers	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenditures	**1,922,052**	**1,845,271**	**1,438,737**	**1,156,590**	**1,172,498**	**1,171,164**

PUBLIC WORKS DEPARTMENT

The Woodland Public Works Department plans, programs, constructs, operates, maintains, repairs and replaces the City's publicly owned transportation, utility and facility infrastructure systems. Transportation systems include pavements, parking and traffic signals/signage, street lighting, and sidewalks. Utility systems include water supply and treatment, sanitary sewer treatment and disposal, and storm drainage/flood protection. City-owned buildings include City Hall, Municipal Services Center, Library, Police and Fire Stations, and the Community/Senior Center. Public Works also manages the City's street tree program, the vehicle and equipment fleet, and City-wide environmental compliance and conservation programs. Public Works is broken into six divisions: Administration, Environmental Operations (Environmental Services and Waste Operations), Fleet & Facilities, Right-of-Way Maintenance, Park Maintenance, and Utility Maintenance.

Division 42 – Parks Maintenance - Parks Maintenance Division

The primary mission of this division is to provide well maintained areas for families and recreational oriented citizens to enjoy leisure and sporting activities in a setting that is safe, accessible and diversified with amenities.

The City's parks infrastructure consists of 13 programs and incorporates approximately 217 acres of developed land and another 160 acres of undeveloped land known as Regional Park. The developed acreage is home to 23 parks, 13 sports fields, 1 Cemetery, 2 pools (1 closed), 1 plaza and a variety of greenbelts and landscaping strips. This division also oversees the Urban Forestry Group which is responsible for the maintenance and well being of approximately 15,000 City owned trees. All of these amenities are funded from multiple sources, which include the general fund and various lighting and landscaping districts.

Unfortunately, this division has suffered severe staffing and budget reductions over recent years which in turn has strained our ability to meet basic department objectives and goals. Staffing levels have been decreased by 65% while maintenance and Capital Improvement Projects (CIP) have been deferred. The division offsets some of the internal maintenance requirements by utilizing contract services for our mowing, cyclical tree pruning and landscaping obligations, but these too have been adversely affected by budget reductions.

Division 83 – Infrastructure – Right of Way (R.O.W.)

The primary mission of this division is to maintain City infrastructure in a cost effect manner, ensuring a high degree of reliability and safety that will meet the needs of our community.

The Right-of-Way (ROW) division consists of 14 programs and is responsible for the operation and maintenance of 190 center line miles of streets, 350 miles of sidewalks, 63 signalized intersections (City owned), 48 various sites throughout Yolo County that incorporate signals, beacons and radar feedback signs (County owned) 3,550 street lights, citywide Supervisory Control and Data Acquisition (SCADA) system, facility electrical (WPCF, water distribution, sewer and storm pumping stations, parks, and various city buildings), 9,000 traffic signs and 190 center line miles of road markings. All of these amenities are funded from multiple sources, which include the general fund, Transportation Development Act (TDA), Measure E, Gas Tax, Enterprise fund, and various lighting and landscaping districts.

Division 84 – Fleet & Facilities

The primary mission of the **Fleet & Facilities Division** is to provide support to all City departments through comprehensive, effective, and efficient **Fleet Services, Facility Services, and Central Stores operations.**

Fleet Services – Full-service, "cradle-to-grave" management of all City vehicles, trailers, and peripheral equipment including acquisition, disposition, maintenance, repair, commissioning, roadside response, accident resolution, compliance-related activities, motor pool coordination, and fuel procurement services. Primary internal customers consist of Police, Fire, and Public Works.

Facility Services – Full-service management of City Hall, City Hall Annex, Municipal Service Center, Library, Police Department, Fire Stations 1-3, and Water Pollution Control Facility along with partial support of the Community/Senior Center. Services include maintenance, repair, and compliance-related activities along with subcontracted services including HVAC, Pest Control, and Janitorial.

Central Stores - Full-service supply/asset procurement, warehousing, and distribution services for all City departments. Primary functions support Public Works operations by managing the supply chain for Water, Sewer, Streets, Signs & Markings, Parks Maintenance, Electrical, and Urban Forestry.

Division 85 – Environmental Operations

Water Pollution Control Facility Division

The City's Water Pollution Control Facility (WPCF) is an extended aeration oxidation ditch treatment system built in 1980 with a maximum daily permitted capacity of 10.4 million gallons. Presently the City treatment facility experiences an average flow of approximately 5 million gallons per day. The sewage is predominantly domestic in nature with several industrial and numerous commercial connections.

The WPCF has undergone several upgrades and improvements since 1980 with a significant upgrade planned for 2013. The plant aeration system will be upgraded to allow the full treatment capacity to be utilized along with enhancements to several other systems to optimize the facility capacity and improve the operability of the plant. The upgrade will also improve the facilities' capability to meet future environmental regulations.

Situated off of East Gibson Road, this 24 hour per day, 365 days per year facility is responsible for many aspects of wastewater treatment and disposal, including meeting stringent state and federal clean water requirements. Funding for the successful operation and maintenance of all equipment, systems, and processes needed to meet these requirements is included in this budget. Beyond the upgrade, the WPCF staff is currently working toward the completion of a Facilities Master Plan, which will incorporate the growth of the city along with the environmental climate and financial capabilities to form a comprehensive plan for sewage treatment until the year 2030. The Facilities Plan will then be implemented to ensure a clean and safe environment for future generations.

The WPCF Division is organized into five functional groups: Administration, Operations, Maintenance, Laboratory, and Industrial Pretreatment. Each functional area is responsible for insuring that the WPCF is effective in complying with all regulatory requirements.

In 2012-2013, it is anticipated that the WPCF staff will provide the operation and maintenance expertise, analytical capabilities, industrial monitoring, and administrative leadership, to treat over 1.8 billion gallons of raw sewage while maintaining the health of the environment and optimizing ratepayer dollars.

Environmental Services Division

The Environmental Services Division supports the City's stewardship of land, water, and air resources and oversees compliance with related environmental laws and regulations through the following programs:

- Solid Waste and Recycling: Management of citywide waste services through the Waste Management franchise agreement, programs to comply with state mandates for waste diversion and proper hazardous waste disposal, long-term waste-reduction planning, CalRecycle block grant funding, planning for regulatory closure of old Woodland Landfill, and illegal dumping investigation and enforcement.
- Water Conservation: Promotion of indoor and outdoor water conservation through education and outreach, water-leak location assistance, rebate and incentive programs, water-waste response, and distribution of residential water conserving devices.
- Resource Planning and Management: Oversight of City compliance with the state MS4 (municipal stormwater) permit, leadership of energy conservation and greenhouse gas reduction programs, and coordination with Center for Natural Lands Management on maintenance of preserve properties (mitigation land).

Division 86 – Utilities

Utilities Division
The Utilities Division is responsible for the proper and legal operation of the City's potable water production and distribution system, sanitary sewer collection and conveyance infrastructure, and storm water conveyance and pumping systems. Each of these systems are discretely permitted and regulated by the State of California. The Utilities group strives to comply with each permit's mandated public health and operational requirements.

Potable Water
The potable water system is comprised of 19 ground water wells that produce in excess of 4 billion gallons of water per year. This water is delivered to residential, commercial and industrial users through an underground piping system consisting of 255 miles of mainline pipe and 14,736 service connections. In addition to the operation, maintenance and repair of the conveyance piping system, water staff is responsible for approximately 24,000 ancillary appurtenances including meters, control valves and backflow assemblies. In calendar year 2011, customer service staff responded to 5,489 service requests.

Sewage Collection
The sewage collection system is comprised of 181 miles of underground mainline pipe that conveys approximately 1.8 billion gallons of sewage to the Water Pollution Control Facility (WPCF) on an annual basis. This group maintains 181 miles of underground gravity and force main pipe, 14,711 service connections and 2,487 maintenance holes. Additionally, sewer staff responded to 276 customer service requests in calendar year 2011.

Storm Water
The storm water collection and conveyance system is comprised of 112 miles of mainline pipe; 14 miles of open channel; 233 acres of storage basins; 2,960 drain inlets; 1,234 maintenance holes; 82 inverted siphons; 2 pumping facilities. In addition to operation, maintenance and system repairs this section, in calendar 2011, expended 701 hours providing emergency storm response and 78 hours toward illicit discharge investigation and mitigation.

Division 87 – PW Operations Admin

This Division supports all Public Works workgroups. Staff ensures that all bills are paid on time, time cards are submitted to payroll, phones are answered, Service Requests are generated, office machinery is maintained and in working order, mail is delivered to the appropriate personnel, Underground Service Alerts (USA) info is forwarded to the appropriate workgroup, files on professional licenses and certifications are maintained, CAL-OSHA notices are posted, and communications from County Communications regarding road closures, flashing lights and out-of-service fire hydrants, are forwarded to the correct personnel.

DEPARTMENT SUMMARY: **PUBLIC WORKS DEPARTMENT**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund Support	2,500,211	1,251,209	1,177,439	886,183	(2,417,038)	820,737
Internal Service Funds	3,404,659	2,763,270	3,006,626	2,529,384	3,125,260	3,477,877
Enterprise Funds	13,985,563	15,149,643	15,811,029	21,077,449	35,942,712	46,180,321
Transportation Funding	4,182,590	2,141,840	2,338,633	2,680,964	2,699,638	2,761,214
Capital Grants	92,021	227,153	6,488,798	13,395,642	4,251,520	-
Development Funds/Capital	5,968,550	8,242,526	4,750,838	6,161,447	9,817,830	2,953,116
Special Districts	301,363	1,922,623	463,102	471,851	615,718	579,475
Spring Lake	4,131,723	374,205	2,498,103	396,179	4,898,729	151,097
Redevelopment	-	99,783	41,436	60,000	160,000	-
Total Revenues	**34,566,681**	**32,172,251**	**36,576,004**	**47,659,100**	**59,094,369**	**56,923,837**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
81 Admin	286,580	285	49	-	-	-
82 Engineering	3,250,853	132,093	4,684	139	-	-
83 Infrastructure ROW	3,049,303	3,096,548	3,302,652	3,549,894	3,671,320	3,702,505
84 Fleet & Facilities	3,845,187	3,203,566	3,518,484	2,943,704	3,528,231	4,065,325
85 Environmental	3,796,583	4,168,401	6,238,134	6,498,053	6,670,491	7,615,093
86 Utilities	9,341,353	9,113,459	7,602,032	7,903,419	8,097,773	9,120,815
87 PW Operations Admin	748,783	1,069,081	1,485,569	1,483,562	1,355,425	797,264
89 Capital	10,248,039	11,289,037	14,382,964	25,220,329	35,611,131	31,622,834
Total Expenditures	**34,566,681**	**32,072,468**	**36,534,569**	**47,599,100**	**58,934,369**	**56,923,837**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits	8,962,626	9,164,860	9,764,675	10,505,956	9,610,572	9,981,600
Operating Expenditures	24,686,437	22,907,608	26,017,894	37,066,438	49,277,940	46,804,337
Equipment Purchases	-	-	-	-	-	-
Transfers	917,617	-	752,000	26,706	45,857	137,900
Total Expenditures	**34,566,681**	**32,072,468**	**36,534,569**	**47,599,100**	**58,934,369**	**56,923,837**

DEPARTMENT SUMMARY: **NON-DEPARTMENTAL**

Source of Funds	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
General Fund	4,084,054	4,974,000	4,360,641	4,527,010	6,787,029	5,217,923
Internal Service Funds	(1,086)	155,620	47,570	36,292	261,998	185,908
Enterprise Funds	1,161,114	1,604,559	2,982,317	4,415,645	11,236,722	7,301,598
Capital Grants	-	-	-	-	4,754,089	-
Development Funds/Capital	3,946,578	4,245,213	2,425,252	4,248,479	6,902,343	7,149,034
Redevelopment Agency	-	-	-	-	2,947	2,522
Spring Lake	320,489	320,197	320,030	1,078,826	31,108,044	322,009
Debt Service Funds	19,692,017	10,475,022	10,516,579	10,373,674	10,445,867	11,008,658
Long Term Debt Account Group	7,831,158	-	-	-	-	-
Total Revenues	**37,034,323**	**21,774,610**	**20,652,389**	**24,679,927**	**71,499,039**	**31,187,653**

Expenses by Division

Division	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Non - Departmental	37,034,323	21,774,610	20,652,389	24,679,927	71,499,039	31,187,653
Total Expenditures	**37,034,323**	**21,774,610**	**20,652,389**	**24,679,927**	**71,499,039**	**31,187,653**

Expenses by Category

Expenditures	07-08 Actual	08-09 Actual	09-10 Actual	10-11 Actual	11-12 Projected	12-13 Budget
Salaries and Benefits						
Operating Expenditures	7,937,092	106,271	153,790	119,650	266,197	159,509
Equipment Purchases	-	-	-	-	-	-
Debt Service	11,009,975	11,317,799	11,792,359	14,827,864	13,972,159	14,675,976
Transfers	18,087,257	10,350,540	8,706,240	9,732,413	57,260,682	16,352,169
Total Expenditures	**37,034,323**	**21,774,610**	**20,652,389**	**24,679,927**	**71,499,039**	**31,187,653**

CAPITAL IMPROVEMENT PROGRAM

- Summary by Fund

- Summary by Project

CITY OF WOODLAND CAPITAL IMPROVEMENT PROGRAM SUMMARY BY FUND

($ in 000)		FY12		FY13
210-WATER ENTERPRISE Total	$	15,800	$	20,972
220-SEWER ENTERPRISE Total	$	3,281	$	6,699
221-STORM DRAIN ENTERPRISE Total	$	501	$	-
250-RECYCLING Total	$	200	$	70
501-CAPITAL GENERAL FUND Total	$	55	$	180
506-MEASURE E Total	$	2,163	$	290
510-GENERAL CITY DEVELOPMENT Total	$	300	$	515
570-LIBRARY DEVELOPMENT Total	$	85	$	85
582-ROAD DEVELOPMENT Total	$	100	$	178
593-GIBSON RANCH INFRASTRUCTURE Total	$	-	$	168
OTHER GRANTS Total	$	3,138	$	147
640-SLIP PARK DEVELOPMENT Total	$	20	$	-
821-REDEVELOPMENT BONDS Total	$	160	$	-
	$	25,803	$	29,303

CITY OF WOODLAND CAPITAL IMPROVEMENT PROGRAM BY FUND

($ in 000)		FY12		FY13
Modify Well Casings	$	120	$	125
Groundwater Monitoring Wells	$	-	$	156
Water Source Security Systems	$	255	$	-
Nitrate Profiling of Wells	$	75	$	-
Water Meter Phase II	$	1,700	$	-
Water Leak Detection, Maint, & Repairs	$	150	$	1,664
Well #1 Replacement	$	200	$	-
Destroy Old Wells	$	-	$	62
Water Master Plan Update	$	-	$	244
Road Repair Water Utility Work	$	-	$	312
Surface Water - Phase 2 - ALL PROJECTS	$	13,300	$	18,408
210-WATER ENTERPRISE Total	**$**	**15,800**	**$**	**20,972**
Annual Sewer Repair & Replacement	$	1,010	$	200
Preliminary Odor Abatement	$	230	$	660
FloodSAFE Yolo/Cache Creek Feasibility Study	$	150	$	-
Treatment Plant Exp-Biosolids	$	725	$	1,600
Aeration Retrofit of Oxidation Ditch	$	500	$	3,200
Headworks Structural Concrete Repair	$	166	$	-
Trunk Line 2 Repairs	$	500	$	500
Water Pollution Asset Replacement Phase 2	$	-	$	539
220-SEWER ENTERPRISE Total	**$**	**3,281**	**$**	**6,699**
Right of Way Acquisition	$	208	$	-
Repair E. Main & South Canal Pumping Plants	$	293	$	-
221-STORM DRAIN ENTERPRISE Total	**$**	**501**	**$**	**-**
Regulatory Closure of Old City Landfill	$	200	$	70
250-RECYCLING Total	**$**	**200**	**$**	**70**
General Plan Update	$	55	$	110
Zoning Ordinance	$	-	$	70
501-CAPITAL GENERAL FUND Total	**$**	**55**	**$**	**180**
Kentucky Ave Widening	$	-	$	100
Measure E Road Maintenance Planning	$	40	$	40
ADA Transition Plan Project	$	-	$	150
Park Irrigation Project - Phase 2	$	536	$	-
East Kentucky Rehab Project	$	87	$	-
2012 Road Maintenance	$	1,500	$	-
506-MEASURE E Total	**$**	**2,163**	**$**	**290**
MPFP Annual Update	$	80	$	-
General Plan Update	$	220	$	440
East St Specific Plan	$	-	$	75
510-GENERAL CITY DEVELOPMENT Total	**$**	**300**	**$**	**515**
Library Material Collection	$	85	$	85
570-LIBRARY DEVELOPMENT Total	**$**	**85**	**$**	**85**
Traffic Engineering Services	$	20	$	20
Main St/Cleveland Signal Intersection Imps	$	60	$	-

Planning Analysis Studies	$	20	$	20
Gibson Frontage Improvements	$	-	$	138
582-ROAD DEVELOPMENT Total	**$**	**100**	**$**	**178**
Gibson Frontage Improvements	$	-	$	168
593-GIBSON RANCH INFRASTRUCTURE Total	**$**	**-**	**$**	**168**
Downtown Streetscape Improvements	$	915	$	-
Downtown Specific Plan	$	96	$	72
East St Specific Plan	$	-	$	75
Series Street Lights Phase 3	$	160	$	-
2011/2012 ADA Improvements	$	104	$	-
East Kentucky Rehab Project	$	670	$	-
I-5/CR 102 Landscaping	$	852	$	-
Main St/Cleveland Signal Intersection Imps	$	252	$	-
Right of Way Acquisition	$	89	$	-
OTHER GRANTS Total	**$**	**3,138**	**$**	**147**
Community Center/Sports Park Frontage	$	20	$	-
640-SLIP PARK DEVELOPMENT Total	**$**	**20**	**$**	**-**
Downtown Streetscape Improvements	$	160	$	-
821-REDEVELOPMENT BONDS Total	**$**	**160**	**$**	**-**
	$	25,803	$	29,303

CITY OF WOODLAND CAPITAL IMPROVEMENT PROGRAM BY PROJECT

Project #	($ in 000)	FY12	FY13
08-57	MPFP Annual Update	$ 80	$ -
08-57 Total		$ 80	$ -
08-58	Downtown Streetscape Improvements	$ 915	$ -
08-58	Downtown Streetscape Improvements	$ 160	$ -
08-58 Total		$ 1,075	$ -
02-08	Traffic Engineering Services	$ 20	$ 20
02-08 Total		$ 20	$ 20
04-07	Kentucky Ave Widening	$ -	$ 100
04-07 Total		$ -	$ 100
06-06	Measure E Road Maintenance Planning	$ 40	$ 40
06-06 Total		$ 40	$ 40
07-06	General Plan Update	$ 55	$ 110
07-06	General Plan Update	$ 220	$ 440
07-06 Total		$ 275	$ 550
07-07	Zoning Ordinance	$ -	$ 70
07-07 Total		$ -	$ 70
07-08	Downtown Specific Plan	$ 96	$ 72
07-08 Total		$ 96	$ 72
07-09	East St Specific Plan	$ -	$ 75
07-09	East St Specific Plan	$ -	$ 75
07-09 Total		$ -	$ 150
08-21	Annual Sewer Repair & Replacement	$ 1,010	$ 200
08-21 Total		$ 1,010	$ 200
08-22	Preliminary Odor Abatement	$ 230	$ 660
08-22 Total		$ 230	$ 660
08-28	Modify Well Casings	$ 120	$ 125
08-28 Total		$ 120	$ 125
08-29	Groundwater Monitoring Wells	$ -	$ 156
08-29 Total		$ -	$ 156
09-05	Water Source Security Systems	$ 255	$ -
09-05 Total		$ 255	$ -
09-06	Nitrate Profiling of Wells	$ 75	$ -
09-06 Total		$ 75	$ -
09-09	ADA Transition Plan Project	$ -	$ 150
09-09 Total		$ -	$ 150
09-15	FloodSAFE Yolo/Cache Creek Feasibility Study	$ 150	$ -
09-15 Total		$ 150	$ -
09-21	Series Street Lights Phase 3	$ 160	$ -
09-21 Total		$ 160	$ -
09-22	Water Meter Phase II	$ 1,700	$ -
09-22 Total		$ 1,700	$ -
09-23	Water Leak Detection, Maint, & Repairs	$ 150	$ 1,664
09-23 Total		$ 150	$ 1,664
10-01	Park Irrigation Project - Phase 2	$ 536	$ -
10-01 Total		$ 536	$ -
10-06	2011/2012 ADA Improvements	$ 104	$ -

10-06 Total		$ 104	$ -
10-07	East Kentucky Rehab Project	$ 87	$ -
10-07	East Kentucky Rehab Project	$ 670	$ -
10-07 Total		$ 757	$ -
10-08	Well #1 Replacement	$ 200	$ -
10-08 Total		$ 200	$ -
10-11	Treatment Plant Exp-Biosolids	$ 725	$ 1,600
10-11 Total		$ 725	$ 1,600
11-02	Flood System SCADA and Flood Protection	$ -	$ -
11-02 Total		$ -	$ -
11-10	Destroy Old Wells	$ -	$ 62
11-10 Total		$ -	$ 62
11-15	Community Center/Sports Park Frontage	$ 20	$ -
11-15 Total		$ 20	$ -
11-23	Regulatory Closure of Old City Landfill	$ 200	$ 70
11-23 Total		$ 200	$ 70
11-24	I-5/CR 102 Landscaping	$ 852	$ -
11-24 Total		$ 852	$ -
11-27	Main St/Cleveland Signal Intersection Imps	$ 60	$ -
11-27	Main St/Cleveland Signal Intersection Imps	$ 252	$ -
11-27 Total		$ 312	$ -
12-02	Aeration Retrofit of Oxidation Ditch	$ 500	$ 3,200
12-02 Total		$ 500	$ 3,200
12-03	Headworks Structural Concrete Repair	$ 166	$ -
12-03 Total		$ 166	$ -
12-07	2012 Road Maintenance	$ 1,500	$ -
12-07 Total		$ 1,500	$ -
94-45	Library Material Collection	$ 85	$ 85
94-45 Total		$ 85	$ 85
95-24	Planning Analysis Studies	$ 20	$ 20
95-24 Total		$ 20	$ 20
SAS-007	Trunk Line 2 Repairs	$ 500	$ 500
SAS-007 Total		$ 500	$ 500
SAS-009	Water Pollution Asset Replacement Phase 2	$ -	$ 539
SAS-009 Total		$ -	$ 539
SD-003	Right of Way Acquisition	$ 208	$ -
SD-003	Right of Way Acquisition	$ 89	$ -
SD-003 Total		$ 297	$ -
SD-010	Repair E. Main & South Canal Pumping Plants	$ 293	$ -
SD-010 Total		$ 293	$ -
Trans-055	Gibson Frontage Improvements	$ -	$ 138
Trans-055	Gibson Frontage Improvements	$ -	$ 168
Trans-055 Total		$ -	$ 306
WTR-003	Water Master Plan Update	$ -	$ 244
WTR-003 Total		$ -	$ 244
WTR-020	Road Repair Water Utility Work	$ -	$ 312
WTR-020 Total		$ -	$ 312
	Surface Water - Phase 2 - ALL PROJECTS	$ 13,300	$ 18,408
Grand Total		$ 25,803	$ 29,303

APPENDIX

- Budget and Fiscal Policy
- Investment Policy

City of Woodland

POLICY AND PROCEDURE

Policy No:	**15-102**	**Effective Date:**	**June 16, 2009**
Division:	**City Manager**	**Distribution:**	**All Departments**
Related Policy:		**Last Revision:**	

SUBJECT **Budget and Fiscal Policy**

POLICY This Policy will guide City budget decisions toward maintaining long-term financial stability, ensure that basic City services are delivered, and protect past and future investments in the City's infrastructure and facilities.

APPLICABILITY This Policy applies to all City of Woodland elected and appointed officials and all employees. A Budget and Fiscal Policy is intended to establish a more comprehensive approach to achieving financial stability presently and into the future. This policy is intended to formalize the application of the Guiding Principles introduced in December 2007 for all City funds, including the General Fund, Enterprise Funds, Redevelopment Agency, Capital Improvement Funds and Internal Service Funds. Each year at the time the City budget is considered, the City Council shall review the Budget and Fiscal Policy and conduct a review of the proposed budget for consistency with this Budget and Fiscal Policy. As noted, specific procedures will require a long term commitment in order to become fully implemented.

APPROVALS			
Name	**Date**	**Name**	**Date**
Associations			
City Manager			

PROCEDURES

1.0 Reserve Funds

1.1 Reserve funds will be designated in the following terms:

1.1.1 ***Committed Operational Reserve:*** Established to maintain self imposed limitations to facilitate financial stability of each operating fund and the City organization;

1.1.2 ***Assigned Operational Reserve:*** Established to reflect the intended use of resources primarily associated with unforeseen events that have a financial impact on the City organization;

1.1.3 ***Unassigned Operational Reserve:*** The working capital that can be utilized to offset the year to year fluctuations between operating revenues and expenses within a specific fund.

1.2 The ***Committed Operational Reserve*** shall be established **as part of the FY 2009-10 budget** in an amount equal to 10% of the specific fund operating expenses. This fund balance shall be maintained at all times and may only be utilized if specifically approved by the City Council. If the use of any or all of the ***Committed Operational Reserve*** is approved by the City Council during any fiscal year, than in the following Fiscal Year budget adoption the ***Committed Operational Reserve*** must be restored to an amount equal to 10% of the operating expenses in accordance with this policy. The City Council may establish a ***Committed Operational Reserve*** at an amount that is less or more than 10% of operating expenses by approving a specific change to the Budget and Fiscal Policy during a regular City Council meeting. The ***Committed Operational Reserve*** must be maintained at the level adopted by City Council for each year of the 10-Year Plan for each fund.

1.3 The ***Assigned Operational Reserve*** shall be established in an amount equal to 3% of the specific fund operating expenses in order to address unanticipated financial impacts. These impacts may include state borrowing or possession of local revenues, economic contingencies and natural or man-made disasters. Use of the ***Assigned Operational Reserve*** requires the specific approval of the City Council. If the use is approved, the City Council has the option, based on the availability of revenues to support such action, to replenish the ***Assigned Operational Reserve*** at any amount as described herein.

1.4 The ***Unassigned Operational Reserve*** is the amount within each fund that is in excess of designated operating funds, Committed Operational Reserve and Assigned Operational Reserve. The ***Unassigned Operational Reserve*** is essentially surplus funds that can be utilized as working capital to offset the year to year fluctuations within each fund.

2.0 10-Year Financial Planning

2.1 The City Manager will present a budget (Capital and Operating) that is balanced over the 10-year planning period for all funds.

2.2 Utilize the 10-Year Plan as the basis for making long-range financial planning decisions.

2.3 Develop and maintain a revenue monitoring and forecasting system to assist in trend analysis and revenue forecasting for the 10-year planning period.

2.4 Document all assumptions for revenue and expenditure forecasts each year.

2.5 Establish a financial plan for the Redevelopment Agency that ensures a positive cash balance at the end of the life of the Agency.

2.6 Seek reimbursement for State and Federal mandated programs and projects.

2.7 Produce fee schedules that recapture the cost of providing programs and/or services at a level consistent with Council Policy.

2.8 Conduct periodic audits for sales tax (point-of-sale), franchises and concessions, and transient occupancy tax (TOT).

2.9 Pursue grants that can be sustained or where reliable replacement funding may become available.

3.0 Performance Based Budgeting (PBB)

3.1 **Effective with the FY 2013-14 budget,** establish the PBB as the City Council's service delivery policy document.

3.2 Establish a PBB that measures service levels, efficiency and effectiveness.

3.3 Follow the principles of outcome management in utilizing the PBB.

3.4 Ensure all costs (direct and indirect) are charged against each program budget.

3.5 Measure work efficiency and effectiveness to ensure an optimal allocation of human and fiscal resources to budget approved services and programs.

3.6 Ensure all operating programs have measurable performance objectives which identify the service and level of service, and the resources required to accomplish the objectives.

3.7 Complete year-end reports and audits to measure the work accomplished against what was planned at the beginning of the fiscal year and evaluate future service levels.

4.0 Capital Improvement Program

4.1 Develop a 10-year plan for CIP.

4.2 Seek grants for needed capital projects which can offset use of other City funds; these funds can then be utilized for other needed projects.

4.3 Develop the capacity to maintain capital improvements to the level required to adequately protect the City's capital investment and to minimize future maintenance and replacement costs.

4.4 Include resources required to maintain and operate new capital improvements commencing the year the project is completed and continuing through the balance of the 10-Year Plan.

4.5 Ensure capital budgets contain all costs to complete the project (design, right-of-way, construction, inspection, contract management and contingency).

4.6 Ensure all proposed projects in the 10-Year Plan have a viable source of funding for both construction and maintenance.

4.7 Fund projects proposed for Enterprise programs by revenues derived from user fees.

4.8 Fully evaluate the financing of capital improvements to determine the most economical means to complete the work.

5.0 Internal Service Funds

5.1 **Effective with the FY 2013-14 budget,** develop Internal Service Funds for Workers' Compensation, Risk Management, Storm Water, Fleet Maintenance and Replacement, Technology Maintenance and Replacement (including all computer/software and communications equipment), Building Maintenance and Replacement, and Miscellaneous/Office Equipment Maintenance and Replacement.

5.2 Develop a 10-year financial plan for all Internal Service Funds.

5.3 Develop projections that include cost of operation, maintenance and replacement in the 10-year financial plans.

5.4 Develop the capacity to charge all costs (operation, maintenance and replacement) associated with each Internal Service Fund to the appropriate user department.

5.5 Develop the capacity to maintain equipment and facilities to the level required to adequately protect the City's investment and to minimize future maintenance and replacement costs.

6.0 Enterprise Funds

6.1 Maintain a 10-year financial plan for all Enterprise Funds.

6.2 All costs associated with providing administrative support (finance, personnel, legal, etc.) shall be charged to the appropriate Enterprise Fund.

6.3 The cost of each enterprise shall be completely offset by user charges and fees derived from the enterprise activity. Costs shall include operating, maintenance, capital, debt service, contingency and administrative costs.

6.4 Periodically review and adjust user fees in order to avoid large one-time fee increases.

6.5 Periodically review concession agreements, lease agreements and all other revenue generating agreements in order to determine if the City is receiving a return that reflects the market for similar agreements.

7.0 Review and Adopt a Performance Based Budget

7.1 The budget will be adopted as shown in the operating and Performance Based Budget document annually.

7.2 Full review of revenue assumptions and preparation of the Capital Improvement Program and Ten-Year Plans on all funds will be done annually.

7.3 The City Council will hold public hearings and formally approve a budget for the City annually.

CITY OF WOODLAND
INVESTMENT POLICY

POLICY: It is the policy of the City of Woodland to maximize the productive use of assets entrusted to its care and to invest and manage those public funds wisely and circumspectly. The surplus funds shall be invested in accordance with the provisions of Article 1 and 2 of Chapter 4 of Part 1 of Division 2 of Title 5 of the California Government Code (53600-53997). Unless otherwise noted, all section references are to the California Government Code.

SCOPE: This investment policy applies to the City of Woodland's Surplus Funds, as defined by Section 536-1. Surplus Funds means those funds which are not required for the City of Woodland's immediate necessities as defined in Section 53601.

BACKGROUND & ANALYSIS:

1.0 **PURPOSE:** The Investment Policy is designed to provide guidelines for the prudent investment of the City's surplus funds.

2.0 **GOAL:** The goal of the Investment Policy is to enhance the economic status of the City while prudently protecting its pooled cash and also complying with this investment policy and California Government Code Sections 53600 through 53659, which governs investments for municipal governments. Although pursuit of interest earnings on investment is an appropriate City goal, the primary consideration is preservation of capital resources. Thus, the City's yield objective is to achieve a reasonable rate of return rather than the maximum generation of income that might expose the City to unacceptable levels of risk.

3.0 **OBJECTIVE:** The City shall attempt to invest funds to the fullest extent possible and at the highest possible yield while satisfying the criteria for investment selection outlined below.

4.0 **INVESTMENT POLICY:**
The City has the fiduciary responsibility to maximize the productive use of assets entrusted to its care and to invest and manage those public funds wisely and circumspectly. In determining individual investment placements, the following factors shall be considered in priority order: safety, liquidity, and yield.

4.1 **SAFETY:**
Safety of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective is to mitigate credit risk and interest rate risk as summarized below.

4.1.1 **CREDIT RISK** – This is the risk of loss due to the failure of the security issuer or backer. Credit risk may be mitigated by:

4.1.1.1 Limiting investment to the safest types of securities;

4.1.1.2 Pre-qualifying the financial institutions, brokers/dealers, intermediaries, and advisers with which the City will do business;

4.1.1.3 Diversifying the investment portfolio so that potential losses on individual securities will be minimized.

4.1.2 **INTEREST RATE RISK** – This is the risk that the market value of securities in the portfolio will fall due to changes in the general interest rates. Interest rate risk may be mitigated by:

4.1.2.1 Structuring the investment portfolio such that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity;

4.1.2.2 Investing operating funds primarily in shorter-term securities, money market mutual funds, or similar investment pools.

4.2 **LIQUIDITY:**

The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrent with the cash needs to meet anticipated demands. A portion of the portfolio should be placed in local government investment pools (such as LAIF), which offer same-day liquidity for short-term funds.

4.3 **YIELD:**

The investment portfolio shall be designed with the objective of attaining a market rate of return throughout the budgetary and economic cycles, taking into account the investment risk of constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. Securities shall not be sold prior to maturity with the following exceptions:

4.3.1 A declining credit security, which could be sold early to minimize loss of principal;

4.3.2 A security swap, which would improve the quality, yield, or target duration of the portfolio;

4.3.3 A capital gain that would be realized to better position the overall portfolio to achieve investment policy goals.

5.0 **STANDARDS:**

5.1 **RESPONSIBILITY:**

The City Treasurer (as well as other City employees delegated by her) acting in accordance with written procedures and this investment policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely basis and the liquidity and the purchase of securities are carried out in accordance with the terms of this policy. The City Treasurer and her staff shall recognize that the investment portfolio is subject to public review and evaluation.

5.1.1 Cash Review – the Treasurer or her delegate will review the cash balances and the investment portfolio daily, or as needed; items reviewed should include: bank account balances, maturing investments, debt service and other large periodic cash disbursements.

5.2 **PRUDENT INVESTOR STANDARD:** The City Treasurer and such employees as she may direct to make investments (see Section 5.4) are subject to the prudent investor standard set out under Section 53600.3. The City Treasurer or her delegate, acting in accordance with written procedures and the investment policy and exercising due diligence, shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments, as defined in Section 53600.3.1.

5.3 **GOVERNMENT CODE:**

Government Code Sections 16481.2, 53601, 53635, and 53646 of the State of California regulate the investment policies of jurisdictions within the State. The City of Woodland will adhere to these provisions in developing and implementing the City's investment policies and practices.

5.4 **ETHICS AND CONFLICT OF INTEREST:**

Officers and employees involved in the investment process shall not engage in any activity that would conflict with the proper execution of this investment policy, create the appearance of such a conflict, or would impair the City Treasurer's ability to make impartial investment decisions.

5.5 **DELEGATION OF AUTHORITY**:

Authority to manage the investment program is granted to the City Treasurer. Under the oversight of the City Treasurer, responsibility of the operation of the investment program may be delegated to other staff who shall act in accordance with established written procedures and internal controls consistent with the investment policy.

5.6 **INTERNAL CONTROL**:

The City Treasurer is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. Accordingly, the investment officer shall establish a process for an annual independent review by an external auditor to assure compliance with policies and procedures. The internal controls shall address the following points:

5.6.1 Control of collusion
5.6.2 Separation of transaction authority from accounting and record keeping
5.6.3 Custodial safekeeping
5.6.4 Clear delegation of authority to subordinate staff members
5.6.5 Written confirmation of transactions for investments and wire transfers including settlement dates, amount of transaction, safekeeping account number and CUSIP number if applicable.
5.6.6 Development of a wire transfer agreement with the lead bank and third-party custodian.

6.0. **SCOPE:**

This investment policy shall apply to all financial assets of the City of Woodland, including, but not limited to:

6.1 General Fund
6.2 Special Revenue Funds
6.3 Capital Projects Funds
6.4 Debt Service Funds
6.5 Enterprise Funds
6.6 Internal Service Funds
6.7 Trust and Agency Funds
6.8 Redevelopment Funds
6.9 Public Financing Authority Funds

7.0 **SAFEKEEPING AND CUSTODY**:

7.1 **SELECTION OF ELIGIBLE FINANCIAL INSTITUTIONS:**

All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:

7.1.1 Audited financial statement (annually)
7.1.2 Proof of National Association of Securities Dealers (NASD) certification
7.1.3 Proof of state registration
7.1.4 Certification of having read, understood and agreed to comply with the City's investment policy. These documents shall be provided annually as appropriate. In selecting financial institutions for deposit or investment of funds, the authorized Investment Officers shall consider the credit-worthiness of the institution.

7.2 **BROKER/DEALERS**:

7.2.1 Investments must be purchased directly from the issuer, from an institution licensed by the State as a broker/dealer, from a member of a federally regulated securities exchange, or from a brokerage firm designed as a primary government dealer by the Federal Reserve Bank.
7.2.2 The City Treasurer will maintain a file of broker/dealers with which the City is currently doing business, which will include (at minimum) the firm name, contact person, telephone number, fax number, e-mail address, and annual audited financial statements (as applicable).

7.3 **DELIVERY VS. PAYMENT:**
All trades, where applicable, will be executed by delivery vs. payment to ensure that securities are deposited prior to the release of funds. To protect against potential losses by collapse of individual securities dealers, all securities owned by the City shall be held in safekeeping by a third party bank trust department acting as agent for the City under terms of a custody agreement executed between the bank and the City.

7.4 **COLLATERALIZATION:**
Collateral is required for investments in non-negotiable certificates of deposit. In order to reduce market risk, the collateral level shall be at least 110% of market value of principal and interest and marked to market weekly. Securities acceptable as collateral shall be the direct obligations of, or are fully guaranteed as to principal and interest, by the United States or any agency of the United States.

8.0 **AUTHORIZED INVESTMENTS:**

Investment of City funds is governed by the California Government Code Sections 53600 et seq. Within the context of such limitations, the following investments are authorized:

8.1 **UNITED STATES TREASURY BILLS, BONDS, AND NOTES** or those for which the full faith and credit of the United States are pledged for payment of principal and interest.

8.2 **STATE OF CALIFORNIA OBLIGATIONS**-including bonds payable solely out of the revenues from a revenue-producing property operated by the State of California or by a department, board, agency, or authority of the state.

8.3 **FEDERAL AGENCY OBLIGATIONS** – enterprise obligations, participations or other instruments including those issued or fully guaranteed as to principal and interest by the Federal Government agencies; (e.g. Government National Mortgage Association (GNMA), the Federal Farm Credit Bank (FFCB), the Federal Home Loan Bank (FHLB), the Federal National Mortgage Association (FNMA), and the Federal Home Loan Mortgage Corporation (FHLMC)).

8.4 **NEGOTIABLE CERTIFICATES OF DEPOSIT** –issued by nationally or state chartered banks, state or federal savings institutions (as defined by Section 5102 of the Financial Code), a state or federal credit union, or by a state-licensed branch of a foreign bank. Purchases of negotiable certificates of deposit may not exceed 30% of the cost value of the portfolio.

8.5 **LOCAL AGENCY INVESTMENT FUND (LAIF)** – As authorized in Government Code Section 16429.1, local agencies may invest in the Local Agency Investment Fund, a money market fund, which allows local agencies to pool their investment resources. Current policies of LAIF set minimum and maximum amounts of monies that may be invested as well as maximum numbers of transactions that are allowed per month.

8.6 **CA LOCAL AGENCY OBLIGATIONS** – bonds, notes, warrants or other evidences of indebtedness of any local agency within California, including bonds payable solely out of the revenues from a revenue-producing property, owned controlled, or operated by the local agency, or by a department, board, agency or authority of the local agency.

8.7 **CERTIFICATE OF DEPOSIT (CD)** - Purchased through a bank or savings and loan association for a specified period of time at a specified rate of interest. The first $100,000 of a certificate of deposit is guaranteed by the Federal Deposit Insurance Corporation (FDIC). CD's with a face value in excess of $100,000 will be collateralized by U.S. Treasury Department securities, which must be at least 110% of the face value of the CD. No other collateralization will be accepted.

8.8 **MEDIUM TERM CORPORATE NOTES** with a maximum maturity of five years may be purchased. Securities eligible for investment shall be rated AA or better by Moody's and Standard & Poor's volatility risk rating services.

8.9 **MONEY MARKET MUTUAL FUNDS** - Mutual funds invested in U.S. Government securities are permitted under this policy and under the California Government Code Section 53601. In order to be eligible for investment under this section, an investment objective of such a fund must be the maintenance of a price per share of $1.00. The following criteria must also be met:

8.9.1 The fund shall have a minimum of $500 million in total portfolio value.

8.9.2 The fund shall be registered with the Securities and Exchange Commission, and shall have achieved a rating of AAA by Moody's and AAA by S&P.

8.9.3 The fund shall have retained an advisor which is registered with the SEC, or which is exempt from such registration, and has at least 5 years experience managing money market funds, including those in excess of $500 million.

9.0 INVESTMENT PARAMETERS:

9.1 DIVERSIFICATION:

The City of Woodland will diversify its Investments by security type and institution and the City will select maturities to provide for stability of income and liquidity. Diversification strategies shall be determined and revised periodically. In establishing specific diversification strategies, the following policies and constraints shall apply:

9.1.1 Portfolio maturities shall be matched against liabilities to avoid undue concentration in a specific maturity sector.

9.1.2 Maturities selected shall provide for stability of income and liquidity.

9.1.3 Disbursement and payroll dates shall be covered through LAIF, marketable U.S. Treasury bills or other cash equivalent instruments such as money market mutual funds which will ensure that appropriate liquidity is maintained.

9.2 MAXIMUM MATURITIES:

In order to minimize the impact of market risk, it is intended that all investments will be held to maturity. Investments may be sold prior to maturity for cash flow, appreciation purposes or in order to limit losses, however, no investment shall be made based solely on earnings anticipated from capital gains. To the extent possible, the City shall attempt to match its investments to anticipated cash flow requirements. The City will not invest in securities maturing more than 5 years from the date of purchase. The City may adopt weighted average maturity limitations (2 years) consistent with investment objectives.

9.3 PROHIBITED INVESTMENTS AND DIVESTMENT:

The City Treasurer shall not make any investment prohibited under Article 1 or 2 of Chapter 4 of the California Government Code (see e.g. Section 53601.6 and 53631.5). Investments authorized when made, but no longer permitted by applicable law, may be divested from the City of Woodland's portfolio in accordance with the investment statement, investment objectives and prudent investor standard.

9.4 TAX and REVENUE ANTICIPATION NOTES (TRANS):

Government Code Section 53821.5 prohibits the investment of TRAN proceeds in securities that have terms exceeding those of the TRAN itself. The TRAN proceeds can be invested in items that have no specific term to maturity as long as the proceeds can be removed within the period of the TRAN without a penalty.

10.0 REPORTING:

10.1 METHODS:

The City Treasurer shall prepare quarterly investment reports to the City Manager and City Council which shall include the:

10.1.1 par amount of the investment,
10.1.2 classification of the investment,
10.1.3 percentage of the total portfolio, which each type of investment represents, name of the institution or entity,
10.1.4 rate of interest,
10.1.5 maturity date,
10.1.6 current market value,
10.1.7 reports shall also include a statement that the projected cash flow is adequate to meet expected obligations over the next six months, and that the portfolio is in compliance with this policy. The report shall be due approximately 45 days from the end of the quarter being reported.

10.2 PERFORMANCE STANDARDS:

The investment portfolio will be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow need. The portfolio shall be managed in accordance with the parameters specified within this policy; a market average rate of return will be obtained during a market/economic environment of stable interest rates. An appropriate benchmark of the 90-day U.S. Treasury bill shall be established against which portfolio performance shall be compared.

10.3 MARKING TO MARKET:

The market value of the portfolio shall be calculated at least yearly and a statement of the market value of the portfolio shall be issued at least quarterly with the investment report.

11.0 INVESTMENT POLICY ADOPTION:

The Investment Policy shall be adopted by minute action of the City Council of the City of Woodland. Moreover, the Policy shall be reviewed on an annual basis, and modifications must be approved by the City Council.

GLOSSARY

Agency - A debt security issued by a federal or federally sponsored agency. Federal agencies are backed by the full faith and credit of the U.S. Government. Federally sponsored agencies (FSA's) are backed by each particular agency with a market perception that there is an implicit government guarantee. An example of federal agency is the Government National Mortgage Association (GNMA). An example of a FSA is the Federal National Mortgage Association (FNMA).

Cash Sale/Purchase - A transaction which calls for delivery and payment of securities on the same day that the transaction is initiated.

CALIFORNIA POOLED INVESTMENT AUTHORITY (CPIA) –this investment pool is managed by MBIA-Municipal Investors Service Corporation, an investment subsidiary of MBIA, Inc

Certificate of Deposit - A document written by a bank or other financial institution that is evidence of a deposit, with the issuer's promise to return the deposit plus earnings at a specified interest rate within a specified time period.

Collateralization - Process by which a borrower pledges securities, property, or other deposits for the purpose of securing the repayment of a loan and/or security.

Coupon Rate - The annual rate of interest received by an investor from the issuer of certain types of fixed-income securities. Also known as the "interest rate."

Credit Quality - The measurement of the financial strength of a bond issuer. Generally, the higher the credit quality of a bond issuer, the lower the interest rate paid by the issuer because the risk of default is lower. Credit quality ratings are provided by nationally recognized rating agencies.

Credit Risk - The risk to an investor that an issuer will default in the payment of interest and/or principal on a security.

Delivery Versus Payment (DVP) - A type of securities transaction in which the purchaser pays for the securities when they are delivered either to the purchaser or his/her custodian.

Diversification - A process of investing assets among a range of security types by sector, maturity, and quality rating.

Duration - A measure of the timing of the cash flows, such as the interest payments and the principal repayment, to be received from a given fixed-income security. This calculation is based on three variables: term to maturity, coupon rate, and yield to maturity.

Fair Value - The amount at which an investment could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Federal Funds (Fed Funds) - Funds placed in Federal Reserve banks by depository institutions in excess of current reserve requirements. Fed funds are considered to be immediately available funds.

Government Securities - An obligation of the U.S. government, backed by the full faith and credit of the government. These securities are regarded as the highest quality of investment securities available in the U.S. securities market. See "Treasury Bills, Notes, and Bonds."

Interest Rate - See "Coupon Rate."

Internal Controls - An internal control structure designed to ensure that the assets of the entity are protected from loss, theft, or misuse.

Investment Policy - A concise and clear statement of the objectives and parameters formulated by an investor or investment manager for a portfolio of investment securities.

Liquidity - An asset that can be converted easily and quickly into cash.

Local Agency Investment Fund (LAIF) - An investment pool for local governments in which their money pooled and managed by the California State Controller's Office.

Mark-to-market - The process whereby the book value or collateral value of a security is adjusted to reflect its current market value.

Market Risk - The risk that the value of a security will rise or decline as a result of changes in market conditions.

Market Value - Current market price of a security.

Maturity - The date on which payment of a financial obligation is due. The final stated maturity is the date on which the issuer must retire a bond and pay the face value to the bondholder. See "Weighted Average Maturity."

Money Market Fund - Mutual funds that invest solely in money market instruments (short-term debt instruments, such as Treasury bills, commercial paper, bankers' acceptances, and federal funds).

Mutual Fund - An investment company that pools money and can invest in a variety of securities, including fixed-income securities and money market instruments.

Mutual Fund Statistical Services - Companies that track and rate mutual funds, e.g., IBC/Donoghue, Lipper Analytical Services, and Morningstar.

Par - Face value or principal value of a bond, typically $1,000 per bond.

Principal - The face value or par value of a debt instrument. Also may refer to the amount of capital invested in a given security.

Prudent Investor Standard - An investment standard outlining the fiduciary responsibilities of public funds

Safekeeping - Holding of assets (e.g., securities) by a financial institution.

Swap - Trading one asset for another.

Term Bond - Bonds comprising a large part or all of a particular issue which come due in a single maturity. The issuer usually agrees to make periodic payments into a sinking fund for mandatory redemption of term bonds before maturity.

Treasury Bills - Short-term U.S. government non-interest bearing debt securities with maturities of no longer than one year and issued in minimum denominations of $10,000

Treasury Notes - Intermediate U.S. government debt securities with maturities of one to 10 years and issued in denominations ranging from $1,000 to $1 million or more.

Treasury Bonds - Long-term U.S. government debt securities with maturities of ten years or longer and issued in minimum denominations of $1,000.

"***Volatility Risk" Rating*** - A rating system to clearly indicate the level of volatility and other non-credit risks associated with securities and certain bond funds.

Weighted Average Maturity (WAM) - The average maturity of all the securities that comprise a portfolio.

Yield - The current rate of return on an investment security generally expressed as a percentage of the security's current price.